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## Learning the capacity consumption of lot-sizing models from production schedules

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## Abstract

Manufacturers use lot-sizing models within advanced planning systems to plan the production loads of their plants. To ensure the plan is feasible, the lot-sizing model includes capacity constraints. Since these constraints rely on a rough estimation of capacity consumption, the resulting plans are often not executable on the shop floor. This paper investigates the use of machine learning to improve the approximation of the capacity consumption in the lot-sizing models. Integrating machine learning models into optimization models is not straightforward since the optimizer tends to exploit constraint approximation errors to minimize the costs. To overcome this issue, we introduce a training procedure that guarantees respect of the capacity constraints in the training sample. In addition, we propose an iterative training example generation approach. We perform numerical experiments with standard lot-sizing instances, where we assume the shop floor is a flexible job-shop. Our results show that the proposed approach provides 100% feasible plans and yields lower costs compared to a classical lot-sizing model. Our methodology is competitive with the approach that integrates lot-sizing and scheduling on small instances, but, unlike the integration approach, our approach scales well to realistic size instances.

*Keywords:* Production planning, Lot-sizing, Scheduling, Machine Learning, Data-driven methods

## 1. Introduction

Advanced Planning and Scheduling software is crucial for operation management in manufacturing industries. Such tools usually follow the hierarchical approach (Stadtler, 2005), where a production planning module provides the input for a scheduling model. Production planning gives weekly (or monthly) production quantity, adjusting the capacity, and placing orders with suppliers to meet the demand while minimizing inventories. The scheduling modules take as input the production quantities, and they assign the operations to machines, sequence the operations, and compute their starting times.

The computation of capacity consumption plays a crucial role in production planning since underestimating capacity consumption leads to a plan that cannot be implemented on the shop floor. Such a situation often results in unmet demand, and a lot of actions must be engaged to produce the quantities on time. The capacity consumption calculation has been included since the use of the MRPII planning system, but the resulting tools only roughly consider the time required on each resource, and they do not take into account the complexity of the scheduling environments. As a result, despite the inclusion of capacity in complex optimization models provided by advanced planning systems (APS), this type of software keeps providing plans that are too tight, and often cannot be implemented in practice. For instance, Tenhiälä (2010) showed that APS with finite capacity do not fit well in job-shop-like environments because the user cannot provide accurate enough values for the required parameter (e.g., the capacity consumption per unit). As users are unsatisfied, they tend to turn towards simpler and less cost efficient planning approaches (often relying on simple rules to apply by hand). As a result, a large proportion of manufacturers still rely on Excel software to plan their production (Liu et al., 2019).

To circumvent this shortcoming of APS, we investigate the use of machine learning techniques to model the capacity consumption in lot-sizing models. With the rising interest in machine learning, the operation research community recently provided several approaches to translate machine learning models such as neural networks into mathematical programs (e.g., Fischetti and Jo, 2018). In this work, we propose to replace the basic capacity consumption function in lot-sizing models with an approximation built using machine learning algorithms. The capacity consumption is learned from examples that give the total amount of time required to complete all operations. While our experiments rely on production schedules optimized with linear and constraint programming, the methodology remains applicable when the examples for learning capacity are generated by other means. For instance, the examples can correspond to historical data obtained by reconciling Advance Planning System and Manufacturing Execution System data, or they can be generated from simulation models.

The contributions of this work are threefold: (1) We propose several extensions of the lot-sizing problem (LSP) formulation where the capacity constraint is approximated with machine learning techniques. These formulations correspond to approximation with linear regressions, decision trees, and piecewise linear regressions. We study different sets of features to train machine learning models, and our results suggest that the most important features include the lot sizes and lower bounds on the makespan; (2) The optimal solution of a Mixed Integer Linear Program usually lies at the extremes of the feasible region. When a constraint is approximated by a machine learning model, approximation errors lead to undesirable solutions. Therefore, we propose a constrained learning approach that prevents us overestimating the capacity consumption in the training sample. In addition, we propose an iterative learning scheme that integrates machine learning training with an optimization approach. (3) We show that machine learning leads to good approximations of capacity constraints. A comparison with the exact (but unpractical) approach that integrates the lot-sizing and scheduling models shows that the proposed formulation yields close to optimal solutions. Our results show that the computational efforts required to solve the model depend on the complexity of the machine learning model. Simple approximations with linear regression do not impair the computational performance, while complex models such as deep decision trees lead models which are hard to solve.

The paper is organized as follows. Section 2 gives a literature review of production planning and scheduling problems, as well as machine learning approaches to predict the makespan. Section 3 states the considered problem. Section 4 describes our data-driven approach and the different machine learning models used in this paper. Section 5 presents several approaches to generate relevant datasets related to the scheduling level considered. Finally, we compared our data-driven method with multiple integrated lot-sizing and scheduling models from the literature in the numerical experiments in Section 6, before concluding in Section 7.

#### 2. Literature review

This section successively reviews the literature on the integration of machine-learning models into mathematical programs, capacity consumption computation in lot-sizing models, and machine-learning models in scheduling problems.

#### 2.1. Machine learning model in Mathematical Programs

Embedding machine learning models into mathematical programs is an increasingly popular area of research. This approach leverages machine learning techniques to incorporate constraints or objective functions that are either computationally challenging or complex to formulate manually. Numerous studies have explored the translation of different machine learning models into linear programs, including neural networks (Fischetti and Jo, 2018), decision trees, and ensemble methods (Mišić, 2020; Biggs et al., 2022), among others (Fajemisin et al., 2023).

Very few papers investigate the incorporation of machine learning models into production planning programs. Casazza and Ceselli (2019) consider a data-driven model for the integration of production planning and scheduling, where the constraints related to the scheduling problem are replaced by a decision tree. At the scheduling level, a set of jobs is scheduled while respecting release dates and due dates, and jobs can be split in two to make the assignment easier. The objective is to find a feasible assignment of jobs that minimizes the number of split jobs. Dias and Ierapetritou (2019) considered the integration of a lotsizing model and scheduling decisions, where scheduling decisions correspond to a discrete state-task network. The authors incorporate a machine learning model into lot-sizing to ensure the plan is feasible, and they consider different machine learning models such as neural networks, decision trees, and support vector machines. The authors show that the latter approach scales very well on high-dimensional instances when compared to methods integrating the whole scheduling decision. The resulting method also provides accurate approximations in the case of uncertain production capacity as by Hu et al. (2008).

In comparison with these two studies, our work considers a more generic scheduling problem. In addition, we investigate different approaches to improve the accuracy of machine learning models when used in optimization models. In particular, we propose methods to generate efficient datasets, including an approach that takes advantage of the scheduling problem structure to generate adversarial examples. In addition, we introduce additional features for our problem that improve the prediction of capacity consumption. Finally, we compared our approach with standard mathematical models for the integrated lot-sizing and scheduling problem, and show the potential of our data-driven approach for solving large-scale instances.

## 2.2. Approximation of capacity consumption in lot-sizing model

Lot-sizing models determine the optimal production quantities in each period of the horizon. Once the plan is available, the lots of each period become production jobs to schedule on the machine. In the classical hierarchical decision framework, scheduling decisions are made independently of production planning decisions (Axsäter, 1986). As lot-sizing models ignore detailed scheduling constraints, finding a schedule that produces all lots within a period is often impossible.

Several extensions (Copil et al., 2016) of the classical lot-sizing model integrate scheduling decisions into lot-sizing problems. For example, the continuous setup lot-sizing problem incorporates setup times into the lot-sizing model and determines if resource configurations change between periods (Drexl and Kimms, 1997). However, these models typically assume that machines can only perform one operation per period, and the capacity consumption remains a rough approximation of the actual complexity of the shop floor.

Other models introduced the concept of macro periods subdivided into several micro-

periods, where each micro-period produces at most one item. This methodology has led to the general lot-sizing and scheduling problem (GLSP) presented in Fleischmann and Meyr (1997). Multiple versions of the GLSP have been proposed in the last decades, including versions with parallel machines (Meyr, 2002) or bills of materials with multiple levels (Seeanner and Meyr, 2012). For instance, Rohaninejad et al. (2014) propose a genetic algorithm and particle swarm optimization to solve the GLSP in a Flexible Job-Shop Scheduling environment. While these approaches provide better approximations of the capacity consumption, they remain aggregated models. The scheduling problems are not a detailed representation of the operations on the shop floor. For instance, such models cannot represent a job-shop environment precisely.

Some authors consider the integration of scheduling and lot-sizing (e.g., Lasserre, 1992). These approaches address situations where the sequencing of lots is crucial, such as when there are sequence-dependent setup times in the production process. Simultaneous lot-sizing and scheduling methods typically involve iterative procedures that determine lot sizes at the planning level and order operations on resources for fixed product quantities. Similarly, different mathematical models have been proposed to incorporate the scheduling decisions in each period of the production plan. Dauzère-Pérès and Lasserre (1994) propose a model that integrates a flexible job-shop scheduling problem with setup into a lot-sizing model. Dauzère-Pérès and Lasserre (2002) extend the model to the case of multi-level lot-sizing. Urrutia et al. (2014) propose an efficient solution method for this problem. Their method starts with an initial solution, and it creates this initial solution with the lot-sizing model with fixed sequences of operations proposed in Wolosewicz et al. (2015). Afterward, the approach iterates between a Lagrangian heuristic to solve the lot-sizing problem with a fixed sequence of operations solved and a Tabu-search to improve the sequence with fixed lot sizes.

Almeder et al. (2015) highlight the weakness of the classical capacitated lot-sizing formulations for the multi-level bill of materials. The classical models lead to lot-sizing solutions that are infeasible for the scheduling problem that considers each period separately. The authors propose an improved mathematical formulation for the batching and lot-streaming cases.

The integration of job-shop scheduling into lot-sizing models leads to accurate computation of the capacity consumption. However, solving the resulting model is hard, and no method exists for solving large-scale instances to optimality. In particular, for a flexible jobshop, alternative routings increase the number of operation sequences, and the integrated approach is impractical. In addition, shop floors may involve complex structures that are difficult to model with mathematical equations. In our study, we aim to improve the computation of capacity consumption with machine learning models. The resulting approach yields a model that is simpler to solve than the integration of scheduling and lot-sizing. In addition, we can train these machine learning models directly from the historic data of the shop floor. Therefore, the model may incorporate all the complexity of the scheduling decision process, even the parts that are difficult to model mathematically.

## 2.3. Machine learning for scheduling applications

A wide variety of applications of machine learning exist in the scheduling literature. The first works to use machine learning in scheduling (e.g., Shinichi and Taketoshi, 1992; Lee et al., 1997)) seek to predict the best dispatching rule for a given instance. Jun et al. (2019) show this methodology is relevant for flexible job-shop scheduling problems. These approaches can be seen as a pre-processing phase to improve the performance of heuristics. Very few papers study predictive models to approximate the value of makespan in job-shop scheduling problems.

Some works (e.g., Raaymakers and Weijters, 2003; Schneckenreither et al., 2020) propose regressive models to predict lead times of incoming orders in batch processing. The problem is to predict the lead time of incoming orders, to ensure that the shop floor can meet the demand on time. Predicting these lead times avoid computing the whole schedule, which saves precious time when urgent decisions have to be made in the case of incoming orders or unanticipated event on the shop floor. Raaymakers and Weijters (2003) introduced the use of regression analysis and neural networks to predict the makespan of scheduling problems in a job-shop environment. Schneckenreither et al. (2020) considered a similar approach by considering neural networks to predict the lead times in order release planning.

Recently, Tremblet et al. (2023) considered machine learning models to predict the makespan of flexible job-shop scheduling problems. These machine learning models have the advantage of instantly approximating the makespan without computing the scheduling decisions. The present study aims at integrating these powerful predictive models into capacitated lot-sizing models, in order to replace the well know capacity constraints.

#### 3. Problem description

This section presents the mathematical model of classical lot-sizing. The problem is to determine optimal lot sizes at a production planning level while satisfying capacity constraints at each period for the scheduling. In this study, we consider a flexible job-shop at the scheduling level, and this section provides a formal description of this scheduling problem.

#### 3.1. Capacitated Lot-sizing Problem (CLSP)

The capacitated lot-sizing problem (Drexl and Kimms, 1997) sizes production lots to minimize inventory holding costs, fixed setup costs, and unit production costs. The production plan accounts for customer demand, production capacity, and lead times.

The factory produces each item i in the set of items J in a batch of consecutive operations, since the processing of a batch of item  $i \in J$  results in a setup time  $s_i$ , and a setup cost  $c_i^s$ . Each operation in the batch yields one unit of item i, and it has a cost  $c_i^p$ and a duration of  $p_{ik}$  units on machine  $k \in M$ . In each period  $t \in T$  of the horizon, the production is limited by a given capacity of  $C_t$  units. The production plan must respect the demand  $d_{it}$  of item  $i \in J$  in period  $t \in T$ . The inventory  $I_{it}^+$  refers to the quantity of item  $i \in J$  stored during period  $t \in T$ , and  $I_{it}^-$  refers to the backlog level of item i in period t. Inventory and backlog levels generate costs  $h_i$  and  $b_i$ , respectively. Therefore, the lot-sizing model involves decision variables for the lot sizes, setup, inventory, and backlog for each item  $i \in J$  and each period  $t \in T$ , denoted respectively by  $X_{it}$ ,  $Y_{it}$ ,  $I_{it}^+$ ,  $I_{it}^-$ . The CLSP corresponds to the following Mixed-Integer Linear Program (MILP):

$$\min \qquad \sum_{t \in T} \sum_{i \in J} c_i^h I_{it}^+ + c_i^b I_{it}^- + c_i^s Y_{it} + c_i^p X_{it} \tag{1}$$

s. t. 
$$I_{it-1}^+ - I_{it-1}^- + X_{it} - I_{it}^+ + I_{it}^- = d_{it}, \qquad i \in J, t \in T$$
 (2)

$$X_{it} \le H \cdot Y_{it}, \qquad \qquad i \in J, t \in T \qquad (3)$$

$$\sum_{i \in J} p_{ik} X_{it} + s_{ik} Y_{it} \le C_t, \qquad k \in M, t \in T \qquad (4)$$

$$I_{i0}^{+} = I_{iT}^{-} = I_{iT}^{+} = 0, \qquad i \in J \qquad (5)$$

$$X_{it} \ge 0, \ I_{it}^+ \ge 0, \ I_{it}^- \ge 0,$$
  $i \in J, t \in T$   
 $Y_{it} \in \{0, 1\},$   $i \in J, t \in T.$ 

The objective function (1) minimizes the total cost, which includes holding costs  $c_i^h$ , backlogging costs  $c_i^b$ , setup costs  $c_i^s$ , and production costs  $c_i^p$ . Constraints (2) compute the inventory level. Constraints (3) force  $y_{it}$  to be equal to 1 if a batch of items *i* is produced at a period *t*, using the well-known big *M* constraints, where  $H = \sum_{t \in T} D_t$ . Constraints (4) ensure that the capacity consumption does not exceed the capacity  $C_t$  for all periods  $t \in T$ . The basic formulation of the capacity constraint accounts for the process duration per production unit and for the setup time on each resource  $k \in M$ . Finally, constraints (5) ensure that there is no inventory at the beginning of the period and that there is neither inventory nor backlogged items at the end of the planning horizon.

#### 3.2. Flexible Job-Shop Scheduling Problem (FJSP)

This subsection describes the shop floor considered in this study and the corresponding flexible job-shop scheduling problem (FJSP). Flexible resources are frequent in make-toorder industries (Bish and Wang, 2004; Chod and Zhou, 2014), and their popularity is increasing in the manufacturing industry Begnaud et al. (2009). In addition, the flexible job-shops generalize many scheduling environments (job-shop, flexible flow shop, etc...), and our results remain valid in all these environments.

At the scheduling level, each production lot becomes a job to schedule. As a result, the set J of items in the lot-sizing model corresponds to a set of J jobs in the scheduling problem. The flexible job-shop scheduling problem is an extension of the well-known jobshop scheduling problem, but a set of machines can perform each operation in the routing. A set J of n jobs have to be performed on a set M of m machines with respect to routing constraints. Each job  $i \in J$  is subdivided into  $n_i$  successive operations, and  $O_{ij}$  denotes the  $j^{\text{th}}$  operation of job i. Each operation  $O_{ij}$  performed on machine  $k \in M_{ij}$  has a processing time  $p_{ijk}^u$ , where  $M_{ij} \subseteq M$  denotes the set of machines that can perform operation  $O_{ij}$ . We consider a sequence-dependent setup time  $s_{ii'}^k$  occurs when job i' is processed after job ion machine k. To avoid inconsistency, we assume that setup times respect the triangular inequalities, i.e.,  $s_{ii''}^k \geq s_{ii'}^k + s_{i'i''}^n$  for any jobs i, i' and  $i'' \in J$  and any machine  $k \in M$ . This paper focuses on minimizing the makespan, i.e., the time required to complete all jobs  $i \in J$ . In integrated lot-sizing and scheduling models, finding the makespan of the corresponding scheduling problem is equivalent to checking the capacity consumption at one period of the production plan.

The Supplementary Materials of this paper provides the formulation of the integrated flexible job-shop scheduling and lot-sizing model. However, the latter approach leads to a complex mathematical model that is not practical in large-scale instances. We use this integrated model to benchmark the proposed approaches that rely on constraint learning (Fajemisin et al., 2023) to replace the capacity constraints (4) by a machine learning model.

#### 4. Machine Learning based method

To improve the accuracy of the capacity constraint, we rely on machine learning models to predict the makespan of the schedule for the lots in each period. We integrate the fitted machine learning model into a lot-sizing model. Given a solution  $(X, Y, I^+, I^-)$ , the linear program translation of the machine learning model infers a value for capacity consumption.

Machine learning models are predictive models trained with samples of past observa-

tions, and they return appropriate forecasts for the future. The training of a machine learning model requires a training dataset  $D = \{\overline{\mathcal{X}^s}, \overline{\mathcal{Y}^s} \mid s = 1, \dots, N\}$ , where N is the number of samples,  $\overline{\mathcal{X}^s}$  represents the value of the features for sample s, and  $\overline{\mathcal{Y}^s}$  is a targeted value observed for this sample. The model is trained over this dataset by minimizing an error, typically the mean squared error, between the target and the output of the model.

We aim to predict the makespan. We assume that the flexible job-shop environment remains the same throughout the planning horizon, but the quantity associated with each job changes. Therefore, the training dataset corresponds to different processing durations in a single flexible job-shop scheduling problem. Each sample of the training dataset provides the makespan obtained when solving the flexible job-shop scheduling problem with the same resources and routing, but with different quantities  $X_i$  associated with each job  $i \in J$ . For each sample  $s \in D$ , the targeted value  $\overline{\mathcal{Y}^s}$  represents the makespan, and the features  $\overline{\mathcal{X}^s}$  are the quantities  $X_i$  of each job  $i \in J$ .

The rest of this section presents the input features of the machine learning model, before introducing three model, namely, linear regression, piecewise linear regression, and regression tree. The choice of these models is motivated by the following theoretical result, which that shows the capacity consumption function is a piecewise linear non-convex function.

**Proposition 4.1.** Given any quantities  $X \in \mathbb{R}^+_{|J|}$ , the capacity consumption (i.e. the makespan of the resulting FJSP) is defined as a piecewise linear non-convex function.

*Proof.* Proof: In the Supplementary Materials.

#### 4.1. Features Selection

This section presents a set of relevant features  $\mathcal{F}$  for our machine learning model that predicts the makespan. Besides the lot sizes X, additional features can be considered to improve the forecasting ability. Recent studies highlight important correlations between features of job-shop scheduling problems and the makespan (e.g., Mirshekarian and Šormaz, 2016; Schneckenreither et al., 2020). However, to translate the resulting machine learning model into a mathematical program, feature  $f \in \mathcal{F}$  must be a linear combination of decision variables of the problem. Non-linear features cannot be used for the prediction. Also, as the production system remains the same over the entire planning horizon, features that do not depend on the decision variables will take the same values in all examples, and they are not relevant. For the sake of clarity, we make a distinction between a feature  $f \in \mathcal{F}$  used to train a model, the value  $\overline{\mathcal{X}_f^s}$  of this feature in a data sample  $s \in D$ , and the decision variables  $\mathcal{X}_{ft}$  that represent the feature in each period  $t \in T$  when embedded in a mathematical program.

The first features are the lot sizes  $X_i$  for each job  $i \in J$ , and they can be directly embedded into the lot-sizing since they correspond to decision variables  $X_{it}$ :

$$\mathcal{X}_{it} = X_{it} \quad \forall i \in J, t \in T.$$

In addition, we consider the four features introduced in Tremblet et al. (2022) that are linear combinations of lot sizes.

$$\mathcal{X}_{(|J|+1)t} = \max_{i \in J} \left\{ \sum_{j=1}^{n_i} \min_{k \in M_{ij}} \{ p_{ijk} \cdot X_{it} \} \right\} \quad \forall t \in T$$
(6)

$$\mathcal{X}_{(|J|+2)t} = \max_{k \in M} \left\{ \sum_{i \in J} \sum_{j=1}^{n_i} \sum_{M_{ij} = \{k\}} p_{ijk} \cdot X_{it} + s_k^{min} \cdot Y_{it} \right\} \quad \forall t \in T$$

$$\tag{7}$$

$$\mathcal{X}_{(|J|+3)t} = \max_{k \in M} \left\{ \sum_{i \in J} \sum_{j=1}^{n_i} o_{ijk} \cdot p_{ijk} \cdot X_{it} + (o_k - 1) s_k^{mean} \cdot Y_{it} \right\} \quad \forall t \in T$$
(8)

$$\mathcal{X}_{(|J|+4)t} = \frac{1}{m} \sum_{k \in M} \left( \sum_{i \in J} \sum_{j=1}^{n_i} o_{ijk} \cdot p_{ijk} \cdot X_{it} + (o_k - 1) s_k^{mean} \cdot Y_{it} \right) \quad \forall t \in T$$
(9)

Feature (6) and (7) are lower bounds of the makespan. Feature (6) is the maximum among all jobs  $i \in J$  of the sums of processing times of the operations of job i. If an operation can be performed on more than one machine, the operation with the minimum processing time is selected. Feature (7) is the sum of the processing times of all operations processed on each machine. Since the machines are flexible, we only consider the operations that can be performed on a single machine and the minimum setup time  $s_k^{min}$  that occurs on the machine. Features (8) and (9) provide a more realistic estimate of the makespan and average sum of processing time for each machine. These features account for flexible machines by considering all possible operations  $O_{ij}$  that can be performed on each machine  $k \in M$ , where  $o_{ijk}$  represents the likelihood of operation  $O_{ij}$  being performed on machine  $k \in M_{ij}$ .  $o_k$  is an estimation of the number of operations performed on machine  $k \in M$ , and  $s_k^{mean}$  is the average setup time that occurs on this machine. The expression used to compute  $o_{ijk}$  and  $o_k$  are described in Tremblet et al. (2022), and we summarize them in the Supplementary Materials.

Features (6)-(8) include max operator, and their representation in a MILP requires big-M formulations. To avoid the cumbersome big-M formulations, we can restrict the approximated capacity consumption function to be non-decreasing with features (6)-(8). For instance, in a linear regression, we can force the coefficient of these features to be positive. Since the value of the prediction should be as small as possible to respect the capacity constraints, the decision variables associated with these three features will automatically take the lowest values in the mathematical program. Therefore, features (6)-(8) can be expressed as the following linear inequalities:

$$\mathcal{X}_{(|J|+1)t} \ge \sum_{j=1}^{n_i} \min_{k \in M_{ij}} \{ p_{ijk} \} \cdot X_{it} \quad \forall i \in J, \forall t \in T$$

$$(10)$$

$$\mathcal{X}_{(|J|+2)t} \ge \sum_{i \in J} \sum_{j=1}^{n_i} \sum_{M_{ij}=\{k\}} p_{ijk} \cdot X_{it} + s_k^{min} \cdot Y_{it} \quad \forall k \in M, \forall t \in T$$
(11)

$$\mathcal{X}_{(|J|+3)t} \ge \sum_{i \in J} \sum_{j=1}^{n_i} o_{ijk} \cdot p_{ijk} \cdot X_{it} + (o_k - 1)s_k^{mean} \cdot Y_{it} \quad \forall k \in M, \forall t \in T$$
(12)

As setups are important in lot-sizing and scheduling problems, we considered another feature that computes the number of setups in each period  $t \in T$ :

$$\mathcal{X}_{(|J|+5)t} = \sum_{i \in J} Y_i \quad \forall t \in T$$
(13)

Note that a machine learning model may give different predictions when  $Y_{it}$  takes the

value 1 or 0 when the value of  $X_{it}$  is equal to 0. In addition, the lot-sizing model (1)-(5) does not prevent  $Y_{it}$  taking the value 0 when  $X_i$  equals 0. If setting  $Y_{it}$  to 1 reduces the capacity consumption, the solution may set a setup to 1 artificially even if the CLSP minimizes the setup costs. To avoid this situation, we impose a minimum lot size  $\epsilon$  to each item  $i \in J$ with a setup by adding the following constraints to the lot-sizing model (1)-(5):

$$\epsilon \cdot Y_{it} \le X_{it} \quad \forall i \in J, t \in T \tag{14}$$

Note that restricting the approximated capacity consumption to increase with  $\mathcal{X}_{(|J|+5)t}$ would avoid the use of constraints (14). However, this restriction is unlikely to yield good approximations of the capacity consumption.

#### 4.2. Model of capacity consumption with machine learning

We consider three machine learning models to predict capacity consumption, namely, linear regression, piecewise linear regression, and regression tree.

### 4.2.1. Linear Regression

Linear regression is a simple choice when translating a machine learning model into a linear program. The model fitted associates coefficients  $\overline{\alpha_f}$  for each feature  $f \in \mathcal{F}$ , as well as an intercept value  $\overline{\alpha_0}$ . Linear regression computes capacity consumption of vector  $\mathcal{X}_j$  with the following formula:

$$\mathcal{Y} = \sum_{f \in \mathcal{F}} \overline{\alpha_f} \mathcal{X}_{ft} + \overline{\alpha_0}.$$

Therefore, the capacity constraints (4) are replaced by the following equations:

$$\sum_{f \in \mathcal{F}} \overline{\alpha_f} \mathcal{X}_{ft} + \overline{\alpha_0} \le C_t \quad \forall t \in T,$$
(15)

where  $\mathcal{X}_{ft}$  is the variable representing features  $f \in \mathcal{F}$  in the dataset of period  $t \in T$ .

#### 4.2.2. Piecewise linear regression

Piecewise linear regression divides the value of one feature  $f^* \in \mathcal{F}$  into a discrete set of regions  $\mathcal{R}$ . Each region is delineated by two consecutive breakpoints in a set of breakpoints  $\mathcal{B}$ . Each sample of the data falls into one region  $r \in \mathcal{R}$  depending on the value of the corresponding feature, and a linear regression is trained on the data points of each region. The vector  $\alpha_{rf}$  represents the coefficients of each feature  $f \in \mathcal{F}$  for each region  $r \in \mathbb{R}$ .

To translate piecewise linear regressions into a linear program, we add some binary variables Z that determine the region the samples belong to. The resulting linear program is as follows:

$$\mathcal{X}_{f^*t} \le b_r + H \cdot (1 - Z_{rt}) \quad \forall r \in 2.. |\mathcal{R}|, \forall t \in T$$
(16)

$$\mathcal{X}_{f^*t} \ge b_r + H \cdot (1 - Z_{(r+1)t}) + \epsilon \quad \forall r \in 1.. |\mathcal{R}| - 1, \forall t \in T$$

$$(17)$$

$$\sum_{r \in \mathcal{R}} Z_{rt} = 1 \quad \forall t \in T$$
(18)

$$\sum_{f \in F} \overline{\alpha_{fr}} \mathcal{X}_{ft} + \overline{\alpha_{0r}} \le C_t + H \cdot (1 - Z_{rt}) \quad \forall r \in \mathcal{R}, \forall t \in T$$
(19)

Equations (16) and (17) define the region to which the regression applies, depending on the value of the selected feature  $f^* \in \mathcal{F}$ . The sufficiently small value  $\epsilon$  prevents a feature from being included in two regions. Constraints (18) ensure that only one region is selected for each period  $t \in T$ . Finally, the capacity constraints associated with this machine learning model are given by (19). For each period, only one capacity constraint is active, depending on the region where the regression occurs.

Finding the best feature that defines the regions requires testing each possible breakpoint. Some studies proposed mathematical models that compute the best feature and breakpoints for the fitting of a piecewise linear function (Rebennack and Krasko, 2020; Yang et al., 2016), but these approaches remain time-consuming and impractical for large models.

To delineate the regions, we select the feature corresponding to the number of setups  $\mathcal{F}_{(|J|+5)}$  since the approximation of capacity consumption changes when the product mix

changes. The number of breakpoints is a sensitive parameter since increasing the number of regions requires embedding more variables and constraints for the integrated lot-sizing and machine-learning model, which increases the computing time significantly. In this work, we propose different sets of breakpoints depending on the size of the scheduling problem considered in the lot-sizing problem.

#### 4.2.3. Regression Tree

A regression tree (or decision tree regressor) is a machine learning model that iteratively splits the search space to provide the best prediction value according to the input data  $\mathcal{X}$ (Breiman et al., 1983). A regression tree is composed of  $\mathcal{N}$  nodes, which include a set of leaf nodes  $\mathcal{L}$ . Each splitting node works as a query prescribing the path to follow in the tree until falling into a leaf node  $i \in L$ , which returns the value to predict (here the capacity constraints). In the splitting nodes, the queries are conditions computed based on the features of input  $\mathcal{X}$ . Each query can be represented as a linear condition on the vector of features  $\mathcal{X}$ . For each node j in the set of nodes  $\mathcal{N}$ , these equations are represented as  $\sum_{f \in F} A_{jf} \mathcal{X}_{ft} \leq b_j$ , where parameter  $a_{jf}$  takes the value 1 if feature  $f \in \mathcal{F}$  is involved in the splitting node j, and 0 otherwise, and parameter  $b_j$  represents the threshold of the splitting condition. If the condition is satisfied, the decision tree moves to the right child node, or to the left child node otherwise. After a number of queries, the tree arrives at a leaf where a score S lies, and this score corresponds to the outcome of the prediction. We adapt the mathematical formulation of Biggs et al. (2022) to embed random forest. This formulation adapted to the case of a single regression tree is provided in the Supplementary Materials.

#### 5. Prediction Improvement

The training procedure of a machine learning model is a crucial step, and datasets used to train a model have to be carefully selected. As the optimal solutions of mathematical programs are in the extreme rays of the feasible region, the optimization model embedding machine learning is prone to explore solutions that are not part of the training dataset. This leads to solutions with tight capacity consumption approximations, that are often underestimated. This section describes a training procedure as well as methods to generate data samples to alleviate these issues.

#### 5.1. Training procedure to prevent infeasible solutions

Training procedures minimize the error between the prediction and the value observed in the dataset. If a regression model does not fit a training dataset perfectly, the prediction may underestimate the real capacity consumption for some training samples. As underestimating the capacity consumption lead to infeasible plans, we propose a training approach that overestimates the prediction when fitting a linear model. In other words, the fitting procedure forbids underestimating the capacity consumption in the training dataset.

We propose a MILP to minimize the mean absolute error between the training dataset and the prediction of a linear regression model. This model relies on finding the best weight  $\alpha_f$  associated with each feature  $f \in \mathcal{F}$  of our regression model while minimizing an absolute error  $d_s$  between the actual capacity consumption and the prediction  $\mathcal{Y}_s^{pred}$  for each sample  $s \in D$ .

A classical training model for a linear regression that minimizes the Mean Absolute Error (MAE) is as follows:

$$\min \quad \frac{1}{|D|} \sum_{s \in D} d_s \tag{20}$$

s. t. 
$$\sum_{f \in \mathcal{F}} (\overline{\mathcal{X}_f^s} \alpha_f) + \alpha_0 = \mathcal{Y}_s^{pred}, \qquad \forall s \in D$$
(21)

$$\mathcal{Y}_s^{pred} - \mathcal{Y}^s \le d_s, \qquad \forall s \in D \qquad (22)$$

$$\mathcal{Y}^s - \mathcal{Y}^{pred}_s \le d_s, \qquad \forall s \in D \qquad (23)$$

$$\mathcal{Y}_{s}^{pred} \ge 0, d_{s} \ge 0, \qquad \qquad \forall s \in D$$
  
$$\alpha_{f} \in \mathbb{R}, \qquad \qquad \forall f \in \mathcal{F}.$$

The objective function (20) minimizes the mean absolute error between the output and the prediction. Constraints (21) link the weighted sum of features and the predicted value for

each sample of the training dataset. Constraints (22) and (23) compute the absolute errors between the targeted output  $\mathcal{Y}^s$  and the value predicted by the linear regression.

To ensure the fitted model overestimates the capacity consumption for all in-sample data points, we forbid negative errors during the training by replacing (23) with the following set of constraints:

$$\mathcal{Y}_s^{pred} \ge \mathcal{Y}^s, \ \forall s \in D$$
 (24)

The same process applies to piecewise linear regression. To train such models, we divide the dataset D into  $|\mathcal{R}|$  smaller datasets depending on the region where each data point falls. We fit a linear regression to each of these datasets by using this new fitting procedure. We then consider these two machine learning models, named constrained linear regression (CLR) and constrained piecewise linear regression (CPLR) in the next section of this paper.

## 5.2. Data generation procedure

Fitting our machine learning models requires datasets that correspond to historical data from actual production schedules implemented on the shop floor. However, we may take advantage of available scheduling or simulation tools to generate data points that help train the machine learning model. For proper comparison with methods from the literature, we generate the dataset by solving flexible job-shop scheduling problems. Each dataset is associated with one scheduling instance, where each data sample corresponds to one vector of lot sizes X applied to each job. Generating data samples of a flexible job-shop scheduling instance requires both the quantities of each item and the associated makespan (or capacity consumption). The other features described in Section 4 are inferred from the lot sizes for each data sample. To build the training dataset, we generate some lot sizes  $X_i$  for each item  $i \in J$ , and associate each of them with the processing time of each operation of each job i of the corresponding flexible job-shop scheduling problems. We solve each sample with the MILP (see in the Supplementary Materials (A.1)-(A.5)) with a single period (|T| = 1). Note that the hardest instances were solved with constraint programming approaches. The rest of this section describes approaches to generate lot sizes examples.

#### 5.2.1. Random procedure

One standard idea for data sampling is to generate the lot sizes  $X_i$  randomly. Advanced sampling methods such as Latin Hypercube Sampling (LHS) generate samples that cover the input space more evenly than simple Monte Carlo procedures (Mckay et al., 2000). This sampling method works by dividing the input space into  $|\mathcal{F}|$  bins of identical sizes. The data samples are generated so that no two samples fall into the same bin. However, the samples generated using LHS may not represent the solutions that can be found by solving a lot-sizing model. For instance, randomly sampled lot sizes may have very small lots for some item  $i \in J$ , which is not coherent with the high setup costs that can be encountered in lot-sizing problems.

#### 5.2.2. Iterative training procedure

This section suggests a practical enhancement where we look for adversarial examples by running a simulation. Figure 5.2.2 summarizes the procedure. In each iteration, we solve a randomly generated instance of the lot-sizing problem, and we solve the associated scheduling problems to check if the capacity is violated in any period. Each sample that is underestimated by the machine learning method is added to the training dataset D, and the machine learning method is fitted into this new dataset. The method stops after solving a given number *iter<sub>max</sub>* of lot-sizing instances without finding periods where the capacity is violated. However, the approach remains time-consuming for complex instances, with large scheduling sizes or parameters such as setup costs. We proposed an approach (denoted as ILS-KP), that better identifies wrongly predicted samples better. The idea is to generate lot-sizing solutions with tight capacity and with different structures. To generate a wide variety of production plans, we randomly associate a profit  $\lambda_i$  with each item *i*, and we seek solutions that maximize the profit while respecting the capacity constraint. The capacity consumption is determined through the machine learning model *ML* translated into a mathematical program as described in Section 4. Solving the following MILP a large



Figure 1: Flow chart for ILS-based

number of times with different weights yields various solutions with tight capacities:

$$\max \qquad \sum_{i \in J} \lambda_i X_i \tag{25}$$

s. t. 
$$(6) - (14)$$
 (26)

$$ML(\mathcal{X}) \le C \tag{27}$$

$$Y_i \in \{0, 1\}, \quad X_i \ge 0 \ i \in J$$

The objective function (25) maximizes the profit of each item  $i \in J$  while satisfying the capacity constraint (27). Constraints (6)-(14) compute the features. Constraint (27) approximates the capacity consumption with a machine learning model ML translated into a mathematical program for the input vector  $\mathcal{X}$ . Each iteration of this procedure generates a vector of profit  $\lambda$  as well as a capacity C, and we solve (25)-(27).

In the case of linear regression, this approach is close to a continuous knapsack formulation with a profit  $\lambda_i \in \mathbb{R}$  for each item and a capacity C. In the numerical experiments, we run this procedure with the ILS-KP model with a maximum iteration of 10,000. To ensure that our machine learning models always overestimate the capacity consumption, the intercept of the constrained linear regression trained using this procedure is increased by the difference between the forecast and the real makespan of the last example that was underpredicted.

In addition to this iterative procedure, an exact method for finding adversarial examples is presented in Appendix H.

## 6. Numerical experiments

This section summarizes the results of the computational experiments. The first set of experiments investigates the performance of lot-sizing formulation that embeds these machine learning models. Then, the second set compares the proposed data-driven method versus state of-the-art approaches that integrate lot-sizing with scheduling decisions. Experiments assessing both the prediction performance of models that approximate the capacity consumption and the data generation procedures are also proposed in the Appendix. All the experiments were conducted on a computer with an Intel Xeon Broadwell EP E5-2630v4 @ 2,20GHz with 124 Go of RAM. The mathematical models were solved using IBM ILOG CPLEX 20.1.0.0 running with one thread. The linear regression and regression tree were trained using the Scikit-learn (Pedregosa et al., 2011) package from Python, with a maximum depth of 10 to limit the number of variables and constraints in the MILP formulation. The constrained linear regression and constrained piecewise linear regression were fitted using CPLEX to minimize the mean absolute error. Note that we also tried to fit these machine learning models using the same mathematical model but minimizing the mean squared error using a quadratic objective. However, we observed no significant improvement by considering the mean squared error instead of the mean absolute error.

#### 6.1. Instance definition

To generate the lot-sizing instances we adopt the procedure given in Wolosewicz et al. (2015). At the scheduling level, the flexible job-shop scheduling instances mt06, mt10, and mt20 from Hurink et al. (1994) are considered. The Supplementary Materials details the instances generation procedure.

We compare the proposed approach with two methods from the literature, denoted by ILS-Exact and ILS Fixed. ILS-Exact is similar to ILS but it replaces constraints (4) with constraints (A.1)-(A.5). The resulting MILP solves the integrated lot-sizing and flexible job-shop problem. This model provides perfect information on capacity consumption at each period since it simultaneously finds the best quantities for each item and sequences the operations on the shop floor.

Wolosewicz et al. (2015) propose an approach that solves the lot-sizing problem with a fixed sequence of operations for the job-shop scheduling problem. The new lot-sizing model is less complex and solved with a heuristic based on Lagrangian relaxation. However, they only considered one possible sequence of operations for the scheduling problem. We denote by ILS-Fixed the lot-sizing model with a fixed sequence of operations for the scheduling problem as presented in Wolosewicz et al. (2015). We consider the sequence that is the solution to the flexible job-shop scheduling problem with lot sizes equal to 1 for each job.

We summarize below all the mathematical models used to solve the lot-sizing instances:

- ILS-CLSP: Capacitated Lot-sizing problem (1)-(5)
- ILS-Exact: Integrated Lot-sizing and Flexible Job-shop Scheduling (A.1)-(A.5)
- ILS-Fixed: Integrated Lot-sizing and Scheduling with a fixed sequence
- ILS-LR: Integrated Lot-sizing and Scheduling with Linear Regression (15)
- ILS-PLR: Integrated Lot-sizing and Scheduling with Piecewise Linear Regression (16)-(19)
- ILS-RT: Integrated Lot-sizing and Scheduling with Regression Tree (E.1)-(E.5)
- ILS-CLR: Integrated Lot-sizing and Scheduling with Constrained Linear Regression
- ILS-CPLR: Integrated Lot-sizing and Scheduling with Constrained Piecewise Linear Regression

All these models were solved by CPLEX with a time limit of 1 hour.

#### 6.2. Machine learning models comparison

This section reports the performance of different lot-sizing models that embed machine learning methods to approximate the capacity constraint. We compare the performance

	Size		$6 \times 6$			$10 \times 10$	)		$20 \times 5$	
	T	5	30	50	5	30	50	5	30	50
	UB	1600	9368	15517	2659	15309	25746	5323	30423	51996
	LB	1600	9368	15517	2659	15309	25746	5323	30423	51996
ILS-LR	$\operatorname{Gap}(\%)$	0	0	0	0	0	0	0	0	0
	Feasibility	88	18	5	89	12	7	83	72	67
	Time $(s.)$	0.08	3.11	8.1	0.15	11.5	81.7	0.07	1.2	2.07
	UB	1603	9382	15537	2664	15361	25833	5332	30470	52034
	LB	1603	9382	15537	2664	15361	25819	5332	30470	52034
ILS-CLR	$\operatorname{Gap}(\%)$	0	0	0	0	0	0.05	0	0	0
	Feasibility	100	100	98	100	99	96	100	100	100
	Time $(s.)$	0.02	1.66	7.5	0.03	325.0	3409	0.09	19.1	142.1
	UB	1600	9367	15518	2659	15308	25742	5324	30443	52153
	LB	1600	9367	15518	2659	15308	25739	5324	30424	51996
ILS-RT	$\operatorname{Gap}(\%)$	0	0	0	0	0	0.004	0	0.06	0.3
	Feasibility	91	50	28	88	19	3	72	59	53
	Time $(s.)$	2.99	327.0	1154.5	10.8	1443.6	3263.6	111.1	3568.7	3600
	UB	1601	9371	×	2659	15308	×	5321	30420	×
	LB	1601	9371	×	2659	15308	×	5321	30420	×
ILS-PLR	$\operatorname{Gap}(\%)$	0	0	×	0	0	×	0	0	×
	Feasibility	64	5	0	64	3	0	7	1	0
	Time $(s.)$	0.02	0.2	0.4	0.02	0.3	0.43	0.07	0.7	1.45
	UB	1602	9379	15527	2665	15342	25742	5333	30462	52023
	LB	1602	9379	15527	2665	15342	25718	5333	30462	52023
ILS-CPLR	$\operatorname{Gap}(\%)$	0	0	0	0	0	0.09	0	0	0
	Feasibility	91	75	67	100	97	91	100	100	98
	Time (s.)	0.05	14.4	321.3	0.06	1645.7	3597.1	0.1	6.7	15.1

Table 1: Comparison between constrained and standard machine learning models

of different machine learning models and different training methods. First, we analyze the solution quality and the feasibility of production plans obtained by embedding different machine learning models. For each scheduling size and each period horizon, we generate 100 lot-sizing instances. To check the feasibility of the solution returned by the models, the production quantities in each period are associated with a scheduling problem, and the solution of this scheduling problem gives the actual capacity consumption. A solution to the lot-sizing model is infeasible either if no feasible solution has been found by the solver after reaching the time limit or the solution returned by the solver includes at least one period where the capacity is exceeded.

Table 1 reports the performance of all the embedded machine learning and lot-sizing

models presented in Section 6.1. The metrics used to compare the solutions are the upper bounds UB, lower bounds LB, and the relative gap found returned by CPLEX. Note that these metrics are provided only for the instances where all methods find a feasible solution.

Table 1 shows that most of the solutions returned by the linear regression and regression tree are infeasible, while the constrained approach leads to a large percentage of feasible solutions. When compared to linear regression, regression trees appear to perform badly, since this approach requires a significant computational time to find optimal solutions. The number of variables and constraints grows exponentially with the size of the tree. For example, a regression tree with a depth of 20 can include a total of  $2^{20}$  nodes, which leads to at least  $2^{20}$  variables and three times more constraints for each period in the horizon. The resulting mathematical model rapidly becomes impractical when the number of periods increases. Although models learned without the constraint that prevents underapproximation of the capacity consumption have high precision, they struggle to find solutions that respect capacity consumption. The importance of the constrained learning approach is clear, and we keep only the constrained machine learning models for the rest of the experiments.

## 6.3. Performance of the proposed approach

This section compares the state-of-the-art models ILS-Exact, ILS-CLSP, and ILS-Fixed with lot-sizing models that embed constrained regression, namely ILS-CLR and ILS-CPLR. We generate instances for this experiment by varying the scheduling size, horizon length, and setup costs.Machine learning models were trained using the ILS-KP method proposed in Section 5.2.2.

Table 2 reports the results on all the instances, aggregated per size, period, and setup costs. For each of these parameters, we considered the percentage gap (denoted by  $\text{Gap}^B$ ) of each model over the best solution found, the percentage of plans that are feasible, and the computational time. The Supplementary Materials gives detailed tables with the results for each instance.

For most instances of size  $6 \times 6$ , ILS-Exact finds at least one feasible production plan within the time limit, but it struggles to find feasible solutions when the size of instances

	Metrics		Scheduling	5		Period		Setup costs			
Metrics		$6 \times 6$	$10 \times 10$	$20 \times 5$	5	30	50	15	50	100	
ILS-Exact	$\operatorname{Gap}^B(\%)$	0.08	0.38	0.71	0.10	0.07	0.50	0.32	0.0	0.19	
	Feasibility (%)	99.9	54.1	5.3	72.0	44.1	43.2	70.5	44.3	44.4	
	Time $(s.)$	1642.7	3357.5	3600	2174.5	3207.4	3218.3	2183.3	3203.1	3213.7	
ILS-CLSP	$\operatorname{Gap}^B(\%)$	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-	-	
	Feasibility (%)	15.8	8.4	0.7	15.5	6.55	2.77	24.8	0	0	
	Time $(s.)$	69.6	385.4	358.4	0.2	107.3	706.0	0.1	6.9	806.4	
-	$\operatorname{Gap}^B(\%)$	0.92	2.13	7.19	1.75	2.51	5.98	0.45	3.53	6.26	
ILS-Fixed	Feasibility (%)	100	100	100	100	100	100	100	100	100	
	Time $(s.)$	1609.3	2433.6	2903.4	537.6	3201.1	3207.5	1609.1	2504.2	2832.9	
	$\operatorname{Gap}^B(\%)$	3.52	0.41	0.74	1.73	1.41	1.52	0.36	1.62	2.69	
ILS-CLR	Feasibility (%)	100	100	100	100	100	100	100	100	100	
	Time $(s.)$	1640.5	2018.0	2656.6	257.2	2845.6	3212.4	1258.0	2401.6	2655.5	
	$\operatorname{Gap}^B(\%)$	2.95	0.80	0.05	1.26	1.09	1.45	0.29	1.21	2.31	
ILS-CPLR	Feasibility (%)	100	100	100	100	100	100	100	100	100	
	Time $(s.)$	2168.8	2380.2	2701.8	307.1	3343.8	3600	2143.9	2402.8	2704.2	

Table 2: Aggregated results for lot-sizing models

increases. ILS-CLSP returns solutions within a reasonable computational time, and the feasible ones represent the best production plan. However, the large majority of solutions found by ILS-CLSP are not feasible at the scheduling level, especially for instances with high setup costs. Such solutions are undesirable, and the reliability of this model remains low when compared to the other approaches. ILS-Fixed proposes the best trade-off between objective values and feasibility for small-size instances. However, ILS-CPLR outperforms the ILS-Fixed model when the instances size increases. Increasing the number of periods does not impact the overall performance of ILS-CLR and ILS-CPLR, whereas it decreases the quality of solutions for ILS-Fixed. However, increasing the setup costs has an impact on the solutions found by all the models, even if ILS-CLR and ILS-CPLR remain better on average. Our intuition is that lower setup costs imply small quantities of items for each period, which remain relatively easy to approximate for scheduling with a fixed sequence. Larger setup costs involve large lot sizes and multiple items produced at the same time, resulting in complex scheduling problems that are inadequately approximated with a single sequence. In this case, machine learning approaches forecast a more accurate capacity consumption on average, leading to better solutions for medium and large instance sizes. Finally, ILS-CLR and ILS-CPLR are much less demanding in terms of computational efforts than lot-sizing models that integrate the full scheduling decisions.

## 7. Conclusion

This paper presents innovative lot-sizing models that rely on machine learning to improve the approximation of capacity consumption. The resulting model is interesting for application in the manufacturing industry since it leads to lower production costs, and it ensures APS systems provide plans that are executable in the workshop. We have investigated machine learning models based on linear regressions, piecewise linear regressions, and decision trees to predict capacity consumption. As we incorporate these machine learning models into optimization approaches, they must be appropriately trained to avoid underestimating capacity consumption. Therefore, we constrain the learning process to avoid underestimating the capacity of training samples. In addition, we propose an iterative training sample generator that helps to train the machine learning model efficiently. The resulting approach outperforms state-of-the-art lot-sizing models from the literature for large-scale instances, by providing solutions with lower total costs, in short computational time, and these solutions are feasible for each period taking into account the scheduling constraints.

This initial work was conducted in a controlled environment, where we checked if the plans are feasible by solving a scheduling problem. Future work must investigate the possibility of learning capacity consumption from real data collected from manufacturing execution systems (MES), which is one of the objectives of our current European Project Assistant (Castañé et al., 2022). An intermediate step might study the case where feasibility on the shop floor is checked in a detailed simulation. Such a detailed simulation will provide data for complex shop floors with many machines and jobs, and it may incorporate the instability commonly encountered in workshops, where a given production load may be feasible in one week but not in the next one (because of machine breakdown, or other uncertainties). Other interesting avenues for future research include the generalization of machine learning tools to multi-level lot-sizing problems, as well as the consideration of other machine learning models such as neural networks.

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## Appendix A. ILS-Exact

In the following, we present an MILP, adapted from Shen et al. (2018) and denoted here as ILS-Exact, which represents the scheduling decisions of the integrated lot-sizing and flexible job-shop model. First, let us define the following variables:

•  $\mu_{ijt}$ : the starting time of operation  $O_{ij}$  in period  $t \in T$ 

• 
$$\sigma_{ijkt} = \begin{cases} 1 & \text{if operation } O_{ij} \text{ is assigned to machine } k \in M_{ij} \text{ in period } t \in T, \\ 0 & \text{otherwise} \end{cases}$$
  
•  $\beta_{iji'j't} = \begin{cases} 1 & \text{if operation } O_{ij} \text{ is performed before operation } O_{i'j'} \text{ in period } t \in T, \\ 0 & \text{otherwise} \end{cases}$ 

Thus, the flexible job-shop scheduling problem considered at each period of our capacitated lot-sizing problem can be implemented using the following equations:

$$\sum_{k \in M_{ij}} \sigma_{ijkt} = 1, \quad j \in n_i, i \in J, t \in T$$
(A.1)

$$\mu_{ijt} \ge \mu_{i(j-1)t} + p_{i(j-1)k} X_{it} - (1 - \sigma_{i(j-1)kt}) H \overset{\forall k \in M_{i(j-1)},}{\underset{i \in J, t \in T}{\forall k \in M_{i(j-1)},}}$$
(A.2)

 $\mu_{ijt} \ge \mu_{i'j't} + p_{i'j'k}X_{i't} + s_{i'ik}Y_{it} - (2 - \sigma_{ijkt} - \sigma_{i'j'kt} + \beta_{iji'j't})H \xrightarrow{j\in 1,...,n_{i,j'}\in 1,...,n_{i',i'}}_{\substack{k\in M_{ij}\cap M_{i'j'}, t\in T}} (A.3)$ 

$$\mu_{i'j't} \ge \mu_{ijt} + p_{ijk}X_{it} + s_{ii'k}Y_{i't} - (3 - \sigma_{ijkt} - \sigma_{i'j'kt} - \beta_{iji'j't})H \xrightarrow{j\in 1,...,n_i,j'\in 1,...,n_{i'},}_{\substack{k\in M_{ij}\cap M_{i'j'},t\in T}}$$
(A.4)

$$\mu_{in_it} + p_{in_ik}X_{it} - (1 - \sigma_{ijkt})H \le C_t, \quad k \in M_{in_i}, i \in J, t \in T$$
(A.5)

$$\sigma_{ijkt} \in \{0, 1\}, \ j \in 1 \dots n_i, i \in J, k \in M_{ij}, t \in T, \ i \in J, t \in T$$

$$\beta_{iji'j't} \in \{0,1\}, \quad j \in 1, \dots, n_i, j' \in 1, \dots, n_{i'}, (i,i') \in \{J \times J | O_{ij} \neq O_{i'j'}\}, t \in T$$
$$\mu_{ijt} \ge 0, \quad j \in 1 \dots n_i, i \in J, k \in M_{ij}, t \in T$$

These constraints define the scheduling decisions for each period  $t \in T$  of the production plan. Constraints (A.1) ensure that each operation is performed by only one machine for each period. Constraints (A.2) force the operations of the same job to be performed consecutively. Constraints (A.3) and (A.4) state that each pair of operations  $O_{ij}$  and  $O_{i'j'}$ performed on a same machine  $k \in M_{ij} \cap M_{i'j'}$  must not overlap. Finally, Constraints (A.5) define the capacity constraints for each period, i.e. the makespan of each flexible job-shop scheduling problem considered at each period  $t \in T$  must respect the capacity.

## Appendix B. Proof of Proposition 1

Suppose we have a job-shop scheduling environment with a set of jobs J, composed of  $n_i$  successive operations for each job  $i \in J$ , to be performed on a set of machines M. From any job-shop scheduling problem, we can derive its disjunctive graph, where nodes are associated with operations and arcs relate to the precedence constraints between operations (see Balas (1969) for more details). Assigning all the operations on the machines results in a sequence z, for which we can derive its conjunctive graph C(z). Each sequence z in the set of all possible sequences S provides the order in which the operations are performed on all the machines. For any sequence  $z \in S$ , we can compute the completion time of any path  $c \in C(z)$  in the conjunctive graph. This completion time corresponds to the sum of processing times for all operations and all setups in this path, i.e.:

$$f(X,c) = \sum_{o \in c} \left( p_o \cdot X_{i(o)} + s_o \cdot Y_{i(o)} \right)$$

where:

$$Y_{i(o)} = \begin{cases} 1 & \text{if } X_{i(o)} \ge 0\\ 0 & \text{otherwise} \end{cases}$$

Here,  $o \in c$  stands for one operation performed by the path c, i(o) for its corresponding job  $i \in J$ ,  $p_o$  for its processing time, and  $s_o$  for the setup time between operation o and its direct successor ( $s_o$  is equal to 0 if operation o is the last operation). For each sequence  $z \in S$ , we can determine its critical path by finding the path c with the highest value, which is achieved by finding the maximum among all paths:

$$\max_{c \in \mathcal{C}(z)} \left\{ \sum_{o \in c} \left( p_o \cdot X_{i(o)} + s_o \cdot Y_{i(o)} \right) \right\}$$

By considering the set of all the possible sequences S, the makespan of the scheduling problem is given by the sequence whose critical path is the shortest among all sequences.

Then, we can define a function that returns the makespan for the lot sizes represented by the vector X:

$$C_{max}(X) = \min_{z \in \mathcal{S}} \max_{c \in \mathcal{C}(z)} \left\{ \sum_{o \in c} \left( p_o \cdot X_{i(o)} + s_o \cdot Y_{i(o)} \right) \right\}$$

Function f is piecewise linear, as well as max and min functions. Thus,  $C_{max}$  being a composition of piecewise linear functions,  $C_{max}$  is also a piecewise linear function.

This proof can be extended to flexible job-shop scheduling problems since a flexible jobshop scheduling problem can be interpreted as a job-shop scheduling problem with more sequences (Brandimarte, 1993). It can also be extended to job-shop scheduling problems with sequence-dependent setup times.

# Appendix C. Results

Scheduling	Setup	T	Motrics	ILS-Exact	ILS-CLSP	ILS-Fixed	ILS-CLR	ILS-CPLR
size	$\cos t$	1	Metrics	1h	1h	1h	1h	1h
			UB	1639	1639	1641	1645	1646
			LB	1639	1639	1641	1645	1646
		5	Gap (%)	0	0	0	0	0
			Feasibility	100	75	100	100	100
			Time (s.)	1.1	0.01	0.06	0.03	0.07
			UB	9542	9542	9556	9591	9565
			LB	9542	9542	9556	9591	9565
	15	30	Gap (%)	0	0	0	0	0
			Feasibility	100	44	100	100	100
			Time (s.)	66.7	0.08	14.2	12.7	1509.9
			UB	15438	15438	15476	15526	15505
			LB	15438	15438	15476	15526	15501
		50	$\operatorname{Gap}(\%)$	0	0	0	0	0.2
			Feasibility	100	23	100	100	100
			Time (s.)	164.7	0.1	68.2	352.0	3600
			UB	2231	×	2279	2297	2286
		5		2231	×	2279	2297	2286
			Gap (%)	0	×	0	0	0
			Feasibility	100	0	100	100	100
			Time (s.)	28.1	0.02	0.3	0.1	1.51
			UB	12163	×	12270	12590	12522
			LB	11980	×	12135	12388	11971
$6 \times 6$	50	30	Gap (%)	1.5	×	1.1	1.6	4.4
			Feasibility	100	0	100	100	100
			Time (s.)	3600	1.4	3600	3600	3600
				20234	×	20303	21296	20840
		50		19809	×	19998	20763	19735
			Gap (%)	2.1	×	1.5	2.5	5.3
			Feasibility	99	0	100	100	100
			Time (s.)	3600	3.3	3600	3600	3600
				2929	×	3065	3139	3102
		5		2929	×	3065	3139	3102
			$\operatorname{Gap}(\%)$	0	×	0	0	0
			Feasibility	100	0	100	100	100
			Time (s.)	123.9	0.1	1.2	0.5	8.5
				15877	×	15873	16864	16646
	100			15067	×	15825	16105	14615
	100	30	Gap (%)	6.1	×	3.0	4.5	12.2
			Feasibility	100	0	100	100	100
			Time (s.)	3600	18.6	3600	3600	3600
				26039	×	25847	27610	27809
		•		24372	×	24994	26063	23832
		50	Gap (%)	6.4	×	3.3	5.6	14.3
			Feasibility	100	0	100	100	100
			Time (s.)	3600	603.4	3600	3600	3600

Table C.3: Results for  $6 \times 6$ 

Scheduling	Setup	T	Matrica	ILS-Exact	ILS-CLSP	ILS-Fixed	ILS-CLR	ILS-CPLR
size	$\cos t$	1	Metrics	1h	1h	1h	1h	1h
			UB	2617	2617	2626	2624	2624
			LB	2617	2617	2626	2624	2624
		5	Gap (%)	0	0	0	0	0
			Feasibility	100	63	100	100	100
			Time (s.)	1418	0.01	0.44	0.04	0.1
			UB	15733	15691	15754	15762	15759
			LB	15689	15691	15741	15762	15743
	15	30	Gap (%)	0.2	0	0.08	0	0.1
			Feasibility	97	11	100	100	100
			Time (s.)	3600	0.1	3596.4	397.9	3384.9
			UB	26631	26295	26444	26386	26386
			LB	26294	26295	26358	26386	26359
		50	Gap (%)	1.2	0	0.3	0	0.1
			Feasibility	90	2	100	100	100
			Time (s.)	3600	0.3	3600	3359.9	3600
		5	UB	3709	×	3763	3762	3755
			LB	3599	×	3763	3762	3755
			Gap (%)	2.9	×	0	0	0
			Feasibility	100	0	100	100	100
			Time (s.)	3600	0.01	9.6	0.6	3.0
			UB	×	×	21493	21239	21344
			LB	×	×	20246	20751	20319
$10 \times 10$	50	30	Gap (%)	×	×	5.8	2.3	4.8
			Feasibility	0	0	100	100	100
			Time (s.)	3600	2.9	3600	3600	3600
			UB	×	×	36219	34906	35245
			LB	×	×	33068	33929	33271
		50	Gap (%)	×	×	8.7	2.8	5.6
			Feasibility	0	0	100	100	100
			Time (s.)	3600	8.3	3600	3600	3600
			UB	5053	×	5125	5117	5115
		5	LB	4679	×	5125	5117	5115
			Gap (%)	7.4	×	0	0	0
			Feasibility	100	0	100	100	100
			Time (s.)	3600	0.03	296.2	4.1	34.3
			UB	×	×	29071	28390	28647
			LB	×	×	24623	26800	25295
	100	30	Gap (%)	×	×	15.3	5.6	11.7
			Feasibility	0	0	100	100	100
			Time (s.)	3600	260.6	3600	3600	3600
			ŬB	×	X	50935	46925	47575
			LB	×	×	40290	43359	41485
		50	Gap (%)	×	×	20.9	7.6	12.8
			Feasibility	0	0	100	100	100
			Time (s.)	3600	3196.8	3600	3600	3600

Table C.4: Results for  $10 \times 10$ 

$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Scheduling	Setup	T	Matrica	ILS-Exact	ILS-CLSP	ILS-Fixed	ILS-CLR	ILS-CPLR
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	size	$\cos t$	1	Metrics	1h	1h	1h	1h	1h
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				UB	5352	5314	5344	5328	5326
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$				LB	5314	5314	5344	5328	5326
$\begin{array}{c c c c c c c c c c c c c c c c c c c $			5	Gap (%)	0.7	0	0	0	0
$\begin{array}{c c c c c c c c c c c c c c c c c c c $				Feasibility	48	2	100	100	100
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				Time (s.)	3600	0.02	2.9	0.09	0.17
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				UB	×	30420	30865	30541	30495
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				LB	×	30420	30556	30523	30486
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		15	30	Gap (%)	×	0	1.0	0.06	0.03
$\begin{array}{c c c c c c c c c c c c c c c c c c c $				Feasibility	0	4	100	100	100
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$				Time (s.)	3600	0.3	3600	3600	3600
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $				UB	×	×	52348	51787	51712
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $				LB	×	×	51772	51746	51671
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$			50	Gap (%)	×	×	1.1	0.08	0.08
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$				Feasibility	0	0	100	100	100
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $				Time (s.)	3600	0.7	3600	3600	3600
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $			5	UB	×	×	7680	7582	7509
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $				LB	×	×	7680	7582	7509
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$				Gap (%)	×	×	0	0	0
$\left\  \begin{array}{ccc} \text{Time (s.)} \\ \text{Time (s.)} \\ \end{array} \right\  \qquad 3600 \qquad 0.2 \qquad 928.7 \qquad 14.4 \qquad 21.0$				Feasibility	0	0	100	100	100
				Time (s.)	3600	0.2	928.7	14.4	21.0
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				UB	×	×	44683	42446	42172
$\begin{array}{c c} LB \\ \hline \end{array} \times \times 40796  40833  40443 \\ \hline \end{array}$			30	LB	×	×	40796	40833	40443
$20 \times 5   50   30   Gap(\%)   \times   \times   8.7   3.8   4.1$	$20 \times 5$	50		Gap (%)	×	×	8.7	3.8	4.1
Feasibility         0         0         100         100         100           Ti         ( $)$ 2000         100         2000 </td <td></td> <td></td> <td>Feasibility</td> <td>0</td> <td>0</td> <td>100</td> <td>100</td> <td>100</td>				Feasibility	0	0	100	100	100
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				Time (s.)	3600	12.9	3600	3600	3600
$\begin{array}{c c c c c c c c c c c c c c c c c c c $					×	×	80803	69387	69176
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			50		×	×	66258	66403	65925
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				$\operatorname{Gap}(\%)$	×	×	18.0	4.3	4.7
$\begin{array}{c c} Feasibility \\ T \\ $				Feasibility	0	0	100	100	100
1000000000000000000000000000000000000				Time (s.)	3600	33.8	3600	3600	3600
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$					×	×	10109	9942	9795
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			5	LB		×	9947	9932	9700
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				$\operatorname{Gap}(70)$	×	×	1.0	100	0.3
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				Time (a)	2600	15	2500	2205.7	2605.6
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				1  me (s.)	3000	1.0	62577	56156	<u> </u>
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$						*	40624	50372	18787
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		100	30	$\operatorname{Can}(\%)$		~	43024 20.7	10.3	40707
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		100	30	Gap (70)		^ 0	20.7	10.5	100
$\begin{array}{ c c c c c c c c c c c c c c c c c c c$				Time (s)	0	0 833	2600	3600	2600
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$				IIIIC (S.)		v 000.9	193319	92730	91817
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$						~ ~	79536	80656	78595
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			50	$\operatorname{Gap}(\%)$		~ ~	25.5	13 09	1/1 /
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			90	Feasibility		^ D	100	1002	100
$\begin{bmatrix} 100 & 100 \\ Time (s.) \end{bmatrix}$ 3600 2508 0 3600 3600 3600				Time (s)	3600	2508.0	3600	3600	3600

Table C.5: Results for  $20\times 5$ 

## Appendix D. Features description

This subsection describes the parameters used to describe features  $\mathcal{X}_{(|\mathcal{J}|+\infty)\sqcup}, \mathcal{X}_{(|\mathcal{J}|+\in)\sqcup}, \mathcal{X}_{(|\mathcal{J}|+j)\sqcup}$ , and  $\mathcal{X}_{(|\mathcal{J}|+\Delta)\sqcup}$ . Each of these features relates to a sum of processing times and uses the precomputed parameters described as follows:

- $o_{ijk}$  : The "operating ratio" for each operation  $O_{ij}$  performed on machine k.
- $o_k$  : Estimation of the total number of operations performed on machine  $k \in M$ .
- $s_k^{min}$  : Minimum setup times between all pairs of jobs that can be performed on machine k.
- $s_k^{mean}$ : Average setup times between all pairs of jobs that can be performed on machine k.

As mentioned in Section 4.1, the operation ratio  $o_{ijk}$  provides the likeliness of an operation being performed on machine k. Depending on the scheduling problem, operations that can be performed on more than one machine are more likely to be performed on machines that lead to a minimal makespan. Several factors can be considered to assess the likely of an operation being performed on one machine instead of another. One idea is to take the processing times into account when choosing on which machine an operation has to be performed. Thus, we compute the operation ratios as follows:

$$o_{ijk} = \begin{cases} 0 & \text{if } k \notin M_{ij} \\ 1 & \text{if } M_{ij} = \{k\} \\ \frac{1}{p_{ijk} \cdot \sum\limits_{k' \in M_{ij}} \frac{1}{p_{ijk'}}} & \text{otherwise} \end{cases}$$

These ratios are computed such that operations that can be performed on only one machine have a ratio of 1, while the other operations have a ratio that depends on the processing times and the machine. Using these ratios, we can compute the estimated number  $o_k$  of operations on machine  $k \in M$  as follows:

$$o_k = \sum_{i \in J} \sum_{j \in n_i} \sum_{k \in M} o_{ijk}.$$

## Appendix E. Regression Tree formulation

In this formulation, binary variables  $q_{ij}^t$  indicate, for every node  $j \in \mathcal{N}$ , if the input  $\mathcal{X}$  lies in a leaf node that is a descendant of node k. For each node  $j \in \mathcal{N}$ , the left and right child nodes are respectively given by  $l_j$  and  $r_j$ , and the parent node is provided as  $p_j$ . This formulation with binary variables represents the path followed in the tree for each data sample  $\mathcal{X}$ . The score of each leaf  $j \in \mathcal{L}$  is provided by  $S_j$ . The model is described as follows:

$$\sum_{f \in \mathcal{F}} a_{jf} \mathcal{X}_{ft} - M(1 - q_{j,l_j}^t) \le b_j, \quad \forall t \in T, j \in \mathcal{N}$$
(E.1)

$$\sum_{f \in \mathcal{F}} a_{jf} \mathcal{X}_{ft} + M(1 - q_{j,r_j}^t) \ge b_j + \epsilon, \quad \forall t \in T, j \in \mathcal{N}$$
(E.2)

$$q_{j,r_j}^t + q_{j,l_j}^t = q_{p_j,j}^t, \quad \forall t \in T, j \in \mathcal{N}$$
(E.3)

$$\sum_{j \in \mathcal{L}} q_{p_j,j}^t = 1, \quad \forall t \in T$$
(E.4)

$$\sum_{j \in L} S_j \cdot q_{p_j,j}^t \le C_t \quad \forall t \in T$$
(E.5)

$$q_{j,l_j}^t, q_{j,r_j}^t, q_{p_j,j}^t \in \{0,1\}, \ \forall t \in T, i \in \mathcal{N}$$

Constraints (E.1) state that variable  $q_{j,l_j}^t$  takes value 1 if the query at node  $j \in \mathcal{N}$  is satisfied, so the predicted value lies in the left subtree of node j. Alternatively, constraints (E.2) ensure that variable  $q_{j,r_j}^t$  takes value 1 if the value predicted by the tree lies in the right subtree of  $j \in \mathcal{N}$ . Equations (E.3) and (E.4) state that only one node is active at each stage of the regression tree. Equations (E.5) compare the predicted value provided by the tree and the capacity.

## Appendix F. Instance Generation

#### Lot-sizing instances

To generate lot-sizing instances, we adapt the procedure given in Wolosewicz et al. (2015). The horizon length T takes values 5, 30, and 50 periods. We also vary the setup costs by considering values of 15, 50, and 100. The default setup cost is 15. The production, holding, and backlogging costs remain identical between the instances, and we consider respective values of 4 for the production costs, 1 for the holding costs, and 5 for the backlogging costs. The demand d for each item is generated randomly in the interval [5, 15]. For capacity tightness, the required capacity at each period is obtained by summing the processing times and the mean setup time required to satisfy the whole demand and then dividing this sum by the number of machines. This capacity is then multiplied by an average utilization cap equal 0.55 for  $6 \times 6$  instances. For  $10 \times 10$  and  $20 \times 5$  we select an average utilization of 0.35 instead of 0.55 as in Wolosewicz et al. (2015) since the capacity for each period. We adapted the formula to the flexible job-shop case as follows:

$$C_l = cap \sum_{i \in |J|} \sum_{j \in n_i} \sum_{k \in M_{ij}} \frac{1}{|M_{ij}|} p_{ijk} D_{il} + s_k^{mean} \quad \forall t \in T$$

## Scheduling instances

We considered the flexible job-shop scheduling instances mt06, mt10, and mt20 from Hurink et al. (1994), which are standard job-shop instances from (Fisher, 1963) modified to include flexible operations. There are three sizes of instances, namely, 6 jobs for 6 machines  $(6 \times 6)$ , 10 jobs for 10 machines  $(10 \times 10)$ , and 20 jobs for 5 machines  $(20 \times 5)$ , where each job is composed of a number of operations equal to the number of machines. We considered the set of benchmark instances *edata*, which includes an average number of machines per operation equal to 1.15. The setup times were generated following a uniform distribution with support [1, 100], with valid triangular inequalities. To obtain the best makespan for each data sample, we compare the MILP (A.1)-(A.5) solved with CPLEX on a single period and a constraint programming model for the flexible job-shop scheduling problem with sequence-dependent setup times solved using IBM ILOG CP Optimizer, within a time limit of 60 seconds for each data sample. Although the two methods can solve sample data of size  $6 \times 6$  and  $10 \times 10$  to optimality, the constraint programming approach provided the best solutions for the large-scale instance  $20 \times 5$ , with an average gap that never exceeds 15%. Thus, we chose to solve each of our data samples with the constraint programming approach.

## Appendix G. Capacity consumption prediction

This section investigates the performance of the machine-learning models in predicting capacity consumption. We consider the following predictive models:

- *RT*: Regression Tree
- *LR*: Linear Regression
- CLR: Constrained Linear Regression
- CPLR: Constrained Piecewise Linear Regression
- Fixed: Capacity consumption computed as in the ILS-Fixed model
- Approx: Capacity consumption computed as in the ILS-CLSP model

Approx represents the capacity consumption commonly used in the classical lot-sizing models. Approx considers the maximum between the capacity consumption for each item and for each machine, i.e.  $\max\{\mathcal{X}_{(|J|+1)t}, \mathcal{X}_{(|J|+2)t}\}$ . Fixed considers a given sequence of the scheduling problem, and it computes the makespan with the critical path method. For the piecewise linear regression, we considered breakpoints [1, 2, 3, 4, 5, 6], [1, 5] and [1, 9] for respectively the  $6 \times 6$ ,  $10 \times 10$  and  $20 \times 5$  scheduling sizes. For the  $6 \times 6$  case, one region is considered for all the possible number of setups, which leads to a more precise approximation but a more complex embedding compared to the scheduling sizes  $10 \times 10$  and  $20 \times 5$  with 3 regions each.

The approaches are compared on three datasets of 10,000 scheduling samples generated with the Lot-sizing based approach described in Section 5.2.2 with the lot-sizing model ILS-Fixed. To evaluate the performance of each model, we considered a binary classification problem where the machine model predicts if the given lot sizes respect the capacity or not. For each dataset, we consider the median makespan as the capacity limit. Each data sample was labeled as "Feasible" or "Infeasible" if the makespan found for each of these samples is lower than the capacity limit or not. The predictive performance of each model is evaluated on its ability to correctly predict whether an unseen data sample is Feasible or Infeasible. Therefore, each machine learning model was trained to predict the makespan of each data sample, and the prediction return for each testing sample is labeled afterward as Feasible or Infeasible depending on the value returned. For each dataset, we randomly sampled 80% of our dataset for training and 20% for testing.

Table G.6 reports the performance of the machine learning models and the approximation of capacity consumption. For each model and each scheduling size, we considered the Accuracy, Precision, and Recall, which are the common metrics used in classification evaluation. Accuracy corresponds to the proportion of schedules that were correctly classified as Feasible or Infeasible. Precision represents the percentage of schedules correctly predicted as Feasible over the total number of schedules predicted as Feasible, including false positives. Finally, Recall provides the percentage of schedules correctly predicted as feasible and the actual number of feasible schedules in the test dataset. The MAE reports the mean absolute error between the outcome of our methods and the real makespan.

Since *Approx* is based on the theoretical lower bounds of the makespan, it cannot classify as infeasible schedules that are feasible. Similarly, no false positive can result from the Fixed method since the given sequence provides an upper bound of the makespan.

In the context of capacity consumption approximation, a model with high precision is crucial to limit the number of instances wrongly predicted as feasible by our model. These infeasible schedules are undesirable since they lead to unfeasible production plans, resulting in firefighting on the shop floor, delays in deliveries, and increasing costs of raw

Size	Metric	RT	LR	CLR	CPLR	Approx	Fixed
	Accuracy (%)	97.2	96.2	87.7	87.1	93.9	94.7
$6 \times 6$	Recall $(\%)$	97.6	96.2	75.5	74.3	100	89.6
	Precision $(\%)$	96.8	96.2	100	100	88.4	100
	MAE	19.5	31.9	140.6	118.6	44.2	64.3
$10 \times 10$	Accuracy (%)	95.9	97.0	86.1	86.5	82.9	71.2
	Recall $(\%)$	96.0	97.2	72.2	73	100	43.5
	Precision $(\%)$	95.8	96.8	100	100	74.5	100
	MAE	468.5	463.3	2364.7	1960.3	1529.4	4282.8
	Accuracy (%)	94.6	95.2	82.6	87.2	60.2	64.0
$20 \times 5$	Recall $(\%)$	95.6	94.2	65.2	74.4	100	30.2
$20 \times 5$	Precision $(\%)$	93.7	96.1	100	100	55.6	100
	MAE	380.9	327.4	1679.0	1042.5	2452.5	5651.9

Table G.6: Prediction performance of machine learning and other approximations of capacity consumption

material ordering costs for express deliveries, etc (Thevenin et al., 2017). On the contrary, an approach with low recall removes feasible solutions, but the obtained production plan remains feasible. Therefore, a low recall may lead to sub-optimal planning. While a model with low recall results in larger costs at the planning level, it is preferred over a model with low precision which leads to infeasible plans.

Table G.6 shows that linear regression or regression trees have the highest accuracy and the smallest mean absolute error. However, these models did not yield a precision of 100%, which means that the capacity consumption of some testing samples was underestimated by both regression trees and linear regression. Although the precision remains really high (around 95%), these models are expected to provide solutions for the lot-sizing that are not feasible at the scheduling level. On the other hand, constrained linear and piecewise linear regression provide a precision of 100% for each testing dataset. However, there is no theoretical guarantee these methods don't underestimate capacity consumption. For small-size scheduling samples, Fixed outperforms constrained machine learning methods. However, these latter methods provide the best results for large-scale scheduling instances  $10 \times 10$  and  $20 \times 5$ . This information is surprising since the dataset of 10,000 scheduling examples was generated using the Lot-sizing based generation with ILS-Fixed, the lot sizes associated with each of these examples are supposed to be the best possible schedules found by ILS-Fixed. However, the machine learning models are able to predict a better capacity consumption than *Fixed* in these examples. Finally, while *Approx* has the best Recall value, this method has very bad precision, which decreases as the scheduling complexity increases.

## Appendix H. Adversarial examples generation

This section presents a MILP that generates adversarial data samples for a given trained machine-learning model. These adversarial data samples correspond to lot sizes where the prediction of capacity consumption is lower than its actual value. These points are potential solutions to the lot-sizing model that violates the capacity constraints.

We embed the adversarial data sample generator in an iterative training approach that successively trains the model and searches for an adversarial example. A mathematical model searches for examples that lead to an underprediction of capacity consumption. This MILP for adversarial data samples generation integrates the scheduling decisions of the flexible job-shop, the decision variables associated with the features (6)-(14), and the embedded machine learning model. The objective is to determine the lot sizes that maximize the distance between the machine learning prediction  $Y^{pred}$  and the real makespan of the scheduling.

Note that the full scheduling decision (A.1)-(A.5) cannot be integrated in a straightforward manner. As the model maximizes the error, it would maximize the makespan instead of minimizing it. We propose a formulation that relies on the set S of all possible sequences for the flexible job-shop scheduling problem. The flexible job-shop scheduling problem can be represented as a problem of finding the best sequence of operation among a set S of possible sequences (see Proposition 4.1). Sequence  $z \in S$  defines the production sequence on the machine, and it can be represented with a conjunctive graph C(z). This conjunctive graph models all the possible paths in the sequence z (see Wolosewicz et al., 2015, for further details). The makespan for a feasible schedule of a fixed sequence corresponds to the length of the longest path in the conjunctive graph. When more than one sequence is considered in set S, the best sequence corresponds to the one whose longest path has the lowest makespan among all the sequences. This representation leads to a min-max formulation for the determination of the makespan.

The model maximizes the distance  $d^-$  between the machine learning prediction  $\mathcal{Y}^{pred}$ and makespan  $C_{max}$ . For a fixed flexible job-shop scheduling problem and a given set of sequences S, the adversarial samples generation method is formulated by a MILP as follows:

$$\max \quad d^- \tag{H.1}$$

s. t. 
$$(6) - (14)$$

$$ML(\mathcal{X}) = \mathcal{Y}^{pred} \tag{H.2}$$

$$\min_{z \in \mathcal{S}} \max_{c \in \mathcal{C}(z)} \left\{ \sum_{(o) \in c} p_o \cdot X_{i(o)} + s_o \cdot Y_{i(o)} \right\} \ge C_{max}$$
(H.3)

$$C_{max} - \mathcal{Y}^{pred} \ge d^- \tag{H.4}$$

$$0 \le d^-$$
  
 $Y_i \in \{0, 1\}, \quad UB_i \ge X_i \ge 0 \ i \in J.$ 

The objective function (H.1) maximizes the negative distance between the prediction and the makespan. Equations (6)-(14) compute the features. Constraint (H.2) gives the prediction returned by machine learning model ML, which refers to the translation of machine learning models as described in section 4. Constraints (H.3) set the makespan to the critical path of the sequence. In these constraints, c corresponds to a path of the set of paths in the conjunctive graph C(z) of the sequence z. The complete formulation of these constraints is given in the Supplementary Materials of this paper. Finally, the negative distance between the makespan and the prediction is determined through expression (H.4). We set maximum lot sizes for each product to avoid having an unbounded feasible region.

Model (H.1)-(H.4) with the entire set S of sequences returns the lot sizes that lead to the least accurate prediction of the makespan. However, the approach is not practical since the entire set S of sequences is too large. Therefore, we iteratively generate the set of sequences in a raw generation scheme. First, we start with a single sequence for set S with a machine learning model trained on an initial dataset D. The solution  $\mathcal{X}$  of (H.1)-(H.4) gives the lot sizes X that lead to an underestimation of the makespan by machine learning model ML for the scheduling problem with fixed sequences. As the makespan in (H.1)-(H.4) is computed on a restricted set of sequences, we check that the lot sizes X underestimate the makespan when computed by solving the full flexible job-shop scheduling problem (A.1)-(A.5). If the makespan  $C^*_{max}$  of the optimal sequence  $z^*$  is greater than the prediction is greater than  $C^*_{max}$ , then the scheduling problem with fixed sequences provided a bad estimation of the makespan, and we add sequence  $z^*$  to S and resolve the adversarial program. This procedure is repeated until the solver declares the problem is unfeasible, or it finds an optimal solution with  $d^- = 0$ . Meeting these two cases for this problem means that no adversarial example can be found for the finite set of the sequence S. Model (H.1)-(H.4) can be either solved to optimality or stopped when an incumbent solution is found.

When the method is trained to not underpredict the capacity, this iterative training approach converges to a model that does not underpredict the capacity. Proposition Appendix H.1 and Appendix H.2 show that coupling the adversarial approach with machine learning models providing perfect approximations of the capacity consumption yields the optimal solution to the integrated lot-sizing and scheduling problem. While these propositions require assumptions that would make the approach inefficient, they provide a theoretical basis for the approach considered.

**Proposition Appendix H.1.** The adversarial example generation stops after a finite number of iterations when applied to piecewise linear machine learning models that never underestimate the makespan and whose breakpoints remain identical between each training procedure.

Proof. Proof:

As explained in Proposition 4.1, since the makespan  $C_{max}$  of any FJSP is defined as a piecewise linear function, there are a finite set of regions  $\mathcal{R}_1 = \left\{ [a, b] \mid a, b \in \mathbb{R}^{|J|}, a_i \leq b_i \ \forall i \in J \right\}$ 

of lot sizes X where  $C_{max}(X)$  is linear for all  $X \in r$  and any  $r \in \mathcal{R}_1$ . Suppose we have a piecewise linear machine learning model ML trained on a dataset D to never underestimate its output, here the makespan of an FJSP. Similarly, we can define  $\mathcal{R}_2$  as the finite set of intervals of lot sizes X where the prediction of ML is linear. Therefore, there are a finite set of intervals of lot sizes  $\mathcal{R}$  where both  $C_{max}$  and ML are linear, i.e.  $\mathcal{R} = \{r_1 \cap r_2 \mid r_1 \in \mathcal{R}_1, r_2 \in \mathcal{R}_2\}$ . Applying the adversarial example method on machine learning model ML is equivalent to looking for the lot sizes  $X^* \in \mathbb{R}^{|J|}$  where the absolute distance between prediction  $ML(X^*)$  and  $C_{max}(X^*)$  is maximal. Such a solution, if it exists, lies in a region  $r^* \in \mathcal{R}$  where both function  $C_{max}$  and ML are linear. If an optimal solution  $X^*$  can be found, two cases can occur:

- 1.  $X^*$  is not unique and lies in a k-face of  $r^*, k \in 1..|J|$
- 2.  $X^*$  is unique

In the first case, there is a k-face K of  $r^*$  where  $C_{max}(X_1) - ML(X_1) = C_{max}(X_2) - ML(X_2), \forall X_1, X_2 \in K$ . In this situation, machine learning model ML is parallel to  $C_{max}$  for all solutions lying in k-face K. For example, for a k-face K with k = |J|, finding optimal solutions X for all  $X \in K$  means ML is parallel and strictly lower to  $C_{max}$  within region  $r^*$ . Training machine learning ML with the newly added  $X^*$  will prevent this case occuring for region  $r^*$  since the prediction of ML over k-face K will lie above  $C_{max}$ . In the second case,  $X^*$  is an extreme point (or a bound) of region  $r^*$ , and training ML by including this new extreme point automatically forbids the procedure to return this same point. For each region  $r \in \mathcal{R}$ , repeatedly applying the adversarial generation procedure to ML will, in the worst case, generate one data point for each k-face of region r and one data point for all the extreme points of region r. Once all the extreme points of a region  $r \in \mathcal{R}$  have been added to dataset D, machine learning model ML cannot underpredict the makespan for any lot size  $X \in r$ .  $\mathcal{R}$  having a finite set of regions and each region being represented by a finite set of extreme points and facets, the adversarial generation procedure ends after a finite number of iterations.

**Proposition Appendix H.2.** If a machine learning model always returns exact approximations of the capacity consumption in the training dataset and never overestimates the capacity consumption in any other data sample, applying the adversarial examples generation converges to a model that returns perfect estimations of the makespan.

*Proof.* Proof: As the machine learning model does not overestimate the capacity consumption, the solution to the model provides a lower bound to the optimal solution of the integrated lot-sizing and scheduling problem. The solution is either optimal or it is infeasible because it violates the actual capacity constraints. If no adversarial example exists, the solution is optimal.  $\Box$ 

An example of the perfect approximation of the capacity consumption is a machine learning model that integrates the makespan  $C_{max}$  as a feature through equation (H.3). Such a model will represent the capacity consumption perfectly, but its integration into the lot-sizing model leads to an inefficient program. As a consequence, machine learning models as well as the features used for the approximation should be chosen appropriately to balance the trade-off between accuracy and computational efficiency. We provide below additional practical implementation detail for the approach.

For piecewise linear regression, we decompose the problem into |R| subproblems, one for each linear regression associated with each region. This procedure may require a long time to find the first feasible solutions due to the complexity of the constraints (H.3), these constraints require a large set of binary variables and big-M constraints. To avoid generating unrealistic lot sizes, we set appropriate domains in the model for the value of  $\mathcal{Y}^{pred}$ , and  $C_{max}$ .

To speed up the solution process further, we decompose the problem into |J| subproblems depending on the number of product setups. We first solve the MILP above with a constraint that sets the number of setups Y to 1, and we solve the procedure until unfeasibility is reached. In fact, when a single product is set up for the scheduling problem, only one sequence is required to represent the full scheduling problem. As a result, we solve or prove the infeasibility of the mathematical program (H.1)-(H.4) more rapidly. We then increase the number of setups by one and repeat the process until we reach unfeasibility for any number of products set up. Increasing the number of setups also increases the number of sequences required to represent the scheduling problem exhaustively, but it is faster than considering all the possible number of setups. Note that each time an adversarial example is found, all the |J| subproblems are checked.

#### Appendix I. Evaluation of the training approach

The rest of this section evaluates the iterative training approaches given in Section 5. We consider three constrained linear regressions trained on three datasets, namely Latin Hypercube Sampling  $(D_{LHS})$ , the ILS-KP method  $(D_{KP})$ , and the adversarial example approach  $(D_{ADV})$ . We only consider instances with scheduling size  $6 \times 6$  in these experiments since the adversarial approach does not scale well for large-scale instances. However, we vary the cost values since these parameters have a significant impact on the quantities produced at each period, and thus the capacity consumption. Dataset  $D_{LHS}$  was computed by generating 10,000 data samples composed of different combination lot sizes. To generate datasets  $D_{KP}$  and  $D_{ADV}$ , the first 100 data samples from  $D_{LHS}$  are selected to compose the initial dataset and used to fit the constrained linear regression. The remaining data samples were generated as explained in Section 5.2.2 and Appendix H, and led to final datasets with less than 500 samples.

Table I.7 reports the results of the embedded constrained linear regression trained using the three data generation procedures. Table I.7 shows that Latin Hypercube Sampling yields solutions with lower objective values. However, this method leads to a low number of feasible solutions for instances with high setup costs. The adversarial example approach however can guarantee the feasibility for any lot-sizing instances, since the datasets are generated so that no constrained linear regressions trained with this dataset can underestimate the capacity consumption. The ILS-KP approach shows results that are relatively similar to the adversarial example one, with a feasibility of 100 for all the lot-sizing instances, despite finding solutions with slightly higher objective values. Nevertheless, the ILS-KP approach

	Setup costs		15			50			100	
	T	5	30	50	5	30	50	5	30	50
	UB	1595	9409	15716	2252	12603	20970	3076	16605	27574
ILS-CLR ( $D_{LHS}$ )	LB	1595	9409	15716	2252	12401	20487	3076	15924	26057
	$\operatorname{Gap}(\%)$	0	0	0	0	1.6	2.3	0	4.1	5.5
	Feasibility	100	100	100	100	99	97	98	91	86
	Time $(s.)$	0.02	5.0	79.9	0.12	3600	3600	0.48	3600	3600
ILS-CLR $(D_{KP})$	UB	1600	9435	15756	2289	12721	21162	3144	16867	27987
	LB	1600	9435	15756	2289	12530	20696	3144	16141	26419
	$\operatorname{Gap}(\%)$	0	0	0	0	1.5	2.2	0	4.3	5.6
	Feasibility	100	100	100	100	100	100	100	100	100
	Time $(s.)$	0.03	12.1	495.3	0.15	3600	3600	0.53	3600	3600
	UB	1600	9434	15754	2289	12704	21134	3141	16826	27919
ILS-CLR ( $D_{ADV}$ )	LB	1600	9434	15754	2289	12513	20647	3141	16085	26327
	$\operatorname{Gap}(\%)$	0	0	0	0	1.5	2.3	0	4.4	5.7
	Feasibility	100	100	100	100	100	100	100	100	100
	Time $(s.)$	0.03	14.75	526.1	0.15	3600	3600	0.56	3600	3600

Table I.7: Comparison of the constrained linear regression trained on different datasets with scheduling size  $6\times 6$ 

can scale to large-scale lot-sizing instances with large scheduling sizes. Therefore, for the next numerical experiments of this paper, we considered constrained linear and piecewise linear regression trained using datasets generated with the ILS-KP approach.