



# L'APPORT DE BOULDING À UNE TRANSITION SYSTÉMIQUE VERS UNE ÉCONOMIE CIRCULAIRE

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# PLAN DE LA PRÉSENTATION

Introduction

I – L'économie circulaire systémique de Boulding

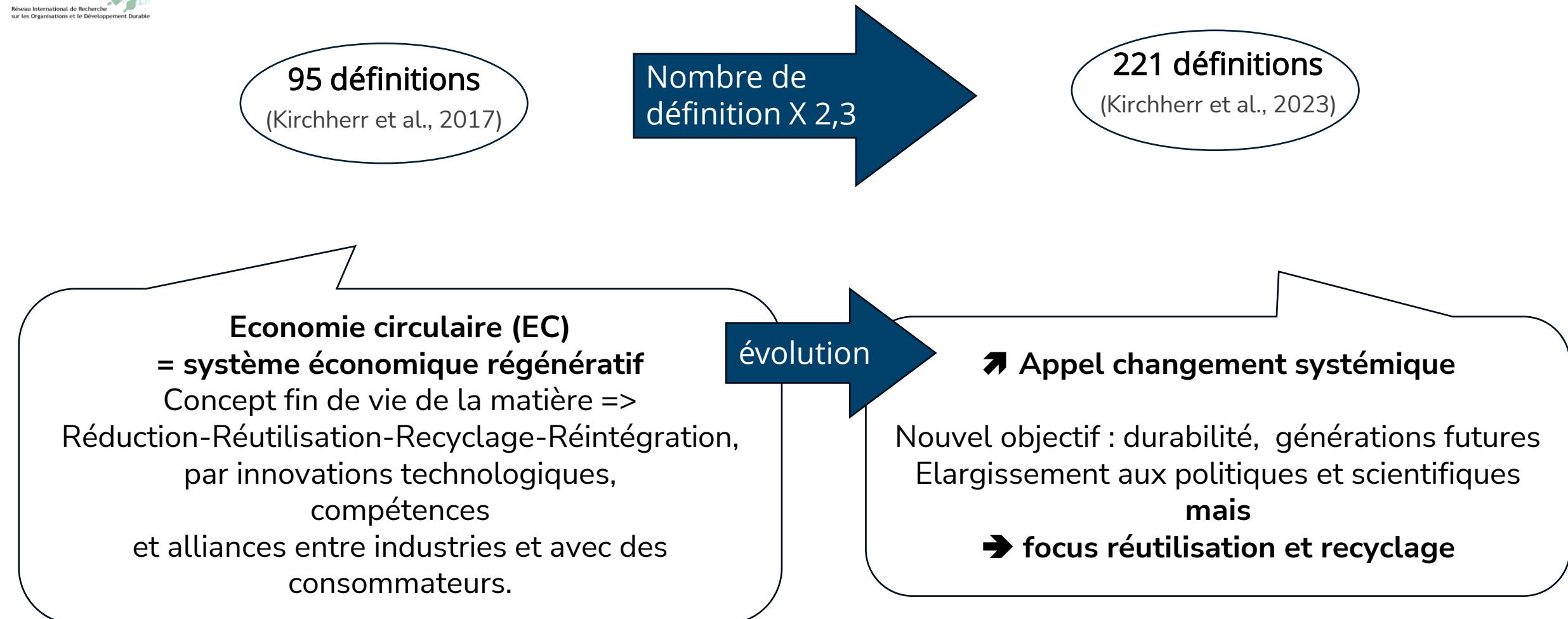
II – La perspective systémique actuelle

III – Mise en discussion

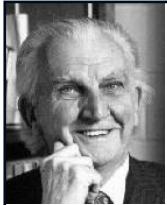
Conclusion



# INTRODUCTION



# INTRODUCTION



Boulding,  
Fondateur des théories des systèmes  
et de l'économie circulaire

- 1956: *General systems theory*  
1966: *The economics of spaceship earth*  
1968a: *Education for spaceship earth*  
1968b: *What can we know and teach  
about social systems ?*  
1972: *The future of personal responsibility ...*

= 4

221 définitions  
(Kirchherr et al., 2023)

« le type actuel **d'économie linéaire**, qui va des **mines aux décharges**,  
ne peut continuer éternellement [...]

**l'humanité fera face à une transition fondamentale**

vers ce que moi et d'autres avons appelé une terre navette spatiale (Boulding, 1966).

Ce sera une **société planétaire**, petite, fermée, limitée,  
presque certainement dépendante de l'énergie solaire [...], et elle devra recycler  
virtuellement tous ses matériaux,

dans une **économie circulaire**, dans laquelle **les décharges deviennent des mines** »  
(Boulding, 1972, p.22-23)

## Problématique

Que peut on apprendre de la perspective systémique d'EC de Boulding ?

- Quelle est la perspective systémique de l'EC de Boulding ?
- Quelle est la perspective systémique organisationnelle actuelle de l'EC ?
- Que peut-on apprendre de leur rencontre ?

## Méthodologie

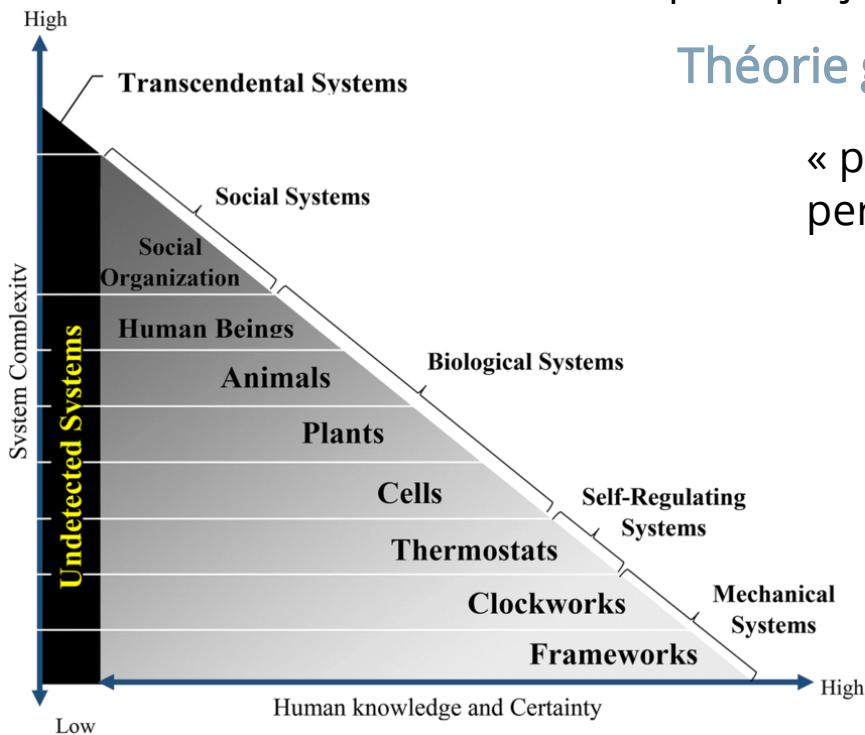
- Revue de littérature de 16 papiers de et sur théories EC et systèmes
- Revue systématique de littérature, outil StArt Tool →429 →159 →53 (2<sup>nde</sup> sélection en cours)]
- Analyse thématique et discussion des résultats

# I – L’ÉCONOMIE CIRCULAIRE SYSTÉMIQUE DE BOULDING

## Système

= « tout ce qui n'est pas chaos », « tout système vivant est dynamique » (Boulding, 1968b, p.1-3)

L'étudier : identifier les « modèles continus » « dans le continuum espace-temps » « pour projeter le futur » (Boulding, 1968b, p.1-3)



## Théorie général des systèmes

« permettant à chaque spécialiste de comprendre les communications pertinentes d'autres disciplines » (Boulding, 1956, p.199)

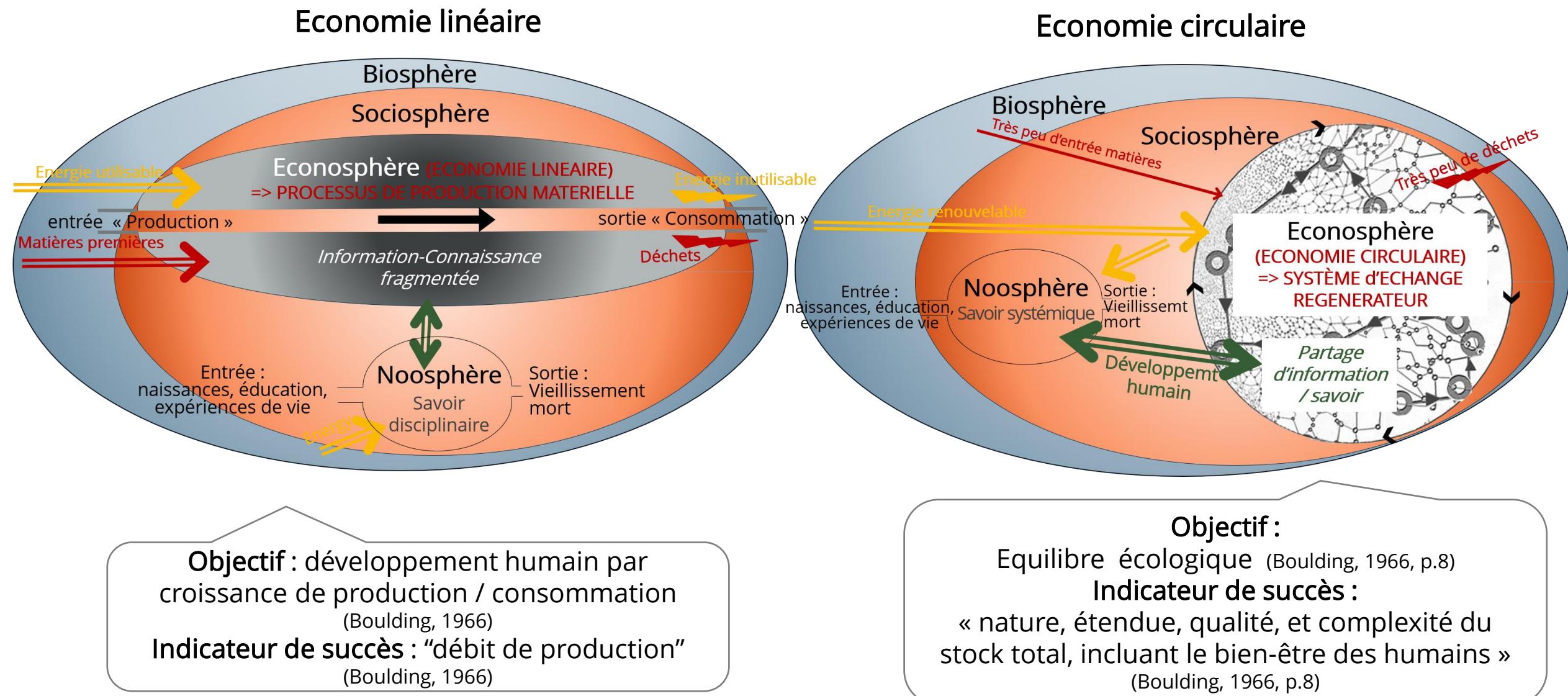
« la sociosphère [...] devient dominante sur les autres sphères [...] et commence à affecter la biosphère très rapidement » (Boulding, 1968b, p. 1)

## Modèle de l'équilibre écologique

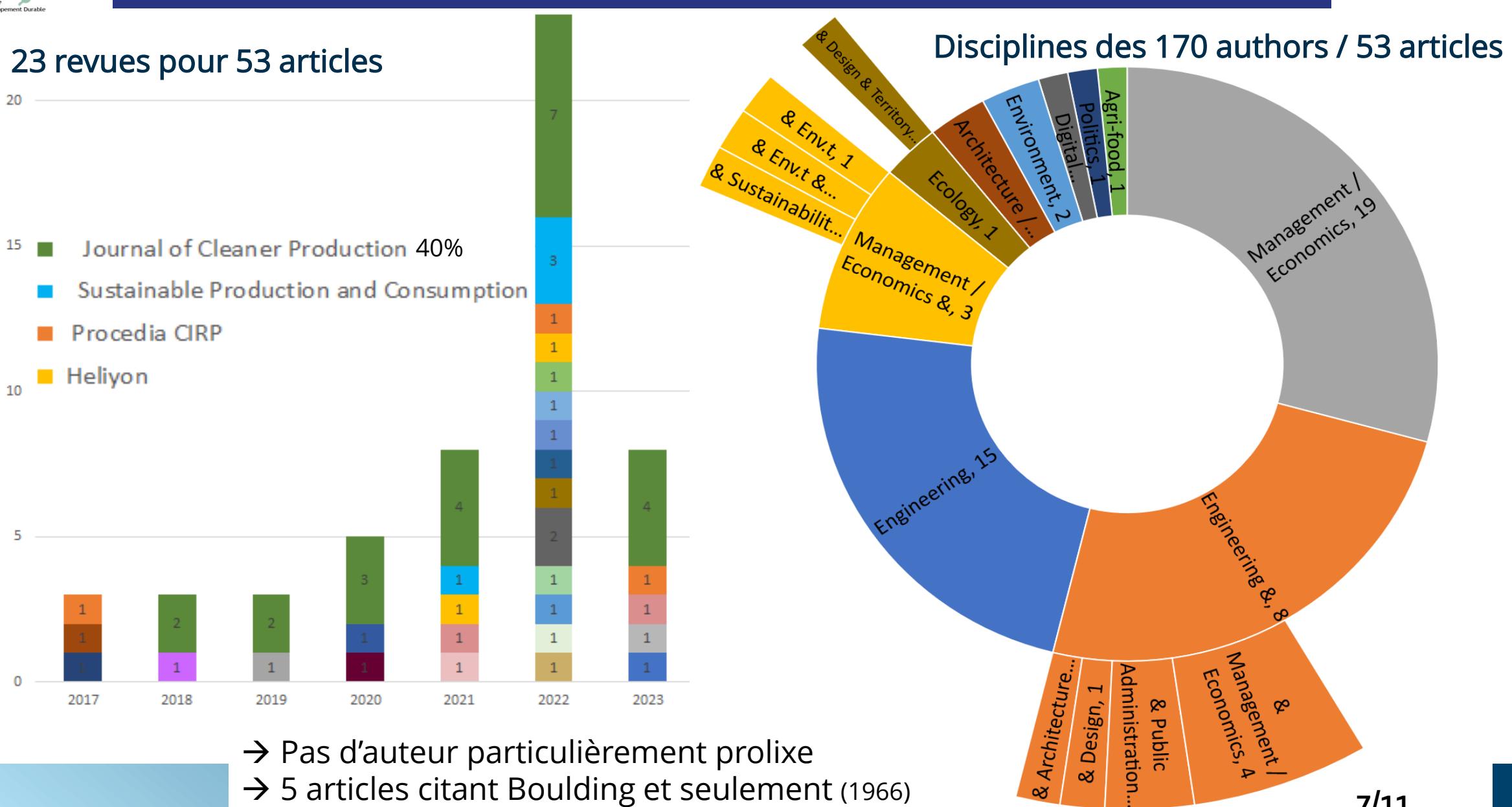
« tout interagit pour former un équilibre stable [...]

le bien-être de l'individu dépend de l'étendue de la communauté à laquelle il peut s'identifier [...] dans l'espace mais aussi [...] dans le temps » (Boulding, 1966, p. 10)

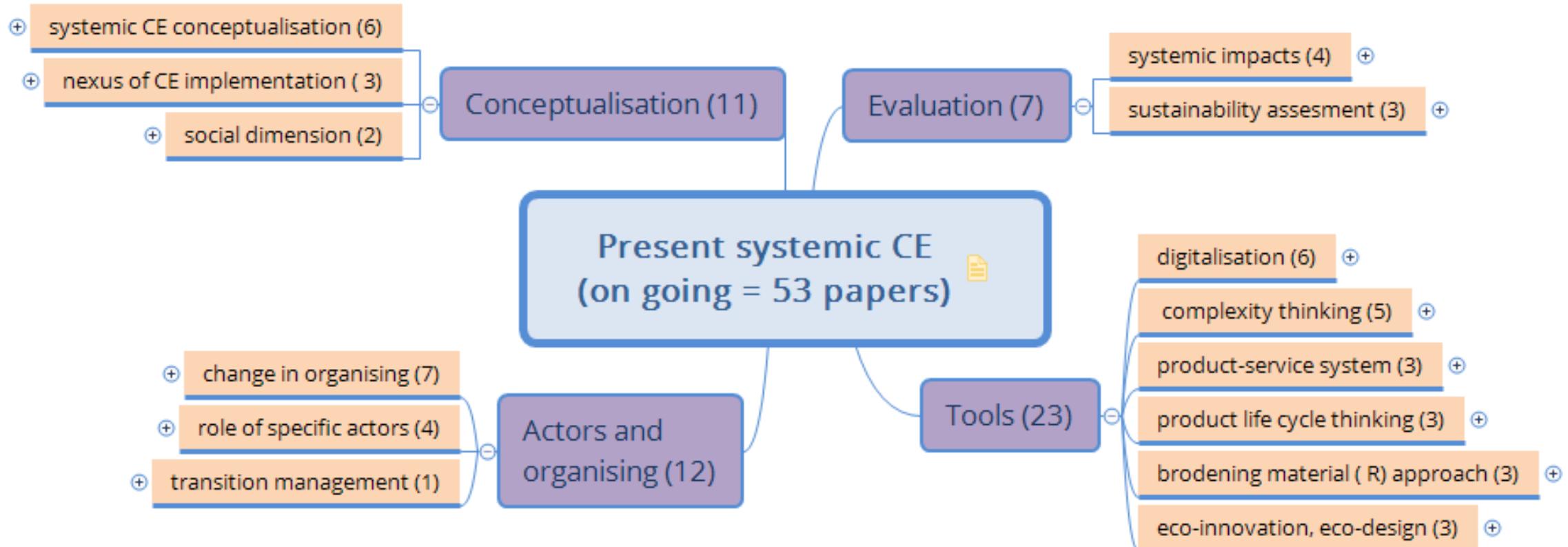
# I – L’ÉCONOMIE CIRCULAIRE SYSTÉMIQUE DE BOULDING



## II - LA PERSPECTIVE SYSTÉMIQUE ACTUELLE



### 4 axes d'approche systémique de l'EC



## II – LA PERSPECTIVE SYSTÉMIQUE ACTUELLE

### Contributions

framework  
theories  
theories  
theories  
theories  
Boulding  
Boulding

multi level  
multi level  
multi level  
multi level  
multi level  
systemic change  
interdependance  
interdependance  
interdisciplinarity  
interdisciplinarity

sustainable  
sustainable  
sustainable  
sustainable  
sustainable  
sustainable  
sustainable  
Sustainable

lack of social  
lack of social

impacts  
rebound effects  
rebound effects  
rebound effects  
circularity  
indicators  
performance

indicators

digital  
digital  
Industry 4.0  
Industry 4.0  
Industry 4.0  
life-cycle  
life-cycle  
life-cycle  
Rs strategies  
Rs strategies  
Rs strategies  
supply chain  
product-service  
product-service  
product-service  
Industrial ecology

cooperation  
cooperation  
cooperation  
cooperation  
cooperation  
cooperation  
information sharing  
information sharing  
information sharing  
information sharing  
information sharing  
governance  
non hierarchical governance  
non hierarchical governance

### III – MISE EN DISCUSSION

#### Economie circulaire systémique de Boulding

- Changement sociétal : production / consommation  
=> système équilibre écologique, non productiviste
- Changement mesure du succès : débit production  
=> complexité, riche biodiversité, bien-être humain
- Appel à l'interdisciplinarité => Recherche systémique prospective, avec sa théorie générale
- Changement du rôle de l'information essentiel au système d'échange, à partager et croissante, nouveau facteur de développement humain

#### Perspective systémique actuelle d'économie circulaire

- Changement de système production/consommation => système complexe plus durable, à plusieurs niveaux.
- Changement vers indicateurs plus systémiques :effets rebonds, circulaire, durabilité mais pas social
- Appel naissant à une recherche interdisciplinaire, porté par les ingénieurs, avec cadres systémiques émergeants
- Appel à coopération et partage d'information, misant sur le numérique, dans une société compétitive, face au manque de confiance, et de mobilisation des acteurs

# CONCLUSION

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## Contributions

Reconnaissance de l'économie circulaire, systémique, écologique, et non productiviste de Boulding

Identification de l'état actuel de la littérature sur la perspective systémique de l'économie circulaire

Eclairage de l'écart entre la perspective changement sociétal de Boulding et d'amélioration du système complexe de production/consommation de la littérature actuelle.

## Limites

Recherche en cours, 97 à lire ( dont seulement 22 d'intérêt particulier)

Critères de sélection stricts : ("circular economy" AND "literature review" AND system\*)

## Pistes de recherche

EC comme transformation sociétale / Transition management (Friant, 2022; Loorbach, 2017, Savy et al., 2019, 2022)

Science interdisciplinaire, EC / Systémique, Objet frontière (Star et Griesemer, 1989 ; Boulding, 1956, 1968a, 1968b)

Individu, coopération, gouvernance et sciences de gestion ( Follett, 1924 ; Boulding, 1972 ; Savy et al., 2019, 2022)

# Merci pour votre attention

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MRM



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## - Literature review methodology

**Research question :** What is the present organisational systemic perspective of CE in academic literature ?

**Thematic analysis :** 1) through which disciplines, 2) perspectives, and 3), bringing which contributions ?

**Collection:** 429 papers

- le 02/05/2023, in **Business source premier** (Proquest/ EBSCO), **Proquest One Business**, and **Science Direct**
- **Criterias:** "circular economy" AND "literature review" AND system\*, in academic papers of peer-reviewed journals, in abstracts (+titles +keywords for Science Direct), in english language,

**1<sup>st</sup> selection:** 159 papers [94 duplicated + 170 rejected]

- looking for (not) relevant **keywords** in abstracts (complex, lifecycle, etc , or systematic but not systemic)
- **Criterias of exclusion :** not a scientific paper, no focus on a systemic / CE / organising approach
- **and identification of new inclusion criterias** ( linked to the relevant keywords)  
and a first identification of low, high or very high interest

**2<sup>nd</sup> selection [on going]:** up to now, 53 selected ( 11 very high interest, 23 high interest) [9 rejected, 97 still unclassified (22 of potentiel high interest) ]

- **reading abstract** (if low interest), **or complete text** (otherwise and if interest emerges from the abstract).

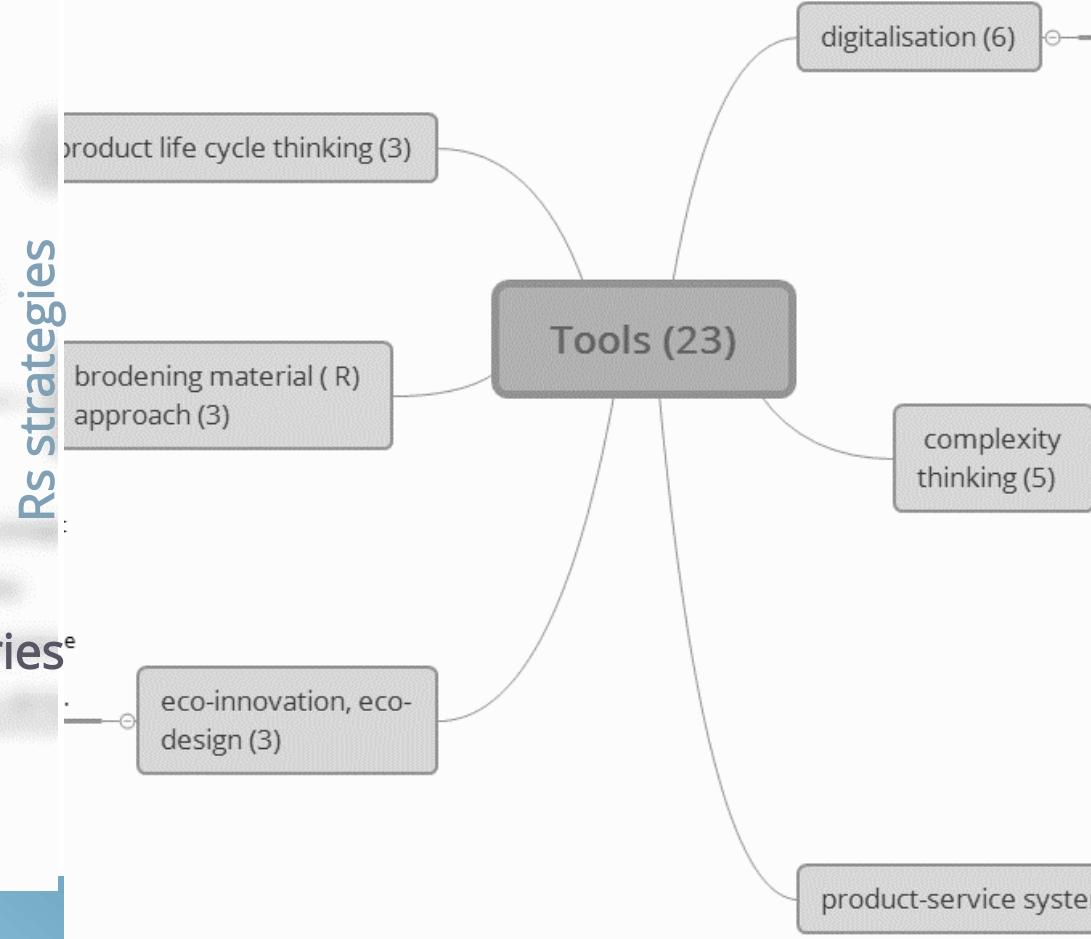
## Contributions 1/4 : Tools

cooperation Industry 4.0 impacts  
involvement framework

product-service multi level  
framework

interdependance framework sustainable  
sustainable theories multi level

Rs strategies

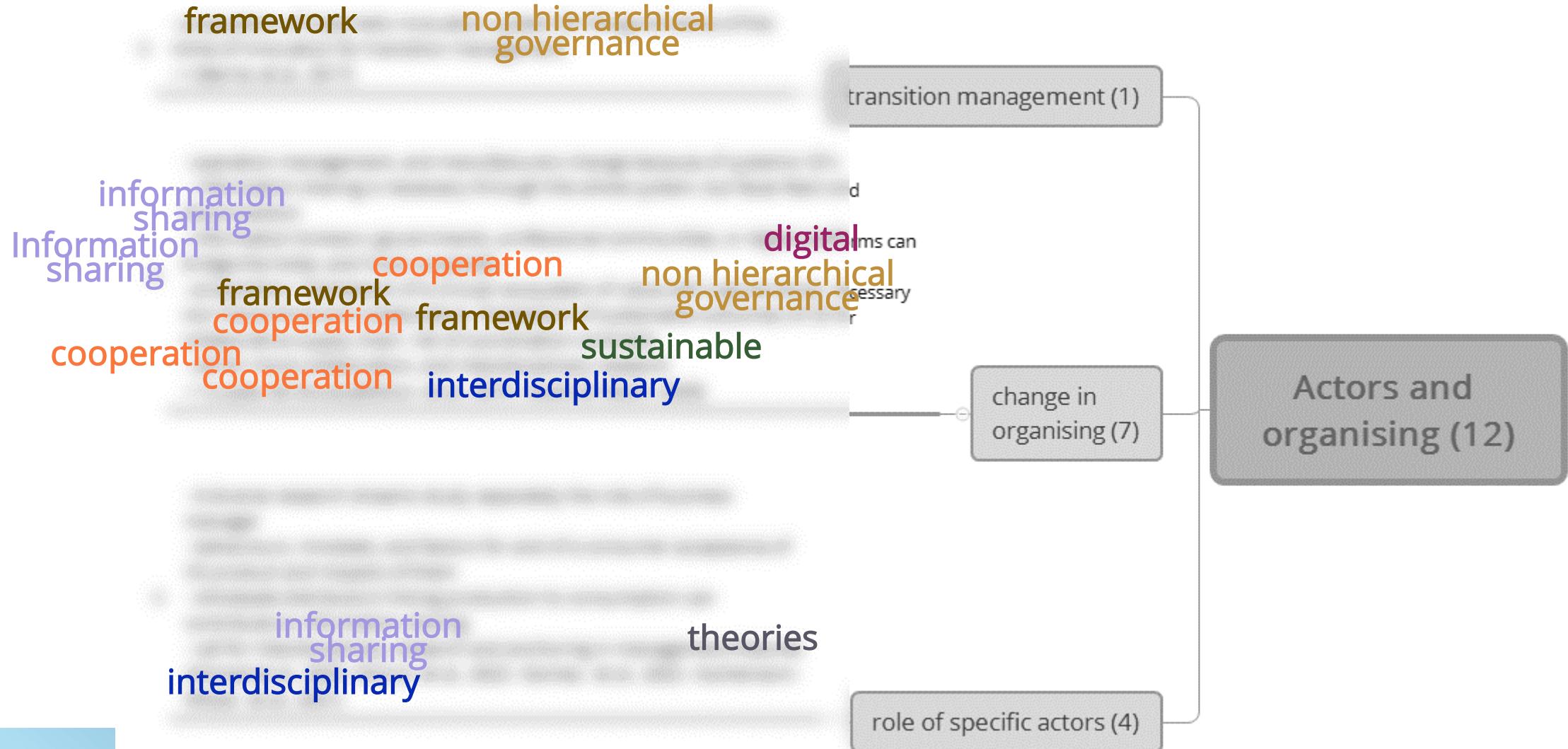


Industry 4.0 lack of social cooperation  
framework  
Industry 4.0 Rs strategies

sustainable Information sharing framework  
product-service life-cycle indicators  
lack of social sustainable multi level framework

involvement sustainable product-service framework life-cycle

### Contributions 2/4 : Actors and Organising



### Contributions 3/4: Conceptualisation



### Contributions 4/4 : Evaluation

