# Understanding transformations in rigid social-ecological governance

# Power in networks of action situations, neo-institutional dialogues and pluralism

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#### **1. Introduction**

- Broad context: the urgent need for change towards sustainability
- General question: how SES respond to different governance configurations, considering actors, institutions, and power, and historical legacies?
- Focus on SES traps: mutually reinforcing, strong feedback loops between social and ecological systems maintaining undesirable situations → rigidity trap <> lock-in trap
- Causal mechanisms: increasing focus on the role of historical, discursive, political and/or power phenomena
- Richer sources of transformative capacities

## 2. Methodological approach - Case study





- One of largest coastal wetlands in Europe
- Historical intensification of agricultural, water use, tourism and urban, mining and fluvial development
- Reduced area and complexity
- Increase of environmental problems, conservation threats and socioeconomic conflicts
- Currently characterized by a rigidity trap



27,000 ha marshland

## Doñana case study iterative research

1 <sup>st</sup> ITERATION – SYSTEM LEVEL	Méndez et al. (2012)	2nd ITERATION – MESO LEVEL	Méndez et al. (2019)
Tested proposition: presence of rigid institutional regime dominated by command-and control features		Historical pattern refinement: delving into explanatory power of contextual/endogenous factors already identified	
Unit of analysis: water resources management and wetland conservation institutional regimes		Unit of analysis: water resources management and wetland conservation institutional regimes	
Exploration of causal historical pattern: adaptive cycle/SE traps, institutional path dependence		SE traps, generalized institutional path dependence	
<b>IAD</b> guiding selection of relevant factors/relationships		Politicized IAD guiding selection (and detection) of relevant factors/relationships	
3 <sup>rd</sup> ITERATION – MESO-MICRO TENSION Méndez e	t al. (2022), preprint	4 <sup>th</sup> ITERATION – TOWARDS SYNTHESIS	Méndez et al. (2022)
Further refinement of explanatory mechanisms	-	First step towards synthesis and analytical generalization	
Shift in unit of analysis: IMAP megaproject planning process		Shift in unit of analysis: IMAP megaproject planning process	

3 <sup>rd</sup> ITERATION – MESO-MICRO TENSION	4 <sup>th</sup> ITERATION – TOWARDS SYNTHESIS			
<b>Aim:</b> advance approach that integrates institutional and power analysis	<b>Aim:</b> explain how <b>limited pluralism</b> emerged and was perpetuated, and how <b>latent pluralism</b> might play a role in change to sustainability			
Share	ed aim			
Further explanatory refinement of rigidity trap, and assessment of risk of lock-in trap and prospects of sustainability pathway				
<b>Theoretical framework:</b> Networks of Action Situations, Polycentric Power Typology, <b>discursive power (pIAD)</b>	Theoretical framework: broader neo-institutionalist approach, discourse inertia			
<b>Methods</b> 1. Historical profile of IMAP megaproject				
<ol><li>NAS-power analytical task probing the historical profile and constructing a qualitative narrative:</li></ol>	<ul><li>2. Thematic analysis to further characterise command-and-control traits at present using evidence from newspapers</li><li>3. Reanalysis of Doñana's historical pattern</li></ul>			
2.1. game-theoretic logics to core FAS situation (micro level)				
2.2. descriptive analysis to adjacent NAS (meso level)				
2.3. analysis of power relationships over the whole FAS-NAS				

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4<sup>th</sup> research iteration

#### **3rd ITERATION**

## Networks of (adjacent) Action Situations (NAS) approach

- "Action situation" as an analytical component of (rational-choice) IAD
   → general level of strategic games played by participant actors
- Relational perspective → NAS: how and when situations/games affect each other → stretching explanatory power



### **Power typology**

	Type of power	Description
Agency- laden	Power by design	Power written in rules and incentives
	Pragmatic power	Discretion associated in implementing rules
	Framing power	Actors construct frames to manipulate other actors and to subvert rules
Structure- laden	Discursive power	Discourses influence actors' perceptions and constitute their interests and preferences

Adapted from Morrison et al. (2017, 2019), Mudliar (2020) Clement (2010)

#### 4<sup>th</sup> ITERATION

#### **Discourse inertia – discursive-institutional spiral**

## Plasticity to combine insights and logics from different neo-institutionalist approaches



## 3. Key results from 1<sup>st</sup> & 2<sup>nd</sup> research iterations



### 1<sup>st</sup> research iteration

- Large hydraulic modifications (megaprojects) for economic development, based on irrigation agriculture (vs wetland conservation)
- Historical reliance on engineering/technical efficiency, command-and-control of nature variation and reduced complexity, massive public investments and economic/yield maximization perspectives
- Complex evolutionary process resulting in limited economic success, reduced pluralism, numerous environmental hazards and socioeconomic conflicts
- A process of natural capital destruction, this could have driven the Doñana region directly into a lock-in trap
- Instead, a rigidity trap with higher potential for change materialized due to the creation of the Doñana National Park in 1969



#### Rigidity trap:

- Pervasive command-and-control
- Diminished SE resilience to shocks
- Increased socioeconomic dependence on scarce water resources
- High degradation of key SES functions, but some degree of well-preserved natural capital
- Higher potential for change than lock-in trap
- Lack of demonstrated learning from management failures and environmental crises
- Strong path dependence

Key implication: IMAP megaproject appears as a disturbance posing a risk of a regime shift to lock-in trap, with less potential for change due to high sunk and trajectory-shifting costs

### 2<sup>nd</sup> research iteration

Identification of three key explanatory mechanisms, necessary and sufficient conditions

(a) Contextual political-discursive mechanism (hydraulic-irrigationism) mobilizing power top-down and signalling increasing returns to actors at lower levels

(b) Bottom-up operation of lower-level actors responding to increasing returns and ensnared in a self-reinforcing dynamic

Double action of two groups of cross-level entrepreneurial actors key for (c) rice & irrigation agriculture and (d) a counteractive nature conservation movement



3. Key results from 3<sup>rd</sup> & 4<sup>th</sup> research iterations



#### Recap: IMAP megaproject, disturbance posing systemic risk

- Unfounded assumptions of best socio-economic development
- CSIC study (2010): (1) limited resilience to new human or natural forcings; (2) overall socioeconomic-conservation optimization not possible; (3) cumulative impacts could worsen socioeconomic prospects



FAS-linked NAS & initial conditions  $\rightarrow$ 

3 main actors in the FAS (micro level):

- A1 Port Authority: development, planning & management of port activities
- A2 Rice Growers: farmers organized in cooperatives
- A3 Nature Stewards: preserve healthy ecosystems (WWF, Doñana Participation Council, aquaculture operation)



FAS-linked NAS & initial conditions  $\rightarrow$ 

6 linked adjacent action situations (meso level):

- Higher constitutional level:
- Ruling (Spanish Supreme Court) AS<sub>rul</sub>
- Supranational Government (European Commission, EU directives) AS<sub>sup</sub>
- Government (Ministry of Environment) AS<sub>gov</sub>
- Collective-choice level:
- Water Planning (Guadalquivir Water Authority) AS<sub>wp</sub>
- Knowledge Generation (CSIC & Universities) AS<sub>kg</sub>
- Governance (Doñana Participation Council & Estuary Scientific Commission) – AS<sub>govc</sub>



#### FAS-linked NAS & initial conditions $\rightarrow$

#### NAS dynamics & FAS games $\rightarrow$

**Power analysis** 

#### **Initial conditions (before 2000)**

- The actors seem to have coexisted in a regularized pattern of expectations and strategic interactions ('grey equilibrium)
- Stabilized by infrastructure, governance and institutional mechanisms
- Regular shallow dredging
  measures since 1985



3. Key results from 3<sup>rd</sup> research iteration



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3. Key results from 3<sup>rd</sup> research iteration

FAS-linked NAS & initial conditions → NAS dynamics & FAS games → Power analysis

Governance cycle

- Triggered by Doñana Participation Council rejection of IMAP megaproject and creation of Estuary Scientific Commission
- Closes with commissioning of CSIC study



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- 3. Key results from 3<sup>rd</sup> research iteration
  - FAS-linked NAS & initial conditions →

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**Government cycle** 

- Triggered by publication of CSIC study
- Sets up into motion national and supranational governmental reactions and formal complaints from Nature Stewards



- 3. Key results from 3<sup>rd</sup> research iteration
  - FAS-linked NAS & initial conditions  $\rightarrow$ NAS dynamics & FAS games  $\rightarrow$ Power analysis

#### Ruling cycle

- Triggered by inclusion of DDM in two subsequent Guadalquivir River Water Plans (2013 and 2016)
- Both entailed sentencing against such inclusion by the Spanish Supreme Court in (2015 and 2019)



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FAS-linked NAS & initial conditions →

**Power analysis** 

#### Prisoner's dilemma (2000-2010) – defection strategies

Stag-hunt (assurance) game (2011-?) – coordination failure?

Port Authority  $(A_1) \rightarrow$  choice to maximize economic targets

Rice Growers  $(A_2) \rightarrow$ lobbying for alternative hydraulic megaproject

Nature Stewards  $(A_3)$   $\rightarrow$  control to isolate wetlands, aquaculture from estuary



sqDDM = status quo shallow dredging measure

3. Key results from 3<sup>rd</sup> research iteration

#### <sup>3rd</sup> **ITERATION**

#### Key insights

- Prisoner's dilemma reflects on propensity to fall back to regularized pattern of expectations and strategic interactions (unstable 'grey equilibrium' [2,2])
- CSIC study as informational-institutional linkage reducing uncertainty and changing underlying rules of the game
- Stag-hunt game reflects on (1) propensity to 'grey equilibrium' (imperfect information, payoffs from defection) but (2) an informed situation with potential to achieve higher 'blue equilibrium', although dominated by risk [3,3]
- 'Grey equilibrium' seemingly advantageous, but fragile stalemate → disturbance can trigger below-sub-optimal 'turbid equilibrium' [1,1] → tighter command-and-control, higher SES risks, asymmetric social dilemmas
- Game of conflict (prisoner's dilemma) seeming *rational* behaviour → Common interest game (stag hunt), persistence of Port Authority and tolerance of Water Authority appears as *irrational* (odd game outcome)
- A more nuanced explanation requires entering power into the analysis

## The how and why of persistent and tolerant behaviour

- Power by design: both PA and RA backed by their respective national government mandates, executed despite general disproof of IMAP megaproject
- PA showed pragmatic power stemmed from misdirected power-by-design, through feigning ignorance of the megaproject's negative forecasted impacts
- RA clearly marked by a non-decision-making attitude, running counter to EU regulations
- PA also showed framing power in using questionable grounds to characterize the IMAP megaproject as a panacea for socioeconomic development, an attempt to disrupt formal rules such as EIA
- Why? In part, hegemonic hydraulic mission discourse operating from the political-economic context at national level (2nd RI), mobilizing discursive power top down and signaling increasing-returns

#### 4<sup>th</sup> ITERATION

- Ubiquitous command-and-control traits in Doñana's water resources and wetland conservation governance
- Entrenched contest between economic-development and protection-for-conservation discourses, imbued with hydraulic mission ideas and ways of thinking
- Novel ideas and narratives can be rapidly cancelled out by dominant discourses
- Doñana's governance configuration prevents the further deterioration of water resources and ecosystems
- Presence of diverse paradigms and views proposed by various actors (e.g., protection-forconservation model, ecological restoration, sustainable development, return to past natural equilibrium, renewables, working with nature)
- Wealth of "latent pluralism" stemming from, e.g., hydro-ecological restoration projects, participatory action research, ecosystem services, traditional ecological knowledge, collaborative adaptive management, social-ecological research)

4. Discussion highlights

- Meso-level mechanisms (increasing returns, discursive power) interweave with micro-level strategic interactions and agency-based forms of power
- Key power fronts recurrently counteract each other over time, unable to scape current stalemate ('grey equilibrium')
- Double-edged sword: actor coalitions can prevent lock-in (stabilize rigidity), but also block collective action to pursue a sustainable outcome
- Premature rationality assessments might result in *not* getting the incentive or rules right, triggering misaligned SES institutional fit or precluding transformative policies
- Understanding governance and politics of sustainability pathways is imperative, the wrong configuration might lead to inescapable states
- Higher ('blue equilibria') situations must be coordinated assuming risks for all actors involved
- NAS-power approach used well equipped to inform policy and institutional designs targeting richer causal mechanisms (meso- and micro-level) underlying behaviour and dilemmas

- Latent pluralism might be expanded and mainstreamed to escape undesirable SES traps by reflecting on state-of-the-art concepts currently operating on the ground
- Governance experimentation should be nurtured through the engagement of diverse actors and the protection of innovations set in motion by new networks emerging from these spaces
- First- and second-order learning accounting for power asymmetries, and mitigating actor expectations, are key ingredients that contribute to reorienting discourse and changing governance
- All this would make transformed discourses and governance configurations more likely to advance sustainability initiatives that are widely accepted by multiple actors

## Thank you for your attention! Questions?

