



**HAL**  
open science

**Tast’In Fives : Transforming Areas with Social Talents:Feed, Include, Value, Educate, Share (locally known as ’Cuisine Commune’). Rapport de la MESHS pour la Communauté Européenne (Programme Urban Innovative Actions)**

C. Gibout, Alexandre Fauquette

► **To cite this version:**

C. Gibout, Alexandre Fauquette. Tast’In Fives : Transforming Areas with Social Talents:Feed, Include, Value, Educate, Share (locally known as ’Cuisine Commune’). Rapport de la MESHS pour la Communauté Européenne (Programme Urban Innovative Actions). Maison Européenne des SHS Lille Nord-de-France; Commission Européenne; Urban Innovative Actions; Territoires, Villes, Environnement et Société. 2020. hal-04510159

**HAL Id: hal-04510159**

**<https://hal.science/hal-04510159>**

Submitted on 18 Mar 2024

**HAL** is a multi-disciplinary open access archive for the deposit and dissemination of scientific research documents, whether they are published or not. The documents may come from teaching and research institutions in France or abroad, or from public or private research centers.

L’archive ouverte pluridisciplinaire **HAL**, est destinée au dépôt et à la diffusion de documents scientifiques de niveau recherche, publiés ou non, émanant des établissements d’enseignement et de recherche français ou étrangers, des laboratoires publics ou privés.

**A.1 Project progress report identification**

Project number	UIA01-151
Project acronym	TAST'in FIVES
Project title	Transforming Areas with Social Talents: Feed, Include, Value, Educate, Share (locally known as 'Cuisine Commune')
Project Topic	Urban poverty
Project ERDF budget	4,998,841.68
Project TEC budget	6,248,552.10
Project Start date	01/07/2017
Project End date	31/12/2020
Main Urban Authority	Ville de Lille (VDL)
Annual Progress Report No.	4
Corresponding Application Form version	6
Reporting period	01/11/2019 - 31/12/2020



## A.2 Project overview

### Summary of the progress of the overall project implementation (publishable section)

The last year of implementation was somewhat disrupted by the Covid 19 health crisis, the first lockdown in mid-March 2020, then the second in October. This resulted in some delay in the delivery of the last construction sites, mainly because the joint activity business was no longer possible. We point out here that the work of the PP3 on Hall F6 had been accepted in February. The work on the agricultural module was finalized at the very end of 2020 and that of the common kitchen a little earlier, in November. All the spaces have been equipped. The Chaud Bouillon collective is consolidated around Petite Lune, Les sens du Goût, CCAS, Yncréa / Lilotopia, and Baluchon. Weekly meetings are organized by the collectives to work on subjects such as governance, communication, fundraising. The city of Lille is associated with it but is not yet the leader.

### Please describe how the wider group of stakeholders has been involved in the project during this reporting period

COPARTs have remained the most suitable means of mobilization for broadly involving the community of partners. A WhatsApp group has also been created for less formal and more regular exchanges, a way of interacting day to day with the community of partners. COPARTs have remained the most suitable means of mobilization for broadly involving the community of partners. A WhatsApp group has also been created for less formal and more regular exchanges, a way of interacting day to day with the community of partners. Finally, a COPART was organized on November 26, 2020 by the City of Lille, largely involving the entire partnership. The main agenda of this COPART was to prepare for the administrative and financial closure of UIA (D 2.1.4). Upstream, preparatory documents were sent to allow everyone to prepare for this exchange so that it is as interactive as possible. After the COPART, additional and personalized documents for each partner were sent to facilitate the reporting and compilation of data. Individual interviews were organized in January 2020 between the project manager of the City of Lille and the partners to support the drafting of the final progress report.

### Please describe how you have worked with the UIA Expert during this reporting period and highlight any issue you have faced in that respect.

The work with the UIA expert was enriching and helpful. Marcelline Bonneau supported us in two main areas during this reporting period: the post-UIA governance of Chaud Bouillon and the capitalization resulting from the prefiguration site of the Avant-gout. His advice has always been helpful and helped us take a step back on many topics. The collaboration is not over; we are planning a next and final support on the assessment of the impacts of the health crisis on the conduct of the project, the activities of partners and their organizations. Marcelline is always very responsive and available.

### A.3 Reporting per Work Package

WP Nr.	Title	Work package type	Start date	End date
2	Project management	Project Management	07/2017	12/2020
3	Communication	Communication	07/2017	12/2020
4	A COMMUNITY KITCHEN TO TACKLE POVERTY AND PROMOTE SOCIAL INCLUSION	Implementation	07/2017	12/2020
5	COOKING AS A MEAN TO ADDRESS COLLECTIVELY FOOD INSECURITY, EDUCATION FOR TASTE AND PUBLIC HEALTH ISSUES	Implementation	07/2017	12/2020
6	A FOOD-BASED LOCAL ECONOMIC ECOSYSTEM TO CONNECT THE LOCAL COMMUNITY TO CAPACITATION, JOB AND ENTREPRENEURSHIP OPPORTUNITIES	Implementation	07/2017	12/2020
7	A PARTICIPATIVE GOVERNANCE TO STIMULATE EMPOWERMENT, TO ORGANIZE COMMITMENT AND TO SHARE VALUES OF SOCIAL TALENTS	Implementation	07/2017	12/2020
8	REHABILITATION OF AN INDUSTRIAL BUILDING TO HOST THE OVERALL ECOSYSTEM TOWARDS A "HALLE GOURMANDE"	Investment	07/2017	12/2020

### Work Plan Per Work Packages - WorkPackage 2 (Project Management)

Name:

Start date:

End date:

Status:

### Partners Involvement

Responsible Partner:

Involved partners:

### Please describe the overall progress achieved during this reporting period and explain how partners are involved (who did what).

As mentioned in the overview, much of this last period of project implementation has been dealing with managing the health crisis associated with Covid-19. The Coparts took place throughout the year, with the exception of the period covering the first confinement (spring 2020).  
 As a result of the slowdown, or even the interruption of certain actions, the partners and UIA have agreed to an extension of the eligibility period for expenditure, leading to the closure of the project in December 2020, rather than June 2020. This change was the subject of a V6 of the application form, validated by the City Council of October 9, 2020 and translated by amendment 4 to the partnership agreement signed by the 14 partners in December 2020.

### If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found.

The Covid 19 crisis led to a shutdown, then a slowdown resumption of the construction sites (mostly the agricultural module). These delays were finally caught up in the second half of 2020 resulting in only a minor delay in delivery times.  
 The meeting times between partners did not follow their usual rhythm (once a month), due to health restrictions, but also because the ability to act and the volume of activities were drastically slowed down.

### Progress under the different activities

**A 2.1 COORDINATION OF PARTNERS AND MANAGEMENT PROCEDURES**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

As mentioned and explained in the previous sections, the coordination of the partners didn't follow the same regularity as during the previous reporting periods. However, contact and communication have never wavered, especially with the use of other tools (WhatsApp group, emails, phone, etc.). 7 Coparts were organized over this reporting period. A steering committee was held in October 2020 and focused particularly on the issues of the foodcourt operator, Petite Lune. In addition, weekly meetings have been held since September 2020 with Chaud Bouillon partners (Petite Lune, CCAS, Les sens du Goût, Liloptia, Baluchon and Ville de Lille), and a day of seminar bringing together all the actors of Chaud Bouillon was organized on October 2, 2020 in order to work on several focus of post-UIA governance (communication, legal vehicle, shared values, management of the Chaud Bouillon brand, etc.) A preparation Copart for the administrative and financial closure exercise was conducted on November 26 2020 and almost all the partners were received in individual preparatory interviews during January 2021.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The modes of coordination and communication with partners have been adapted to the specific circumstances of 2020.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 2.1.1	Partnership Agreement	<input type="text" value="30/12/2019"/>	5	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="14"/>
D 2.1.2	Steering Committee meetings (COFIL)	<input type="text" value="31/12/2020"/>	3	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="15"/>
D 2.1.3	Partners Committee Meetings (COPART)	<input type="text" value="31/12/2020"/>	36	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="7"/>	<input type="text" value="43"/>
D 2.1.4	Meetings for preparation of financial reports	<input type="text" value="31/12/2020"/>	3	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="4"/>
D 2.1.5	On site visits	<input type="text" value="31/12/2020"/>	33	<input type="text" value="completed"/>	<input type="text" value="2"/>	<input type="text" value="15"/>

**A 2.2 COMMUNICATION AND COLLABORATIVE WORK WITHIN THE PARTNERSHIP**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

The online collaboration tool continues to be used and is increasingly appropriated by partners.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Not relevant.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 2.2.1	Online collaborative tool	<input type="text" value="31/07/2017"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="2"/>

**A 2.3 PROCEDURES OF REPORTING AND EVALUATION**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

The fourth progress report is consolidated by the MJA. PP5 produced its final reports including a series of indicators for data collection and production. The partners produce, each for what concerns them, their data production tools. These data will be compiled and analysed to meet the indicators defined collectively.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

UIA was regularly informed of the difficulties encountered in the positioning and production of PP5. We have a material to make the best use of and to supplement with the contributions of the UIA expert and the other partners.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D.2.3.1	Activity report	<input type="text" value="31/12/2020"/>	3	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="4"/>
D.2.3.2	Data collection	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 2.4 A RISK MONITORING PLAN**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

The last year of implementation of the Tast'In Fives project was strongly marked by the Covid-19 health crisis. Risk management and adaptability were at the heart of project management. The partners took action to identify the risks and adapt their action programs as best they could. Monitoring review has been carried out and reflect this exceptional situation.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Some minors deviations have been made, particularly for actions involving the participation of residents, cooking workshops, festive events and certain actions in co-construction

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D.2.4.1	Matrix of financial risk	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="2"/>
D.2.4.2	Risk assessment and monitoring plan	<input type="text" value="31/12/2020"/>	18	<input type="text" value="completed"/>	<input type="text" value="2"/>	<input type="text" value="6"/>
D.2.4.3	Schedule/Dashboard	<input type="text" value="01/07/2017"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>

**A 2.5 CAPITALISATION**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

Publication of a third journal and two new Zoom-in by the expert ("Testing a future Food Court by prototyping it in real-life: lessons from the experience of UIA TASTin FIVES' l'Avant-goût + How can food related activities leverage urban poverty?")  
 Regarding participation in European seminars, we notably presented the Tastin Fives project during the cities forum in Porto in January 2020 and a Making the most of food in cities seminar in October 2020. The MJA is mobilized on several seminars and / or international workshops during of the first quarter of 2021 (UIA-UDN Mbre social Europe).

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D.2.5.1	Thematic deliverables	<input type="text" value="31/12/2020"/>	3	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="2"/>	<input type="text" value="4"/>
D.2.5.2	Activities of the Urban Development Network	<input type="text" value="31/12/2020"/>	4	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="5"/>
D.2.5.3	"Urban poverty" Partnership within the EU Urban Agenda	<input type="text" value="31/12/2020"/>	10	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="9"/>
D.2.5.4	European and international meeting for project support/exchanges	<input type="text" value="31/12/2020"/>	5	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="6"/>

### Work Plan Per Work Packages - WorkPackage 3 (Communication)

Name:

Start date:

End date:

Status:

#### Partners Involvement

Responsible Partner:

Involved partners:

#### Please describe the overall progress achieved during this reporting period and explain how partners are involved (who did what).

Communication with audiences has been significantly reduced this year, in particular due to the two lockdowns and the impossibility of organizing events bringing together large audiences. However, the actions relating to WP3 were continued, as far as the situation allowed. A third issue of the MAG of the Avant-gout was edited and distributed in May 2020 (D 3.2.4). Information on the activities of the common kitchen was very regularly relayed on the Avant-gout Facebook page (D 3.3.2 / D 3.3.3) and the Chaud Bouillon website was created (D 3.3.3).

#### If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found.

Communication with audiences has been significantly reduced this year, in particular due to the two lockdowns and the impossibility of organizing events bringing together large audiences.

#### Please describe your communication target groups and how you have reached and engaged them.

COMMUNITY: Population groups: PP4, PP6, PP7, PP9, PP12 have continued as far as possible all their actions aimed at their priority audiences, either directly or in conjunction with their partner structures. Employers: after the ecosystem opening. Entrepreneurs to be accompanied in the incubator: despite the non-opening of the professional kitchen at this stage of the project, PP13 has increased the number of personalized and collective support for project leaders, worked on its communication, its monitoring and evaluation system and its partnership and territorial networking. DECISORS OF THE ECOSYSTEM: Structures of assistance: see above. Catering school: LIHL, Chaud Bouillon and the City of Lille are partners in a project called "Ho my Good" allowing international exchanges between pupils and chefs so the school is very regularly informed about the the project. Restaurants that will be part of the ecosystem: the operator of Foodcourt organized a call for proposal at the end of 2019 for restaurant owners for the allocation of Corners. The 5 restaurant owners selected are in regular links with Petite Lune. DECISIONERS & RELAYING STRUCTURES: Inhabitants: communication aimed at residents was conducted either through direct actions or through media deployed by the project. Public institutions/ Partners: COPARTs were organized throughout the period. Reports were widely distributed, allowing partners to have access to information. Restaurants/local shops : after the ecosystem opening.

### Progress under the different activities

#### A 3.1 START UP ACTIVITIES

Start date:

End date:

Status:

#### Progress achieved under this activity and partners involvement during this reporting period

Achieved in 2017.

#### If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found

Not relevant.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 3.1.1	Kick off meeting	<input type="text" value="30/09/2017"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>



**A 3.2 PUBLICATIONS**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

The last year of implementation of the project was quickly caught up by the Covid 19 health crisis. Programming has been constantly adapted to health instructions. Early publication of the programs was made impossible. More "reactive" and immediate media were used, such as the Facebook for l'Avant-goût of the common kitchen. Information leaflets on the Chaud Bouillon ecosystem have been published incorporating the graphic charter of the Chaud Bouillon brand (D 3.2.1). The third journal (D 3.2.4) was nevertheless published in May 2020 (MAG de l'Avant-Goût).

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The production of the newsletter was sharply reduced from the second year and even more during the last year of the project. Its format and frequency were no longer suitable, this exercise had become too heavy for the partners. Sometimes there was too little news; sometimes too much. Communication has been carried over to digital internet media (facebook, common kitchen website).

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 3.2.1	Informational leaflet on the project	<input type="text" value="02/09/2019"/>	3	<input type="text" value="behind schedule"/>	<input type="text" value="1"/>	<input type="text" value="2"/>
D 3.2.2	Pedagogical leaflets	<input type="text" value="02/09/2019"/>	6	<input type="text" value="behind schedule"/>	<input type="text" value="0"/>	<input type="text" value="2"/>
D 3.2.3	Newsletter	<input type="text" value="31/12/2020"/>	25	<input type="text" value="behind schedule"/>	<input type="text" value="0"/>	<input type="text" value="8"/>
D 3.2.4	Journal	<input type="text" value="31/12/2020"/>	6	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="3"/>

**A 3.3 DIGITAL ACTIVITY**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

The blog continues to be used by the partners in addition to other internet media such as the Facebook page of the Avant-gout de la cuisine commune run by the CCAS and Les sens du gout. Petite Lune, operator of the foodcourt which will eventually be in charge of cross communication for the entire Chaud Bouillon site, has acquired the domain names to be protected and created a first website skeleton (<http://www.chaudbouillon.earth/>). This site will be shared by all Chaud Bouillon players and will be supplied as soon as the visibility of the opening of the equipment is better.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The delay in opening up the ecosystem also impacts the full operation of the Chaud Bouillon website. On the one hand, the activities are not fully deployed (health constraints, regular closures of sites, regulatory procedures for the opening of ERT / ERP, in particular slowing down the full deployment of professional kitchens). On the other hand, the general communication strategy and therefore the animation of this site relies on the operator of the foodcourt who is still awaiting confirmation of his final commitment to the project (start of work).

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 3.3.1	Institutional Web site	<input type="text" value="04/09/2017"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="2"/>
D 3.3.2	Blog for the prefiguration	<input type="text" value="31/01/2018"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 3.3.3	Website of the Cuisine Commune	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 3.4 PUBLIC EVENTS**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

D 3.4.1 : PP9 had achieved 17 culinary workshops ; 6 had been organised in 2020, gathering together 51 people.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Because of the sanitary crisis, PP 9 was not able to organize a second event (D 3.4.4), after the first event "Apero sans frontières" in septembre 2019. In 2021, PP 9 wants to continue workshops and organize a special event, the varnishing in order to expose the postcards (PP9 also created 14 postcards with 19 people, children and adults, in collaboration with plastic artists. They represent recipes for cooking from different countries). The year 2020 was not conducive to the organization of large-scale public events due to the health situation. The workshops open to the public were maintained as much as possible in compliance with health instructions. The opening ceremony (D 3.4.5) will be scheduled in accordance with the commitments but regarding the opening of the foodcourt.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 3.4.1	Participative workshops	<input type="text" value="02/12/2019"/>	28	<input type="text" value="completed"/>	<input type="text" value="6"/>	<input type="text" value="32"/>
D 3.4.2	Events programming	<input type="text" value="31/12/2020"/>	36	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="33"/>
D 3.4.3	Annual highlight event	<input type="text" value="31/12/2020"/>	3	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="3"/>
D 3.4.4	Evenings for "ethnic cuisine"	<input type="text" value="31/12/2020"/>	2	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="2"/>
D 3.4.5	Opening ceremony	<input type="text" value="29/02/2020"/>	1	<input type="text" value="not started"/>	<input type="text" value="0"/>	<input type="text" value="0"/>

**A 3.5 PROMOTIONAL MATERIAL**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

This activity was closed since 2018. However, several thousand copies of Informational leaflet on the project have been published according to the graphic charter validated in WP 7, D 7.2.3. They present the 4 components of Chaud Bouillon: the common kitchen/Video studio, the professional kitchen, the foodcourt and the urban farm. They are intended both for institutions and funders and for the general public.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 3.5.1	Cadgets	<input type="text" value="07/04/2018"/>	450	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="400"/>

**A 3.6 MEDIA RELATIONS**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

The activities of TAST'in Fives / La Halle gourmande were widely covered by the local and specialist press. Many articles have been published. We did not organize a press lunch during this reporting period. A press release was issued in March 2020 on the presentation of the Chaud Bouillon venue.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 3.6.1	Press lunches	<input type="text" value="31/12/2020"/>	5	<input type="text" value="behind schedule"/>	<input type="text" value="0"/>	<input type="text" value="2"/>
D 3.6.2	Press release kit	<input type="text" value="31/12/2020"/>	6	<input type="text" value="behind schedule"/>	<input type="text" value="1"/>	<input type="text" value="3"/>

**A 3.7 FINAL DISSEMINATION ACTIVITY (MANDATORY)**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

With the notable exception of action D 3.7.1, all the activities of A3.7 have been carried out. A stop motion film aimed at the general public but also at the institutional and financial partners was produced by PP1 in addition to the short film produced by the PP11 (D 3.7.3).

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The year 2020 was not conducive to the organization of large-scale public events due to the health situation. The workshops open to the public were maintained as much as possible in compliance with health instructions. Unfortunately, final event (D 3.7.1) to mark the opening of the Chaud Bouillon ecosystem could not be organized before the end of the project. It will be scheduled in accordance with the commitments. The City and some of its partners have made the financial arrangements to be able to carry out this event as soon as the conditions linked to the opening of the final site and to the relaxation of health instructions allow it. We hope to be able to do so before the end of 2021.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 3.7.1	Final event	<input type="text" value="29/02/2020"/>	1	<input type="text" value="not started"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
D 3.7.2	Publication of the participatory action research	<input type="text" value="20/12/2019"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>
D 3.7.3	Presentation of a short film	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="2"/>	<input type="text" value="2"/>

**Work Plan Per Work Packages - WorkPackage 4 (Implementation)**

Name	A COMMUNITY KITCHEN TO TACKLE POVERTY AND PROMOTE SOCIAL INCLUSION
Start date	01/07/2017
End date	31/12/2020
Status	completed and achieved as planned

**Partners Involvement**

Responsible Partner	PP 1 - Ville de Lille (VDL)
Involved partners	PP 1 - Ville de Lille (VDL) PP 6 - Association "Les sens du Goût" (LSG) PP 9 - La Sauvegarde du Nord (SN) PP 12 - Centre Communal d'Action Sociale de Lille (CCAS)

**Please describe the overall progress achieved during this reporting period and explain how partners are involved (who did what).**

The work of fitting out and equipment of the Common Kitchen in Hall F6a has been completed and achieved as planned.  
An agreement between the CCAS of Lille (PP12) and the association "Les Sens Du Goût" (PP6) was deliberated.  
The recruitment of a temporary steward was carried out by PP12 until the final recruitment of the steward arrived in September 2020.  
PP6 have designed and manufactured the mobile kitchen.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found.**

--

**Progress under the different activities**

**A 4.1 PARTICIPATIVE DESIGN AND REALISATION OF THE COMMUNITY KITCHEN**

Start date	01/07/2017
End date	31/12/2020
Status	completed and achieved as planned

**Progress achieved under this activity and partners involvement during this reporting period**

The deliverables D.4.1.1, D.4.1.2 have been realized by the city of Lille and have been updated by the CCAS of Lille (PP12) and the association "Les Sens Du Goût" (PP6) during this period. The group of architects and designers "Atelier 204", winner of the public contract "Co-design and interior design of the "Common Kitchen", in September 2019, has accompanied the CCAS of Lille in the different phases of construction of the "Common Kitchen". From the capitalization of the co-design workshops conducted with different types of users (children, seniors, PRM), through the design of development plans with residents and project teams to the procurement and management of works. The realization of "An equipped community kitchen" (O.4.1.1) has been completed by the CCAS of Lille and the group of architects "Atelier 204" by 31.12.2020.

The budget assigned by PP6 to the key event was redirected to 3 other actions :

- A service provision enabling a tool to be produced for the Community Kitchen signage (specifications, production of materials and creation of tools transferable to the user community) in order to promote a strong appropriation of the kitchen and accessibility to all.
- Purchase of equipment and small equipment for the Community Kitchen and this accessibility
- The implementation of an information and educational resource centre to promote the acculturation of all audiences to a happy and quality food

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Due to the COVID-19 health crisis that affected France from March 2020 and which is still effective, the completion of the work on Hall F6a and therefore its opening have been postponed. For this reason, the "D4.1.4 Key Event" could not be carried out within the allotted time.

For the same reasons, it was impossible for us to carry out the co-construction workshops with the users provided for in the contract with the team of architects. Indeed, the closure of the prefiguration site during the two lockdowns as well as the sanitary restrictions during the deconfinement did not allow to welcome the users for the realization of these workshops.

Both for the opening event and the co-construction workshops, PP12 plan to organize them when the sanitary situation will allow to do so.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 4.1.1	List of participants	30/01/2018	1	completed	0	1
D 4.1.2	Usage Charter	30/01/2018	1	completed	0	1
D 4.1.3	Renovation plan	01/09/2018	1	completed and achieved as planned	1	4
D 4.1.4	Key Event	31/12/2020	1	not started	0	0
Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O4.1.1	An equipped community kitchen	31/12/2020	1	completed and achieved as planned	1	1

**A 4.2 OPENING TO ACTORS OF INSERTION OF AN ORIGINAL SPACE TO COMPLETE THEIR PRACTICE**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

Deliverables D.4.2.1, D.4.2.2 were produced by the city of Lille and were updated by the CCAS of Lille (PP12) and the association "Les Sens Du Goût" (PP6).

Deliverable "setting up the user committee" D.4.2.3 is under the responsibility of the CCAS de Lille (PP12) and the association "Les Sens Du Goût" (PP6). Six users' committees took place during the period from 1.11.2019 to 31.12.2020. These different users' committees brought together regular users of the Common Kitchen, the associations of the area using the equipment and the initial partners of the TASTin Fives project. These different users' committees made it possible to work at the same time on the development plans, communication, the mobile kitchen project, the reservation documents, the place of the self-entrepreneur in the kitchen.

Deliverable D.4.2.5 "An original partnership agreement" was submitted and validated by the Board of Directors of PP12 on 18 June 2020, for the implementation of activities on the prefiguration site and the co-ordination of the equipment.

The group of architects and designers "Atelier 204", winner of the public contract "Co-design and interior design of the "Common Kitchen" in September 2019, accompanied the CCAS of Lille in the different construction phases of the conviviality area. The construction of the "community dining area (O.4.2.1)" has been completed by the CCAS of Lille and the "Atelier 204" team by 31.12.2020.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Delay of deliverable D4.2.5 "an original partnership agreement" for the implementation of the agreement between PP6 and PP12, initially scheduled for 30.01.2020, is linked to the postponement of the different phases of the project.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 4.2.1	Monthly occupation schedule	<input type="text" value="31/12/2020"/>	18	<input type="text" value="completed"/>	<input type="text" value="14"/>	<input type="text" value="40"/>
D 4.2.2	Usage Agreement	<input type="text" value="01/12/2017"/>	1	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 4.2.3	Setting up a User Committee	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="6"/>	<input type="text" value="9"/>
D 4.2.4	An original offer of support activities	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 4.2.5	An original partnership agreement	<input type="text" value="30/01/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>
Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 4.2.1	A community dining area	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 4.3 CALL FOR PROJECTS: ORGANISATION OF EVENTS**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

13 association and then 2 more association have been financed for a total number of 15 projects. The assessments and feedback of the call for projects have been received and analyzed at the very beginning of 2020.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 4.3.1	Call for projects	<input type="text" value="31/12/2019"/>	15	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="15"/>
D 4.3.2	Assessment and feedback	<input type="text" value="31/12/2019"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 4.4 PARTICIPATIVE SPACE : COOKING AND CULTURAL EXCHANGE**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

17 "world cuisine" workshops were organized by PP9 over the entire project, including 5 in 2020. 20 residents were able to present the participants with culinary specialties from their country (Algeria, Romania, Croatia, Azerbadjan, Vitenam, Montenegro , Armenia, Italy). Since January 2018, these people have been meeting at the Avant Gout de la Cuisine Commune to cook a full meal in the morning. They chat and eat the meal together at lunchtime. During the cooking, each became a learner, recognizing the other in their skills and know-how.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The health crisis greatly disrupted the holding of workshops (D 4.4.2). Given the weaknesses of our priority audiences, it was neither possible nor appropriate to organize them in "video" format. Regarding D 4.4.3, PP9 was not able to organize the second event in 2020 for the same reasons as mentioned several times. The first "Apero sans frontières" event was organized in September 2019. It brought together families who had already participated in the workshops. More than 80 people attended. In 2021, we want to continue the workshops and organize a special event, the vernissage in order to exhibit the postcards produced during workshops.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 4.4.1	Preparatory meetings	<input type="text" value="30/06/2018"/>	5	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="5"/>
D 4.4.2	Cooking workshops	<input type="text" value="31/12/2020"/>	15	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="5"/>	<input type="text" value="17"/>
D 4.4.3	Evenings for "ethnic Cuisine"	<input type="text" value="31/12/2020"/>	2	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="1"/>



**A 4.5 MOBILISATION OF CULINARY HERITAGE OF INHABITANTS**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

During this period, PP6 have designed and manufactured in connection with the community of users a Mobile Kitchen intended for the provision of the partners and structures of the territory as well as for the realization of actions "outside the walls" of the Community Kitchen project. PP6 continue to produce articles and participate actively in the realisation of cooking workshops.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 4.5.1	Events programmes	<input type="text" value="31/12/2020"/>	15	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="19"/>
D 4.5.2	Major annual event	<input type="text" value="31/12/2020"/>	2	<input type="text" value="behind schedule"/>	<input type="text" value="0"/>	<input type="text" value="3"/>
D 4.5.3	Project culinary blog	<input type="text" value="31/12/2020"/>	24	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="32"/>
Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O4.5.1	A mobile kitchen to support activities in the neighbourhood	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

### Work Plan Per Work Packages - WorkPackage 5 (Implementation)

Name	COOKING AS A MEAN TO ADDRESS COLLECTIVELY FOOD INSECURITY, EDUCATION FOR TASTE AND PUBLIC HEALTH ISSUES
Start date	01/07/2017
End date	31/12/2020
Status	completed

### Partners Involvement

Responsible Partner	PP 1 - Ville de Lille (VDL)
Involved partners	PP 4 - Yncrea Hauts - de - France (ISA) PP 7 - Fédération du Nord du Secours Populaire Français (SPF) PP 6 - Association "Les sens du Goût" (LSG) PP 10 - Le Centre d'Innovation des Technologies sans Contact (CITC)

### Please describe the overall progress achieved during this reporting period and explain how partners are involved (who did what).

PP4 has conducted the construction of the vertical agriculture demonstrator with PP3, and has conducted 5 interactive construction workshops to finish the hen house, 3 workshops with PP6 (cabbage, parsley, chives) and 2 workshops about edible wild plants.  
 For PP10, this period was dedicated to the complementary developments of the FREE-GO app: locking system, NFC login, printing of consumption date, integration of temperature and door sensor. The first tests were carried out in August 2020 by the PP7. PP10 also realized the design of the packaging (dressing, electricity, ventilation...) in accordance with partners.  
 The PP6 continued its cooking workshops as much as possible and developed its partnerships for the design and construction of the mobile kitchen.

### If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found.

Concerning the FREE-GO (O5.2.1), COVID-19 has delayed the testing phase by PP7. For PP4, because of the crisis the construction of the building took a much more time than expected. It was very difficult to organise the last part of the equipment because the building was still in process of being completed. For PP6, the training and refresher sessions couldn't be completed because of the sanitary situation. And finally, concerning the PP7, the 1st lockdown has interrupted contact with participants during 80 days.

### Progress under the different activities

**A 5.1 FIGHT AGAINST FOOD WASTE AND PRODUCTION OF MEALS**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

Regarding D 5.1.1: regular participants are more sensitive to cooking healthy foods for themselves and their families, they improve their nutritional habits, they learn "urban culture", recycling vegetable waste, ecology. Through the community kitchen, they developed their skills to discuss vegetables, fruits and cheaper cooking. They lead the preparation of the recipe, increase their cooking pleasure, share good times and support each other.  
 Regarding D 5.1.2: in August 2020, PP7 and PP10 sensitized a team of PP7 employees and volunteers. The SPF has drawn up 1 procedure guide for the various partners involved in the unsold collection service. The billing system is prefigured and should be able to be stabilized with PP10 and restaurants as soon as the foodcourt opens.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 5.1.1	Workshops schedule	<input type="text" value="31/12/2020"/>	80	<input type="text" value="completed"/>	<input type="text" value="16"/>	<input type="text" value="77"/>
D 5.1.2	Implementation of a "donation system"	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

  

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 5.1.1	Development of a collection service for unsold food	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 5.2 STOCK MANAGEMENT, ACCESS AND SMART COOKING APPLICATION**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

During this period, PP10 bought the fridge and all the necessary equipment for its proper functioning. During successive meetings with partners of the ecosystem, the choice of the fridge's packaging, the technical choices, its location, the monitoring indicators (openings, temperature...) and also the training and support had been co-constructed. We also discussed the elements of the deployment of the SmartCooking and FREE-GO applications on dedicated servers and the future maintenance (hardware and software) of these applications. The location of the FREE-GO app was not clearly defined until September 2020 (indoor or outdoor). There are various features that make up the FREE-GO, first of all a security aspect, access to it is done by NFC with a badge. There is also a set of sensors like temperature control and door sensors to monitor the condition of the FREE-GO. Inside of it, dishes can be identified by labels, printed when you register it. Also professionals have the possibility to get a bill of what they recorded. The fridge cover has been finalised and is ready for use.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

COVID-19 situation, implies a delay in the development of the application and in the tests of the FREE-GO.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 5.2.1	Construction of Database	<input type="text" value="28/02/2019"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 5.2.2	Design and development of application to identify people	<input type="text" value="30/04/2019"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 5.2.3	Design and development of SmartCooking application	<input type="text" value="30/06/2019"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>
D 5.2.4	Design and development of inventory systems for the refrigerator	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>
D 5.2.5	General documents	<input type="text" value="31/12/2020"/>	2	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="2"/>	<input type="text" value="2"/>
D 5.2.6	Integration of application	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O5.2.1	The FREE-GO : a connected fridge	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 5.3 COOKING WORKSHOPS**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

The workshops were continued as The Avant-goût, first face-to-face, then in videoconference to adapt to the health situation.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 5.3.1	Workshops	<input type="text" value="31/12/2020"/>	18	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="44"/>

**A 5.4 RAISING AWARENESS AMONG YOUNG CHILDREN ON A DIVERSIFIED DIET AND TRAINING AN EDUCATIONAL COMMUNITY**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

Deliverables D 5.4.2 and D 5.4.3: due to the COVID-19 health crisis that affected France from 17 March 2020 and which is still ongoing, this activities have been postponed and sessions will be scheduled as soon as the health crisis is over and the final site opening.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverables D 5.4.2 and D 5.4.3: due to the COVID-19 health crisis that affected France from 17 March 2020 and which is still ongoing, this activities have been postponed and sessions will be scheduled as soon as the health crisis is over and the final site opening.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 5.4.1	Facilitation programmes	<input type="text" value="31/12/2020"/>	29	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="34"/>
D 5.4.2	Training sessions	<input type="text" value="31/12/2020"/>	3	<input type="text" value="proceeding according to work plan"/>	<input type="text" value="0"/>	<input type="text" value="2"/>
D 5.4.3	Refresher sessions	<input type="text" value="31/12/2020"/>	1	<input type="text" value="not started"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
D 5.4.4	Co design report	<input type="text" value="30/07/2019"/>	1	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="1"/>

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 5.4.1	An equipped kitchen children-friendly	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 5.5 PEDAGOGICAL DEMONSTRATOR ON URBAN AGRICULTURE**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

**PP 4**

- Has conducted the construction of the vertical agriculture demonstrator with SOREL's team, architects and construction companies (worksite meetings and direct mail or phone exchanges)
  - Has listed more precisely the rest of the equipments needed
  - Has ordered all those equipments
  - Has organised and followed the deliveries and the installations
- Regarding the training sessions, the ISALille Yncrea HDF:
- Has conducted 5 interactive construction workshops to finish the hen house
  - Has conducted 3 workshops with Les Sens du Goût NPO (cabbage, parsley, chives)
  - Has conducted 2 workshops about edible wild plants

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Due to the COVID crisis, construction of the building took a much more time than expected. It was very difficult to organise the last part of the equipment because the building were still in process of being completed. Because at the time of writing this report, PP4 has not yet formally started operating the final vertical agriculture demonstrator, the installations and small equipment have not yet been tested in actual use. PP4 may be afraid to identify malfunctions when actually starting up.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 5.5.1	Specifications	<input type="text" value="01/03/2018"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 5.5.2	Training calendar	<input type="text" value="31/10/2019"/>	18	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="10"/>	<input type="text" value="48"/>

  

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O5.5.1	A vertical farm module equipment	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**Work Plan Per Work Packages - WorkPackage 6 (Implementation)**

Name	A FOOD-BASED LOCAL ECONOMIC ECOSYSTEM TO CONNECT THE LOCAL COMMUNITY TO CAPACITATION, JOB AND ENTREPRENEURSHIP OPPORTUNITIES
Start date	01/07/2017
End date	31/12/2020
Status	completed and achieved as planned

**Partners Involvement**

Responsible Partner	PP 1 - Ville de Lille (VDL)
Involved partners	PP 3 - Société de Restauration et Rénovation de Lille (SORELI) PP 2 - Métropole Européenne de Lille (MEL) PP 8 - Maison de l'Emploi de Lille, Lomme, Hellemmes (MDE) PP 13 - A table citoyens! (ATC)

**Please describe the overall progress achieved during this reporting period and explain how partners are involved (who did what).**

Support for target audiences continued at best, given the specific conditions that had to be faced during this year. PP8 have organised : 1 workshop to discover agro-food professions in partnership with the ISA and the Mission Locale de Lille and 7 periods of immersion within companies to test a profession and validate motivation. One subsidized contract of 12 months have been signed for a young person. Recruitment support for the "Avant Goût" summer season 2020 : 15 people positioned, 2 people recruited. One workshop book have been produced by PP 8 (D 6.2.2). PP 13 have completely achieved the priming operation and the work of the professional kitchen and its equipment have been fully completed.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found.**

--

**Progress under the different activities**

**A 6.1 INITIATING A FOOD CHANNEL ECOSYSTEM**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

The moduls were delivered in nov 2017. The activities have been the most representative in 2018 and 2019 : the moduls hosted 350 events, gathering 7 000 participants and triggered additional structures to host a "food court" with 60 000 visitors, contributing to the attractivity of the neighbourhood. Unfortunately, in 2020, the activities have been partially stopped due to the sanitary situation.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The effective date of the end of prefiguration now depends on the effective operating date of the renovated ecosystem building (F6-A). The moduls were in use during the reporting period and have been regularly maintained : the expenses during this period have covered the necessary costs of the maintenance and consumption (power, water, ...). Unfortunately, they were not fully exploited for the activities due to the sanitary situation.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 6.1.1	Call for proposals	<input type="text" value="31/12/2018"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 6.1.2	Prefiguration	<input type="text" value="18/12/2019"/>	12	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="14"/>

  

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 6.1.1	Pop-up prefab units for prefiguration	<input type="text" value="31/12/2017"/>	3	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="3"/>



**A 6.2 DISCOVERY OF PROFESSIONS AND JOB PROMOTION**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

PP8 have organised : 1 workshop to discover agro-food professions in partnership with the ISA and the Mission Locale de Lille and 7 periods of immersion within companies to test a profession and validate motivation. One subsidized contract of 12 months have been signed for a young person. Recruitment support for the "Avant Goût" summer season 2020 : 15 people positioned, 2 people recruited. One workshop book have been produced (D 6.2.2) during APR 3 period. The career guide will be distributed through the website of the Local Mission of Lille-MDE and made available to the public in a physical version at the resource center of the common kitchen.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The catering professions have been very strongly impacted by the Covid 19 crisis; in addition, health regulations have made it almost impossible to organize group cooking workshops and organize professional practice sessions and visits to companies and training organizations. In partnership with the local mission of Lille and JUNIA, PP8 was nevertheless able to organize a workshop to discover the agri-food professions (15 participants). Support for the public in discovering the trades represented at Chaud Bouillon was continued (7 immersion periods, 1 fixed-term contract). As part of the Mission Locale de Lille, support to Petite Lune for the recruitment of 2 team members as part of the summer foodcourt season (summer 2020).

Initially, PP 8 planned to create 3 guides: one for job discovery, the second to present the local ecosystem capable of supporting residents in their return to work projects and the last to help them identify and enhance their acquired skills. Finally, only the professional guide dedicated to the Halle Gourmande and its surroundings brings added value to what exists in the region. This guide was finally produced internally by the PP 8.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 6.2.1	Workshops schedule	<input type="text" value="31/12/2020"/>	87	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="98"/>
D 6.2.2	Workshops books	<input type="text" value="31/12/2020"/>	3	<input type="text" value="behind schedule"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 6.2.3	Pedagogical material	<input type="text" value="31/12/2020"/>	3	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="3"/>
D 6.2.4	Engagements	<input type="text" value="31/12/2020"/>	44	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="9"/>	<input type="text" value="47"/>

**A 6.3 IMPLEMENTATION OF A FOOD JOB FABRIQUE**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

A6.3: This last stage of the project corresponds to an operational step of the incubator

- Building of the cooking area
- Priming operation totally achieved: achievement of the business model and the pedagogical program. Now the program is up to live (website almost done, first official promotion of incubated projects expected by the end of march-21, team hired, transitional space found to make live the program waiting for the Chaud Bouillon opening: partnership with another third-place in Lille including a small cooking area and training rooms).
- Lots of partnerships mobilized around the project
- 18 Thematic workshops organized: 16 Individual coachings (+12 in "distance"), 2 collective sessions
- 26 project holders accompanied
- 134 hours of accompanying times.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The building work of the cooking area has been achieved despite the confinement situation, but the opening date and exploitation step of the site has been delayed because of the situation. Some adjustments made according to the health situation: more individual coaching than collective sessions (no possibility to gather people in a same place because of the COVID), no travels organized. No access to the cooking area during this period.

The cooking area is ready, but waiting for the Chaud Bouillon site opening.

2 alternative solutions have been found in order to make live the program waiting for the Chaud Bouillon opening:

- a partnership with another third-place in Lille including a small cooking area and training rooms has been held
- an opening overriding scenario is currently worked by ATC, SORELI, ANCT and the City of Lille, in order to open the cooking area during spring 2021, waiting for the public-opening of the Chaud Bouillon site.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 6.3.1	Study conditions for success of the Food Job Fabrique	<input type="text" value="01/10/2018"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 6.3.2	Study and prefiguration	<input type="text" value="30/06/2019"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 6.3.3	Priming operation	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>
D 6.3.4	Thematic workshops	<input type="text" value="31/12/2020"/>	20	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="18"/>	<input type="text" value="27"/>

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O6.3.1	Food Job Fabrique	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 6.4 DEVELOPMENT OF SERVICES IN THE FOOD SECTOR FOR PROFESSIONAL INCLUSION**

Start date	01/09/2019
End date	31/12/2020
Status	completed and achieved as planned

**Progress achieved under this activity and partners involvement during this reporting period**

The catering service project manager has been hired the 14th of November 2019.

The diagnostic and the prefiguration of the catering service have been held from the beginning of the APR 4 period to september 2020. This foreshadow stage included:

- an operating market study: benchmarking, analysis of the market and its needs, co-design of the services with the partners of the project, searching for news partners and stakeholders, sourcing of local and regional producers and supplier, identifying prospective customers...)
- training and immersion sessions
- Legal and financial modeling
- Partnerships development with employment operators (MDE, Sauvegarde du Nord, Pôle emploi...)
- Modeling of the professional integration offer
- Identifying of the synergies with Chaud Bouillon site

In order to share the diagnostic and to mobilize partners around the initiative, 3 steering committees have been organized:

- Launch committee, the 17th of December 2019
- Intermediary committee, the 6th of October 2020
- Final committee, the 13th of November 2020

The diagnostic and the prefiguration stages have been achieved in November 2020, and the legal structure has been created in December 2020. This activity is built as a full part of the inclusive ecosystem that will take place in the professional cooking area of the Chaud Bouillon site.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Food field, especially in the frame of event and catering activities has been badly affected by the Covid-crisis and will be affected for a long time to come. In view of this market situation, the foreshadow and the market analysis have been organized in 2 steps:

- From november 2019 to May 2020: major part of the feasibility study achieved, with a classic context approach
- From june 2020 to november 2020: an additional market analysis work has been held considering the "post covid" and "world after", and linked with the the initial market analysis.

Despite a year marked by major upheavals in the food field, the foreshadow work allowed:

- a better qualification of the market (competition, needs...)
- the consolidation of a strong and supportive local partnership in the metropolis area
- the modeling of several financial and development assumptions

The catering service is created. Next step will set up in the professional cooking area of Chaud Bouillon site, after the public-opening (a part of the business depending of the Chaud Bouillon services).

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 6.4.1	Diagnostic	31/12/2020	1	completed and achieved as planned	1	1
D 6.4.2	Prefiguration	31/12/2020	1	completed and achieved as planned	1	1
Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 6.4.1	Creation of a catering service	31/12/2020	1	completed and achieved as planned	1	1

### Work Plan Per Work Packages - WorkPackage 7 (Implementation)

Name	A PARTICIPATIVE GOVERNANCE TO STIMULATE EMPOWERMENT, TO ORGANIZE COMMITMENT AND TO SHARE VALUES OF SOCIAL TALENTS
Start date	01/07/2017
End date	31/12/2020
Status	completed

### Partners Involvement

Responsible Partner	PP 1 - Ville de Lille (VDL)
Involved partners	PP 1 - Ville de Lille (VDL) PP 5 - Centre National de la Recherche Scientifique (CNRS) PP 11 - Rencontres Audiovisuelles (RA) PP 12 - Centre Communal d'Action Sociale de Lille (CCAS)

### Please describe the overall progress achieved during this reporting period and explain how partners are involved (who did what).

Over the period from 1.11.2019 to 31.12.2020, PP12 continued its mission of managing the prefiguration site "L'Avant-goût de la Cuisine Commune" as well as the development of the future Common Kitchen. All this in co-animation with PP6. 3 posts for PP12 (1 project coordinator 100%, 1 Development 65%, 1 steward 100%) and the provision by PP6 of two employees ( 1 project coordinator, 1 animator). The video studio has been completed on time.

### If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found.

As mentioned several times in the writing of this report, the covid crisis has obviously impacted the planned activities and the nature of their implementation. Some actions had to be postponed, but most were nevertheless carried out in accordance with the program, in "degraded" mode.

### Progress under the different activities

**A 7.1 CREATION AND TRAINING OF A COMMUNITY-LED GOVERNANCE STRUCTURE/ DEVELOPMENT AND FACILITATION OF SUPPORT NETWORK OF PARTNERS**

Start date   
 End date   
 Status

**Progress achieved under this activity and partners involvement during this reporting period**

The transfer of leadership was accentuated with greater ownership of the project by the partners of the Chaud Bouillon ecosystem (PP4, PP6, PP12, PP13 and Petite Lune). Weekly meetings and smooth communication channels were activated. A users' committee was created by and has met on several occasions to work either on co-production subjects or on co-programming subjects. The partners produced a charter of values, and worked on the governance of the ecosystem in a post-UIA time frame, in particular with the support and accompaniment of UIA expert Marcelline BONNEAU. The creation of the Chaud Bouillon brand was another opportunity to reflect together on the value system, governance and business model. Reflections on the legal vehicle that will ultimately support the ecosystem have advanced and are fully appropriated by the partners, even if the structure is not yet formally constituted today (O 7.1.1). The users' committee met 6 times during this APR period (D 7.1.2)

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

The issues related to construction delays and the health crisis have sometimes overwhelmed the partners on more immediate subjects, sometimes leaving less time and spirit for the construction of a long-term governance model.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 7.1.1	Action plan	<input type="text" value="29/02/2020"/>	1	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 7.1.2	Meetings for discussion	<input type="text" value="31/12/2020"/>	9	<input type="text" value="completed"/>	<input type="text" value="6"/>	<input type="text" value="7"/>
D 7.1.3	Guest Book and Online digital support platform	<input type="text" value="31/12/2020"/>	2	<input type="text" value="not started"/>	<input type="text" value="0"/>	<input type="text" value="0"/>
Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 7.1.1	Community-led governance structure	<input type="text" value="31/12/2020"/>	1	<input type="text" value="proceeding according to work plan"/>	<input type="text" value="0"/>	<input type="text" value="0"/>

**A 7.2 A SUSTAINABLE AND INNOVATIVE ECONOMIC MODEL**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

The City has set up two project management assistance for the construction of the brand Chaud Bouillon !. A communication agency (Les enchanteurs) supported the City and Chaud Bouillon operators for the choice of the name, the brand-book and the graphic charter. A legal firm specializing in intellectual property (FIDAL) assisted the City and Chaud Bouillon operators in filing the trademark with the INPI. At the time of writing this report, the registration request has been filed with the INPI and we are awaiting the end of the appeal periods. The City of Lille owns it and authorizes its operation by signing a usage contract.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Petite Lune has signed his rental lease with the ANCT in the summer of 2020 and is fully invested in dialogue and governance with other operators in the ecosystem. However, at the time of writing this report, actual arrival of Petite Lune has yet to be confirmed.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 7.2.1	Study	<input type="text" value="31/12/2019"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 7.2.2	Results of study	<input type="text" value="29/02/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 7.2.3	A brand for the kitchen as a lever for identity	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

  

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 7.2.1	An sustainable economic model	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

**A 7.3 INSTALLATION OF THE KITCHEN'S OPERATING TEAM**

Start date	01/01/2018
End date	31/12/2020
Status	completed

**Progress achieved under this activity and partners involvement during this reporting period**

The operational team engaged on the project by the CCAS of Lille (PP12), since May 2019, has continued its work on the management of the prefiguration site as well as the development of the future Common Kitchen in Hall F6a (D7.3.1 and D7.3.3).

The CCAS team was composed of :

- A project manager for the Common Kitchen project in full time from 1st May 2019 for 14 months, renewed from 1st July 2020 for 1 year.
- A project director from 1st May 2019 at 65% for 14 months,
- An interim steward from 10 February 2020 to 30 September 2020,
- A permanent steward from 1 September 2020.

For information, the association "Les Sens Du Goût" (PP6) has continued its activities on the prefiguration site.

More than 18,000 users have taken part in the activities of the prefiguration site since its opening.

Output O7.3.1 "an operating staff office and a multi-use meeting room" was produced and completed on time by the CCAS de Lille (PP12).

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

Deliverables D 7.3.2 and D 7.3.4: Due to the COVID-19 health crisis that affected France from 17 March 2020 and which is still ongoing, the recruitment of the entire final team and therefore the pre-opening training sessions have been postponed. For this reason, the D 7.3.2 and D 7.3.4 "Training programmes before and after the opening of the kitchen" could not be carried out within the allotted time. The pre-opening training programmes that had been identified could not be carried out in a dematerialised format (fire safety training, training in the use of new kitchen equipment, etc.).

Furthermore, as health circumstances had forced PP12 to close the prefiguration site during the lockdown, the training of the agents already on site was not the priority during the reopening of the ERP (mobilisation of users and partners for the reopening, communication, application of health measures on site, etc.).

These training sessions will be scheduled as soon as the health crisis is over.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 7.3.1	Opening competition	25/11/2019	3	completed and achieved as planned	2	5
D 7.3.2	Training programmes (before the opening of the kitchen)	29/02/2020	3	not started	0	0
D 7.3.3	Employment process	31/12/2020	3	completed and achieved as planned	2	3
D 7.3.4	Training programmes (after the opening of the kitchen)	31/12/2020	3	not started	0	0

Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O7.3.1	An operating staff office and a multi-use meeting room	31/12/2020	1	completed	1	1

**A 7.4 A PARTICIPATORY ACTION RESEARCH**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

The final report of the participatory research was delivered by PP5 in the first quarter of 2020 and amended following a meeting with the project leader (Feb.2nd 2020)  
 Some clarifications were made, including:  
 - the delivery of a range of indicators (in appendices)  
 - an explanation of the type of indicators provided (in the report pp. 104-105)  
 - a note explaining the contribution of each "case study" to the project (in appendices).

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

PP5 is now completely out of the project.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 7.4.1	4 case studies research projects	<input type="text" value="20/12/2019"/>	4	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="7"/>
D 7.4.2	Public Meetings	<input type="text" value="30/09/2019"/>	2	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="4"/>
D 7.4.3	Intermediary Report	<input type="text" value="05/09/2018"/>	1	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 7.4.4	Work seminar	<input type="text" value="30/06/2019"/>	1	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 7.4.5	Communications	<input type="text" value="20/12/2019"/>	2	<input type="text" value="completed"/>	<input type="text" value="0"/>	<input type="text" value="2"/>
Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 7.4.1	A social sciences research report (evaluation of the project)	<input type="text" value="20/12/2019"/>	1	<input type="text" value="completed"/>	<input type="text" value="1"/>	<input type="text" value="1"/>



**A 7.5 AUDIOVISUAL PRODUCTION ON COOKING ACTIVITIES**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

Despite the lockdowns, communication with the partners involved in the shooting and editing of the film was maintained. PP 11 had been involved in the elaboration of a "photo library" related to the "Avant-gout" with the PP12.

O.7.5.1 : The small audiovisual equipment / material is fully available and was handed over to PP12 in order to equip the video studio (in October 2018, PP 11 has carried out a short training course for certain project partners to show how to use audiovisual equipment). All the teaching aids were handed over and updated when the material was handed over by PP 11. The video studio completed on time by the PP 12 and the team of architects Atelier 204. PP 12 equipped this video studio with the necessary equipment for its proper use by future users of the Common Kitchen.

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

D 7.5.4: The initial scenario of the film planned to conclude with the inauguration and the first uses of the final Chaud Bouillon site. Due to the postponement of the inauguration beyond the implementation period of TASTin Fives, it was agreed with the PP1 to modify the script and to sequence the assembly differently by presenting all the partners and their implications in the project since 2017, as well as the prospects for "Chaud Bouillon". This last period was mainly devoted to the editing of the short film divided into three chapters:

- Part 1: The kick-off, the origin of the project
- Part 2: The solidarity and educational aspects of the project in the Avant-gout
- Part 3: Economy, employment and innovation

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 7.5.1	Training sessions/ Video workshops	<input type="text" value="31/12/2019"/>	15	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="48"/>
D 7.5.2	Specifications	<input type="text" value="30/01/2018"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 7.5.3	Audiovisual productions	<input type="text" value="29/02/2020"/>	5	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="14"/>
D 7.5.4	Short movie	<input type="text" value="29/02/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>
D 7.5.5	Blog	<input type="text" value="31/10/2018"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
Main output number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
O 7.5.1	A video studio with multimedia equipment	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

### Work Plan Per Work Packages - WorkPackage 8 (Investment)

Name: REHABILITATION OF AN INDUSTRIAL BUILDING TO HOST THE OVERALL ECOSYSTEM TOWARDS A "HALLE GOURMANDE"

Start date: 01/07/2017

End date: 31/12/2020

Status: completed and achieved as planned

#### Partners Involvement

Responsible Partner: PP 3 - Société de Restauration et Rénovation de Lille (SORELI)

Involved partners: PP 3 - Société de Restauration et Rénovation de Lille (SORELI)  
PP 14 - Elab. Public National d'Aménagement et Restructuration des Espaces Commerciaux et Artisanaux EPARECA

#### Please describe the overall progress achieved during this reporting period and explain how partners are involved (who did what).

The rehabilitation of an industrial building in a global ecosystem into the "Halle gourmande" has been completed on 16 January, 2020. The last works contracts for the "urban farm" have been awarded. All the works have been completed 30 July, 2020.

#### If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found.

During the construction, France set up a total containment of the population linked to COVID 19 and the stopping of all activities requiring the complete shutdown of the site from March 17, 2020 to May 10, 2020. This containment postponed the delivery of the building.

### Progress under the different investments and related-activities

Investment n°1: A real estate investment at the heart of the project

#### A 8.1 CREATION OF AN ECOSYSTEM

Start date: 01/07/2017

End date: 31/12/2020

Status: completed and achieved as planned

#### Progress achieved under this activity and partners involvement during this reporting period

The building was delivered on January 16, 2020 - During the year 2020, companies canceled construction reservations.

#### If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found

During the year of perfect completion, France set up a total containment of the population linked to COVID 19 and the stopping of all activities. Companies were unable to intervene to take back the defects before May 2020.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 8.1.1	Preliminary phase	30/06/2018	4	completed	0	7
D 8.1.2	Building permit	31/10/2018	1	completed	0	1
D 8.1.3	Construction phase	31/12/2020	1	completed	0	13

**A 8.2 CREATION OF AN URBAN FARM**

Start date

End date

Status

**Progress achieved under this activity and partners involvement during this reporting period**

The start of work was notified to the companies on October 31, 2020 for: Lot 1: Clos Couvert - Lot 3: greenhouses - Lot 4: Electricity - Lot 6: Interior fittings and Lot 7: Roads and various networks.  
 The cladding works contract (Lot 2) was awarded to the company GENTY and the order to start the services was sent on December 20, 2020.  
 The contract for heating / ventilation / plumbing works (Lot 5) was awarded to the company RAMERY Energie and the order to start the services was sent on December 20, 2020

**If relevant, please describe and justify any problems and deviations including delays from the initial work plan as presented in the Application Form and the solutions found**

During the year of construction, France set up a total containment of the population linked to COVID 19 and the stopping of all activities. Companies were unable to intervene to take back the defects before May 2020.

Deliverable number	Title	Delivery Month	Target Value	Status	Achieved during this period	Progress achieved to date
D 8.2.1	Preliminary phase	<input type="text" value="30/05/2019"/>	4	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="4"/>
D 8.2.2	Building permit	<input type="text" value="31/12/2019"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="0"/>	<input type="text" value="1"/>
D 8.2.3	Construction phase	<input type="text" value="31/12/2020"/>	1	<input type="text" value="completed and achieved as planned"/>	<input type="text" value="1"/>	<input type="text" value="1"/>

#### A.4 Risk Management

Description of the risk	Impact	Likelihood	Actions to mitigate the risk
The lack of participation and involvement of the inhabitants to the project and its activities.	Serious	Possible	Working closely with local actors (associations, public services, etc.) to rely on their knowledge of the area and on their social abilities in order to reach their target groups and involve them in the implementation of the project and the activities organised.
Disengagement of one of the partners before completion of the project or execution of their contribution to the project.	Serious	Remote	When drafting the conventions of partnership, stipulate the conditions of entry but also of exit from the partnership. In case of effective disengagement, the Project Director will contact the permanent secretariat to redefine the contours of the project (impact on budget, activity, etc.) and the potential entry of a new partner into the project if necessary.
Late delivery of some activities such as those in the Investment workpackage (due to a problem of the remediation of the site for example), the kitchen equipments and its components.	Major	Probable	Clearly anticipate all the steps of execution and monitor each step. The City of Lille and SORELI will organise work sessions to closely monitor project execution and planning, in line with the risk management tables. At the start of the project, everyone will identify backup solutions to ensure continuity of the project in case of late deliveries. If the kitchen is delivered late, it will still be possible to extend the use of the physical transitory structures.
Budget management : overruns, unused budget, ineligibility of expenditures by the partners.	Major	Possible	An information and communication system easy to read and to understand will be set up, with the rules of financial oversight. Regular checks will be planned with partners in order to monitor the execution of the individual and global budget. A system for relaying expenditures and receipts, according a predefined model, will be proposed on a quarterly in order to identify as early as possible any potential problems that could become critical during account closing or annual reporting periods.
Disagreement between partners in the technical or strategic teams.	Serious	Possible	From the start of the project, a RACI responsibility matrix will be drafted, indicating the roles and responsibilities of the various parties within each process and activities. In case of disagreement, the City of Lille Project Manager and the Project Director will examine the problem in a bilateral manner with the partners concerned in order to avoid any escalation. Points of dysfunction will be examined by the COTECH and relayed to the COPIL if necessary.

Has any of the above risks evolved during this reporting period? If so, explain how and why. Have you identified a new risk that could impact the project delivery?

The year 2020 was an election year at the municipal level. This situation could have changed the nature of the institutional support prevailing in the early years of the project. The health crisis that arose in early 2020 and is still ongoing today had an impact on the project. A dialogue with UIA has been initiated in order to assess its scope and precisely measure its impacts over the short, medium and long terms

## A.5 Additional information

Tell us about something you have been proud of during this reporting period (success story, major achievement, awards received etc.)

Very clearly and without any hesitation, one of the greatest successes of the project is the constitution of a solid, united and benevolent partnership. The actors who will remain as the hard core of the project at the end of IUA form a healthy and complementary collective and are illustrated by a remarkable respect and understanding.

Please report any synergies with other projects and initiatives you have developed during this reporting period

A conference of funders from the European Metropolis of Lille was organized with Chaud Bouillon on September 24, 2020 and made it possible to bring together on the Avant-gout site several departments and services of the MEL in order to identify pooling and support and possible convergences with other devices and places. Connections must continue. The Chaud Bouillon urban farm is developing exchanges with the urban renewal project (NPNRU) of the Concorde district Concorde and the "Territory 0 unemployed" scheme. Baluchon is also in dialogue with the "Territory 0 unemployed" system. The City of Lille and Chaud Bouillon, in partnership with the international hotel school of Lille (LHIL), are developing exchanges in the field of gastronomy between hotel schools and young chefs from the cities of Lille, Erfurt, Leeds, Nablus and Turin.

Anything else you would like to tell us?

The last year of implementation was severely affected by the Covid 19 health crisis. Site delays were caused, certain activities could not be implemented or in a remote mode. However, with hindsight, the objectives were achieved thanks in particular to the responsiveness and inventiveness of the project partners. The collective dynamic comes out enhanced. We regret that the final site is not yet open to the public and securing the foodcourt remains a major concern. At this stage, we are committed to supporting the installation of the professional kitchen and the common kitchen in the premises as much as possible. We also want to highlight the creation of the Lilotopia association by a former employee of the YNCREA-ISA school. This association is now the sub-tenant of part of the equipment of the agricultural module and under agreement with YNCREA-ISA for a distribution of the activities of experimentation, animation and development of partnerships.

## A.6 Measurement of results

Please explain your progress on the definition and implementation of your Monitoring and Evaluation approach.

PP5 in charge of participatory action research (A.7.4) submitted its final report at the start of 2020. This report includes a series of indicators previously worked on with partners. This matrix was not really well understood by the partners and was not built as an interactive tool facilitating the feedback of information by the partners. A review of the monitoring-evaluation method must be quickly initiated by the PP1 in order to share an agile and dynamic tool and feedback and analysis of qualitative and quantitative information. The lessons shared during the recent Ecoory seminar will be a source of inspiration

### Result indicators

Filter

N°	Name	Description	Baseline	Achieved this period	Achieved so far	Target Value	Status
1	n. people frequenting the kitchen, participating in the activities/ workshops Target value 20/day starting from the opening of the kitchen	<p>Relating to OS1-OS2-OS4 to measure participation and adhesion</p> <p>Waiting the opening of the kitchen, the results indicators will be measure within the prefiguration in the POP UP PREFAB.</p> <p>During the workshops: sheets of registration describing precisely the workshop/activity and asking to the participants: age, gender, dwelling place, employment are distributed. They pointed :</p> <ul style="list-style-type: none"> <li>- n. people participating in the video workshops</li> <li>- % of return users in workshops</li> <li>- n. video workshops/events organised (segmentation by type of workshop: collective, parents/children)</li> <li>- n. participants in workshops/events (Fives VS external to the neighbourhood)</li> </ul> <p>Additional informations regarding specific activities, such as, for exemple for the Rencontres Audiovisuelles:</p> <ul style="list-style-type: none"> <li>- n. videos produced involving inhabitants</li> </ul> <p>ISA: n. participants in workshops=12 in one workshop</p> <p>Maison de l'Emploi: n. participants in workshops=37</p> <p>La Sauvegarde du Nord: n. of moms participating in the meetings: 5</p>	0	0	1,146	20	In use
2	% of return users in workshops/activities Target value 70% starting from the opening of the kitchen	<p>Relating to OS1-OS2-OS4 to measure participation and adhesion</p> <p>Waiting the opening of the kitchen, the results indicators will be measure within the prefiguration in the POP UP PREFAB.</p> <p>During the workshops: sheets of registration describing precisely the workshop/activity and asking to the participants: age, gender, dwelling place, employment are distributed. They pointed :</p> <ul style="list-style-type: none"> <li>- n. people participating in the video workshops</li> <li>- % of return users in workshops</li> <li>- n. video workshops/events organised (segmentation by type of workshop: collective, parents/children)</li> <li>- n. participants in workshops/events (Fives VS external to the neighbourhood)</li> </ul> <p>Additional informations regarding specific activities, such as, for exemple for the Rencontres Audiovisuelles:</p> <ul style="list-style-type: none"> <li>- n. videos produced involving inhabitants</li> </ul>	0	0	111	70	In use

N°	Name	Description	Baseline	Achieved this period	Achieved so far	Target Value	Status
3	n. workshops/events organised (segmentation by type of workshop: collective, parents/children) Target value 500 starting from the opening of the kitchen	Relating to OS1-OS2-OS4 to measure participation and adhesion  Waiting the opening of the kitchen, the results indicators will be measure within the prefiguration in the POP UP PREFAB.  ISA: n. of workshops organised=1  Rencontres Audiovisuelles: n. of workshops organised=6  Les sens du goût=7+5=12  Maison de l'Emploi: n. of workshops organised=12  La Sauvegarde du Nord: 2 meetings	0	22	1,262	500	In use
4	n. participants in workshops/events (Fives VS external to the neighbourhood) Target value 15/day starting from the opening of the kitchen	Relating to OS1-OS2-OS4 to measure participation and adhesion  Waiting the opening of the kitchen, the results indicators will be measure within the prefiguration in the POP UP PREFAB.  During the workshops: sheets of registration describing precisely the workshop/activity and asking to the participants: age, gender, dwelling place, employment are distributed. They pointed :  - n. people participating in the video workshops - % of return users in workshops - n. video workshops/events organised (segmentation by type of workshop: collective, parents/children) - n. participants in workshops/events (Fives VS external to the neighbourhood)  Additional informations regarding specific activities, such as, for example for the Rencontres Audiovisuelles: - n. videos produced involving inhabitants  Kick off event 30th september: 500 participants	0	66	571	15	In use
5	n. videos produced involving inhabitants Target value 11	Relating to OS1-OS2-OS4 to measure participation and adhesion	0	0	24	11	In use
6	n. goods entry/issue of cold storage Target value 50/mois starting from the opening of the kitchen	Relating to OS2 to measure production/transformation  This indicator will be measure after the opening of the kitchen	0	0	0	50	Not yet in use
7	n. portions prepared, consumed, distributed, sold in the kitchen Target value 300/mois starting from the opening of the kitchen	Relating to OS2 to measure production/transformation  Waiting the opening of the kitchen, this indicator will be measure from december 2017 with the culinary activities organised in the POP UP PREFAB UNIT.	0	0	1,093	300	No more in use
8	n. meals consumed on site, distributed, sold in the ecosystem Target value 500/day starting from the opening of the kitchen	Relating to OS2 to measure production/transformation  Waiting the opening of the kitchen, this indicator will be measure from december 2017 with the culinary activities organised in the POP UP PREFAB UNIT.	0	0	600	500	No more in use

N°	Name	Description	Baseline	Achieved this period	Achieved so far	Target Value	Status
9	n. enterprises implanted in the ecosystem Target value 3 starting from the opening of the ecosystem	Relating to OS3 to measure creation of activity and jobs  This indicator will be measure after the opening of the ecosystem	0	0	7	3	No more in use
10	n. people trained, oriented or having a period of immersion in enterprises Target value: 50	Relating to OS3 to measure creation of activity and jobs  Maison de l'Emploi: 5 immersions, 6 fixed-term contracts of less than 6 months, a 12-month contract financially supported by the state a total of 12 "contracts"	0	25	87	50	In use
11	n. projects incubated Target value 10 starting from the opening of the kitchen	Relating to OS3 to measure creation of activity and jobs  This indicator will be measure after the opening of the ecosystem	0	26	26	10	In use
12	n. new services created, support for activities of insertion Target value 4 starting from the opening of the kitchen	Relating to OS3 to measure creation of activity and jobs  This indicator will be measure after the opening of the ecosystem	0	0	0	4	Not yet in use
13	n. jobs created via the project and provided by the neighbourhood inhabitants: by the agriculture module, food job incubator, new services developed, the enterprises implanted in the ecosystem Target value 10	Relating to OS3 to measure creation of activity and jobs  Not started yet	0	0	19	10	Not yet in use
14	n. people participating in exchanges of culinary services Target value 50	Relating to OS4 to measure governance, economic model, porosity between the facilities  This indicator will be measure after the opening of the ecosystem	0	0	0	50	Not yet in use
15	n. activities and exchanges between the kitchen and its ecosystem and leading to contracts, training, etc. Target value 50 starting from the opening of the kitchen	Relating to OS4 to measure governance, economic model, porosity between the facilities  This indicator will be measure after the opening of the ecosystem	0	0	0	50	Not yet in use



DRABE