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Learning and Productivity Performance in Arab Manufacturing Industries

Riadh Ben Jelili¹

Abstract

Enhancing workforce productivity in manufacturing industries requires a broad range of technological capabilities which can be acquired only by a long and costly process of learning. For most developing countries, the key to technological change is technological catch-up through learning, which means acquisition, diffusion and upgrading of technologies that already exist in more technologically advanced countries, than undertaking R&D to push the global knowledge frontier further. Continuous measuring of an ever-changing technological learning is then crucial for building technological capability and managing industrial policies in these countries. The key contribution of this paper is to provide direct estimates of learning effect using a panel of annual data and three-digit level International Standard Industrial Classification (ISIC) manufacturing industries for five Arab countries (Egypt, Jordan, Morocco, Oman and Tunisia) and two reference countries (Korea and Turkey).

Introduction

Economic analysis of productivity improvements is vital to the understanding of economic growth and development. Such improvements may be achieved by continuous technological learning. The importance of a firm's effective performance has been emphasized in the literature (Arrow, 1962; Kim, 2001; Figueiredo, 2002). Even when it has a technologically superior product, a new manufacturing firm must learn other skills to position its product successfully in the market and develop the competencies that are necessary for better economic performance.

As mentioned by Platt and Wilson (1999), technological learning can be understood as a process of accumulation of knowledge, information, skills, competencies, and experience in order to generate changes in a productive system, accumulate technological capability over time and sustain competitiveness in price and quality. It is a cumulative and costly process in the sense that it utilizes as inputs the existing knowledge base embedded in humans,

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machines and organizational routines in a great variety of ways. It also requires sufficient level of financial resources to acquire these necessary inputs.

To improve competitiveness, both governments and firms should be concerned with capability building. Of course, activities that aim to increase ability to make effective use of technological knowledge in production and engineering take place largely at firms. However, a government's public policy can establish important infrastructure and promote conducive environments favoring the strengthening of learning and innovation capabilities and the continuous technological development at the sectoral level.

From the microeconomic point of view, it is considered that a firm with a workforce that exhibits greater willingness to learn and develop skills through cumulative production experience is able to achieve lower unit cost of production and substantive improvement in productivity. Learning curve (LC), as a line displaying the relationship between unit production time and the cumulative number of units produced, is a recording result of this cumulative production experience. The curve suggests that as the quantity produced is doubled, unit cost is reduced in some percentage. The learning has facilitated to achieve greater efficiencies in a workplace. As workers become more familiar with their tasks, their efficiency improves.

LC constitutes a precious tool for modeling technical change, evaluating the dynamic efficiency and competitiveness of firms and industries in the economy, and informing policy decisions related to manufacturing technology. Its theoretical foundation is based on three assumptions: Hypothesis 1: The amount of time required to complete a given task or unit of product will be less each time the task is repeated; Hypothesis 2: The unit time will decrease at a decreasing rate; and Hypothesis 3: The reduction in time will follow a predictable pattern. In general, each of these assumptions has been found to hold true in manufacturing industries (Magee, Copacino and Rosenfield, 1985).

The key contribution of this paper is to provide estimates of learning parameters using a panel of annual data and three-digit level International Standard Industrial Classification (ISIC) manufacturing industries for five Arab countries namely: Egypt, Jordan, Morocco, Oman and Tunisia and two reference countries, i.e. Korea and Turkey. It goes without saying that enhancing the levels of learning mechanisms is an important policy objective for the considered Arab countries, which are supposed to make concerted efforts to enhance learning process within sectors and capitalize on competence available within the firms in order to respond to global competition and remain competitive particularly in manufacturing industries. The choice of these five Arab countries is primarily related to data availability at three-digit industry-level, and also motivated by the lack of knowledge among economists and policy makers about their learning capabilities. Korea is chosen because along with Turkey, it is often considered as a benchmark comparator for evaluating manufacturing competitiveness in the Arab world.

The Learning Curve: An Overview

The learning curve (LC) originates from observations that workers in manufacturing plants become more efficient as they produce more units. Drawing on the concept of learning in psychological theory, Arrow (1962) formalized a model explaining technical change as a function of learning derived from the accumulation of experience in production. In its original conception, the LC referred to the changes in the productivity of labor which were enabled by the experience of cumulative production within a manufacturing plant. It has since been refined by many authors, for example, Bahk and Gort (1993) made the distinction between labor learning, capital learning, and organizational learning. Others developed the experience curve to provide a more general formulation of the concept, including not just labor but all manufacturing costs (Conley, 1970) and aggregating entire industries rather than single plants (Dutton and Thomas, 1984).

Though different in scope, each of these concepts is based on Arrow's explanation that learning-by-doing provides opportunities for cost reductions and quality improvements. As a result, these concepts are often grouped under the general category of learning curves. An important implication of the experience curve is that increasing accumulated experience in the early stages of a technology is a dominant strategy both for maximizing the profitability of firms and the societal benefits of technology-related public policy.

The *LC* model operationalizes experience as the explanatory variable using a cumulative measure of production or use. Changes in cost typically provide a measure of learning and technological improvement, and represent the dependent variable. *LC* studies have experimented with a variety of functional forms to describe the relationship between cumulative capacity and cost (Yelle, 1979). The log-linear function is most common, perhaps for its simplicity and generally high goodness-of-fit to observed data.

The central parameter in the LC equation is the exponent defining the slope of a power function, which appears as a linear function when plotted on a log-log scale. This parameter is known as the learning coefficient (*b*) and may be used to calculate the progress ratio (*PR*) and the learning ratio (*LR*) as shown below where *C* is labor unit cost and *QCUM* represents cumulative output:

| $C_t = C_0 \left(\frac{QCUM_t}{QCUM_0}\right)^{-b}$ | (Equation 1) |
|---|--------------|
| $PR = 2^{-b}$ | (Equation 2) |
| $LR = (PR - 1) \times 100$ | (Equation 3) |

The LR indicates the percentage decrease in labor cost when the cumulative output is doubled. The larger the LR is, the greater is the cost reduction gain.

The *PR* states that doubling total production reduces unit production costs by a factor of 2^{-b}. When learning takes place, values of the progress ratios are expected to be between 0 and 1. As the ratio gets closer to zero, learning becomes better while getting close to one indicates lower levels of learning. PR > 1 suggests unit cost increase instead of cost reduction. It signals increase in unit production costs and a loss in efficiency as the total production increases. The progress ratio can easily be interpreted. For example, a 60% progress ratio means that the value of per unit production cost would cut 40% and reduce to its 60% value whenever the production doubles. Case studies conducted in a broad range of industries showed that the typical progress ratios listed in the literature range between about 60% and 95% for all technologies.

The *LC* provides a suitable model for several reasons. Firstly, the availability of the two empirical time series required to build an experience curve (cost and production data) facilitates testing of the model. As a result, a rather large body of empirical studies has emerged to support the model (Yelle, 1979; Badiru, 1992; Promongkit, Shawyun and Sirinaovakul, 2000; Karaoz and Albeni, 2005). Secondly, earlier studies of the origin of technical improvements, such as in the aircraft industry (Alchian, 1963) and shipbuilding (Rapping, 1965) provide narratives consistent with the theory that firms learn from past experience. Thirdly, studies cite the generally high goodness-of-fit of power functions to empirical data over several years, or even decades, as validation of the model. Fourthly, the dynamic aspect of the model — the rate of improvement adjusts to changes in the growth of production — makes the model superior to those which treat change purely as a function of time. Finally, the reduction of the complex process of innovation to a single parameter, the learning rate, facilitates its inclusion in manufacturing supply equation and more general macroeconomic models.

Methodology

As mentioned above, the *LC* has been formulated in a variety of ways. A common version expresses the logarithm of the average cost of production as a linear function of the logarithm of the cumulative output. In this paper and for data availability considerations, value added per worker is used instead of unit cost as the dependent variable. When employees in an industry learn and gain experience by producing more of the same product, the value created per employee or the productive performance of the worker will increase; and the cost per unit of output will accordingly decline.

To quantify the learning effect, the following assumptions are adopted (Heng and Thangavelu, 2005):

Hypothesis 1: The value-added per worker (VAW) is a function of the cumulative production (*QCUM*). In logarithmic form, the *LC* can be written as :

$$Log(VAW_t) = \alpha + \beta Log(QCUM_t^*)$$
 (Equation 4)

where *QCUM** is a latent variable measured by the weighted average of past *QCUM*:

$$Log(QCUM_{t}^{*}) = \lambda_{0}Log(QCUM_{t}) + \sum_{i=1}^{\infty} \lambda_{i}Log(QCUM_{t-i})$$
 (Equation 5)

Hypothesis 2: The weights λ_i , $i=1,...,\infty$, follow a geometric series which gives larger weight to recent observation than those in the past:

$$\lambda_i = \lambda_0 (1 - \lambda_0)^i, \ i = 1, ..., \infty \text{ with } \sum_{i=0}^{\infty} \lambda_i = 1$$
 (Equation 6)

Replacing Equations 5 and 6 in Equation 4 gives the estimable function:

$$Log(VAW_t) = \alpha \lambda_0 + \beta \lambda_0 Log(QCUM_t) + (1 - \lambda_0) Log(VAW_{t-1}) \quad (\text{Equation 7})$$

The learning index (*LIV*) is defined as:

$$LIV = (2^{\beta} - 1) \times 100$$
 (Equation 8)

It indicates the percentage increase in value-added per worker (labor productivity) when the cumulative output is doubled. The larger the *LIV* is, the greater is the productivity gain.

The estimation of the LC is conducted separately for each of five Arab countries namely: Egypt, Jordan, Morocco, Oman and Tunisia; and each of the two reference countries

to wit: Korea and Turkey, using a panel of annual data and three-digit level ISIC Revision 2 code manufacturing industries. Period coverage as well as sector coverage differ for each considered Arab country as shown in Appendix 2, Table A1. The data for manufacturing output, value added and labor are from the UNIDO Industrial Statistics Database (Indstat3, 2006 ed). The GDP deflator indices are from the IMF World Economic Outlook database.

In deriving the data series on the cumulative output for each country and industry, it is assumed that the initial cumulative stock of output in the starting year is 3 times that of the output in the previous year. The values of cumulative output for the other years are obtained by the recurrent formula:

$$QCUM_t = QCUM_{t-1} + Q_{t-1}$$
 (Equation 9)

where Q_{t-1} is the output in year t - 1. Output and value added are accordingly deflated by the GDP deflator indices.

Empirical Results

Equation 7 has been estimated using pool procedure presented in Appendix 1. The *LIV* is derived from the learning elasticity β by using Equation 8. The estimated values of β and *LIV* for the manufacturing clusters ranked in descending order are presented in Appendix 2, Tables A2 to A8. One way to summarize the detailed results is to look at the average of the five highest *LIV* for each country. Figure 1 presents these averages.

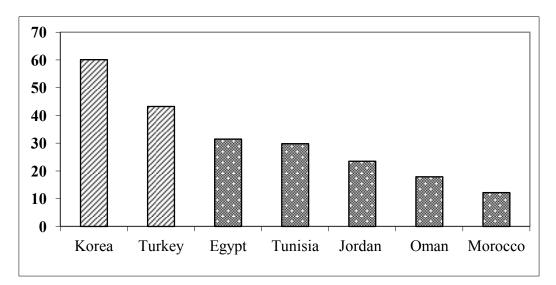


Figure 1. Average of five higher manufacturing LIV.

As shown in Figure 1, Korea ranks top among the considered countries with an average of five higher manufacturing LIV of 60.1 %. The gap with the average LIV for the

five Arab countries is about 37%. Within the five considered Arab countries, Egypt and Tunisia perform best for this indicator, with 31.5 % for Egypt and 29.8 % for Tunisia.

No Arab country has achieved *LIV* above 35 % in any manufacturing sector. Even for Arab countries that are supposed to have developed manufacturing sectors, the *LIV* is relatively low particularly in industries which are often classified as "high tech" such as professional and scientific equipment, machinery as well as chemical products and which are supposed to have relatively good learning scores (cf. Figure 2). The average learning index is 28.3 %, 27.5 %, 21.4 %, 16.1% and 10.8 % respectively in Egypt, Tunisia, Jordan, Oman and Morocco, compared to 40.5 % in Korea.

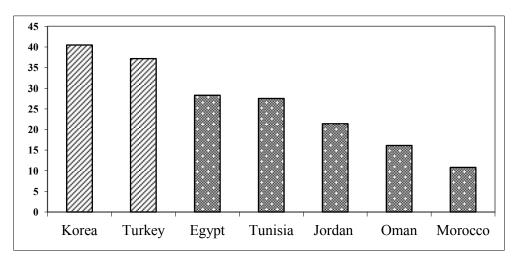


Figure 2. Average of "high tech" manufacturing LIV.

Although relatively small, the variability of the learning rates in each Arab country is much less important than in Korea and Turkey. The standard deviation of the estimated *LIV* is 2.04, 1.98, 2.3, 2.72 and 1.54 for Egypt, Jordan, Morocco, Oman and Tunisia respectively compared to 10.84 for Korea and 10.94 for Turkey. This probably reflects a generalized low learning process in Arab countries compared to a richer experience in comparator countries.

From Appendix 2, Tables A1-A8, Table 1 below summarizes the *LIV* results for the best and worst performers for manufacturing clusters.

| | ISIC Code | Industry | LIV |
|------------------------|--------------|-----------------------------------|---------------|
| Best Performers | | | |
| Korea | 355 | Rubber products | 64.7 * |
| Turkey | 372 | Non-ferrous metals | 47.7 |
| Egypt | 353 | Petroleum refineries | 34.2 |
| Tunisia | 390 | Other manufactured products | 31.2 |
| Jordan | 372 | Non-ferrous metals | 24.3 |
| Oman | 353 | Petroleum refineries | 23.8 |
| Morocco | 371 | Iron and steel | 14.8 |
| | | | |
| Worst Performers | | | |
| Korea | 381 | Fabricated metal products | 19.6 |
| Turkey | 354 | Misc. petroleum and coal products | 6.7 |
| Egypt | 321 | Textiles | 23.4 |
| Tunisia | 311 | Food products | 24.9 |
| Jordan | 311 | Food products | 17.3 |
| Oman | 322 | Wearing apparel, except footwear | 9.0 |
| Morocco | 322 | Wearing apparel, except footwear | 5.8 |

Table 1. Best and Worst Performers for Manufacturing Clusters

N.B. In Korea, Rubber products cluster is able to achieve 64.7% increase in productivity when cumulative output is doubled.

Source: Author's calculations.

As shown in Table 1, the magnitude of learning effects for the best and worst performers differs from one industry to another. The best and worst performers differ also from one country to another. Moreover, between the worst performers in terms of learning effects, industries are found that have been actively promoted. Traditional industries, like textiles and clothing, rubber and plastic products, non-metal mineral products, fabricated metal products, food and beverage were observed to have relatively lower *LIV* scores either because these activities are often dependent on unskilled labor or because of low value added and lack of product innovation.

All these heterogeneities in industrial technological learning level may be attributed to different macro, industrial, and/or micro level factors such as government policies, level of stock of knowledge, financial, human and physical capital and demand structure. They could broadly be investigated in further studies.

Conclusion

This paper indicates that the five considered Arab countries – Egypt, Jordan, Morocco, Oman and Tunisia – have a relatively inexperienced and less capable manufacturing workforce compared to the two reference countries, i.e. Korea and Turkey, as illustrated by the weak learning and productivity improvements in Arab manufacturing industries.

To empower the productivity growth with the learning potentials, it is highly recommended that cluster of industries with relatively good learning potential be given more encouragement and intensively emphasized compared to other clusters of industries with poor learning potential to enable sustainable growth.

Three factors, not necessarily independent of each other, could be identified as potential explanation for the variation of learning performance: (a) Export orientation; (b) Level of human capital; and (c) Availability of physical assets per worker. Unfortunately, the lack of disaggregated data at this stage of the analysis did not enable the testing of the contribution of these factors and to empirically determine the sources of the learning effects.

This study may be extended in several directions. An important caveat is that the learning effects are invariant over time. Like many economic activities, the technological learning level would vary over time, depending on the special given circumstances. Various extended non-linear models have been derived suggesting that the learning elasticities and the learning rates are dynamic over time (Badiru, 1992; Carlsson,1996; Kim, 2001; Karaoz and Albeni, 2005). The nonlinear or dynamic approach to the experience curve would be a useful tool both for estimating the long-term annual technological progress ratios of the past periods and for predicting its future path (Karaoz and Albeni, 2005).

Another shortcoming of the approach adopted in this study when analyzing experience curves is the difficulty to separate different dynamic cost elements such as input

price and scale effects from that of technological knowledge (Nye, 1996; Kim, 1998; Karaoz and Albeni, 2005). While economies of scale represent a movement along the unit cost curve, technological knowledge represents a shift in the same. A common approach is to incorporate an experience variable in the traditional Cobb–Douglas production function to distinguish between experience and scale effects. However, this approach omits the input price effect leaving doubts whether the experience effects are due to experience or simple input price reductions. A production function is not suitable to handle price information (Lundmark, 2008).

Appendix 1. Econometric Methodology

The estimation of Equation 7 is used which belongs to the following more general class of models that may be estimated using pool procedures:

 $y_{it} = \alpha_{it} + x'_{it}\beta_i + \varepsilon_{it},$

where y_{ii} is the dependent variable, and x_{ii} and β_i are vectors of non-constant regressors and parameters for i = 1, ..., N cross-sectional units (Isic code). Each cross-section unit is observed for dated periods t = 1, ..., T (sample from 1993 to 2003 for Tunisia as an example).

These data may be viewed as a set of cross-section specific regressions for *N* cross-sectional equations:

$$y_i = \alpha_i + x_i'\beta + \varepsilon_i,$$

each with T observations, stacked on top of one another. For purposes of discussion, the stacked representation is referred to as:

$$Y = \alpha + X\beta + \varepsilon ,$$

where α , β and X are set up to include any restrictions on the parameters between cross-sectional units.

The residual covariance matrix for this set of equations is given by:

$$\Omega = E(\varepsilon\varepsilon') = E\begin{pmatrix} \varepsilon_1\varepsilon'_1 & \varepsilon_2\varepsilon'_1 & \cdots & \varepsilon_N\varepsilon'_1\\ \varepsilon_2\varepsilon'_1 & \varepsilon_2\varepsilon'_2 & \cdots & \varepsilon_N\varepsilon'_2\\ \vdots & \vdots & \ddots & \vdots\\ \varepsilon_N\varepsilon'_1 & \varepsilon_2\varepsilon'_N & \cdots & \varepsilon_N\varepsilon'_N \end{pmatrix}$$

The basic specification treats the pool specification as a system of equations and estimates the model using system Ordinary Least Squares (OLS). This specification is

appropriate when the residuals are contemporaneously uncorrelated, and time-period and cross-section homoskedastic:

$$\Omega = \sigma^2 I_N \otimes I_T.$$

The **fixed effects** estimator allows α_i differing across cross-section units by estimating different constants for each cross-section (industry). The fixed effects are generally computed by subtracting the "within" mean from each variable and estimating OLS using the transformed data. The coefficient covariance matrix estimates are given by the usual OLS covariance formula applied to the mean differenced model.

The **random effects** model assumes that the term α_{it} is the sum of a common constant α and a time-invariant cross-section specific random variable that is uncorrelated with the residual ε_{it} . The random effects model can be estimated using the Generalized Least Squares (GLS) procedure.

Cross-section weighted regression is appropriate when the residuals are cross-section heteroskedastic and contemporaneously uncorrelated:

$$\Omega = E(\varepsilon\varepsilon') = E\begin{pmatrix} \sigma_1^2 I_T & 0 & \cdots & 0\\ 0 & \sigma_2^2 I_T & \cdots & 0\\ \vdots & \vdots & \ddots & \vdots\\ 0 & 0 & \cdots & \sigma_N^2 I_T \end{pmatrix}$$

It may be estimated by performing feasible GLS where σ_i^2 are estimated from a first-stage pooled OLS regression.

Seemingly Unrelated Regression (SUR) weighted least squares, or Parks estimator, is the feasible GLS estimator when the residuals are both cross-section heteroskedastic and contemporaneously correlated:

$$\Omega = E(\varepsilon\varepsilon') = E\begin{pmatrix} \sigma_{11}I_T & \sigma_{12}I_T & \cdots & \sigma_{1N}I_T \\ \sigma_{21}I_T & \sigma_{22}I_T & \cdots & \sigma_{2N}I_T \\ \vdots & \vdots & \ddots & \vdots \\ \sigma_{N1}I_T & \sigma_{N2}I_T & \cdots & \sigma_{NN}I_T \end{pmatrix} = \Sigma \otimes I_T,$$

where Σ is the symmetric matrix of contemporaneous correlations.

The parameter estimates and the covariance matrix of the parameters of the model are computed using the standard GLS formulae.

Appendix 2. Tables

| | | Countries | | | | |
|--------------|-------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| ISIC Code | ISIC Description | Egypt | Jordan | Morocco | Oman | Tunisia |
| Coue | | 1980 to 1996 | 1980 to 2000 | 1988 to 2000 | 1994 to 2003 | 1993 to 2003 |
| 311 | Food products | YES | YES | YES | YES | YES |
| 313 | Beverages | YES | YES | YES | YES | YES |
| 321 | Textiles | YES | YES | YES | YES | NO |
| 322 | Wearing apparel, except footwear | YES | YES | YES | YES | YES |
| 323 | Leather products | YES | YES | YES | NO | YES |
| 324 | Footwear, except rubber or plastic | YES | YES | NO | YES | NO |
| 331 | Wood products, except furniture | YES | YES | YES | YES | NO |
| 332 | Furniture, except metal | YES | YES | NO | YES | NO |
| 341 | Paper and products | YES | YES | YES | YES | YES |
| 342 | Printing and publishing | YES | YES | NO | YES | NO |
| 351 | Industrial chemicals | YES | YES | YES | YES | YES |
| 352 | Other chemicals | YES | YES | NO | YES | NO |
| 353 | Petroleum refineries | YES | YES | NO | YES | NO |
| 354 | Misc. petroleum and coal products | YES | NO | NO | NO | NO |
| 355 | Rubber products | YES | YES | YES | YES | YES |
| 356 | Plastic products | YES | YES | NO | YES | YES |
| 361 | Pottery, china, earthenware | YES | YES | NO | NO | YES |
| 362 | Glass and products | YES | YES | NO | YES | NO |
| 369 | Other non-metallic mineral products | YES | YES | NO | YES | YES |
| 371 | Iron and steel | YES | YES | YES | NO | NO |
| 372 | Non-ferrous metals | YES | YES | NO | YES | YES |
| 381 | Fabricated metal products | YES | YES | YES | YES | NO |
| 382 | Machinery, except electrical | YES | YES | NO | YES | YES |
| 383 | Machinery, electric | YES | YES | YES | YES | NO |
| 384 | Transport equipment | YES | YES | YES | YES | YES |
| 385 | Professional & scientific equipment | YES | NO | YES | NO | NO |
| 390 | Other manufactured products | YES | YES | YES | YES | YES |

Table A1. Sectors and Period Covered by Country

| ISIC Code | ISIC Description | Estimated β | LIV (%) |
|--------------|-------------------------------------|-------------------|---------|
| 353 | Petroleum refineries | 0.4246 | 34.2 |
| 354 | Misc. petroleum and coal products | 0.3967 | 31.6 |
| 390 | Other manufactured products | 0.3918 | 31.2 |
| 361 | Pottery, china, earthenware | 0.3884 | 30.9 |
| 385 | Professional & scientific equipment | 0.3723 | 29.4 |
| 313 | Beverages | 0.3713 | 29.4 |
| 355 | Rubber products | 0.3679 | 29.0 |
| 383 | Machinery, electric | 0.3663 | 28.9 |
| 323 | Leather products | 0.3632 | 28.6 |
| 342 | Printing and publishing | 0.3624 | 28.6 |
| 372 | Non-ferrous metals | 0.3614 | 28.5 |
| 356 | Plastic products | 0.3602 | 28.4 |
| 332 | Furniture, except metal | 0.3597 | 28.3 |
| 362 | Glass and products | 0.3588 | 28.2 |
| 341 | Paper and products | 0.3585 | 28.2 |
| 369 | Other non-metallic mineral products | 0.3574 | 28.1 |
| 352 | Other chemicals | 0.3566 | 28.0 |
| 351 | Industrial chemicals | 0.3511 | 27.5 |
| 382 | Machinery, except electrical | 0.3499 | 27.4 |
| 381 | Fabricated metal products | 0.3491 | 27.4 |
| 322 | Wearing apparel, except footwear | 0.3490 | 27.4 |
| 324 | Footwear, except rubber or plastic | 0.3490 | 27.4 |
| 331 | Wood products, except furniture | 0.3486 | 27.3 |
| 384 | Transport equipment | 0.3428 | 26.8 |
| 371 | Iron and steel | 0.3340 | 26.1 |
| 311 | Food products | 0.3204 | 24.9 |
| 321 | Textiles | 0.3038 | 23.4 |

Table A2. Learning Index for the Egyptian Manufacturing Clusters

N.B. Method of estimation pooled GLS with Cross-section specific regressors and in presence of period specific effects. Panel Corrected Standard Error (PCSE) methodology is used to obtain covariance estimators which are robust to heteroskedasticity across periods. Source: Author's calculations.

| ISIC | | | LIV (%) |
|------|-------------------------------------|-------------------|----------|
| Code | ISIC Description | Estimated β | |
| 372 | Non-ferrous metals | 0.3142 | 24.3 |
| 313 | Beverages | 0.3122 | 24.2 |
| 361 | Pottery, china, earthenware | 0.3030 | 23.4 |
| 355 | Rubber products | 0.2967 | 22.8 |
| 371 | Iron and steel | 0.2963 | 22.8 |
| 351 | Industrial chemicals | 0.2945 | 22.7 |
| 383 | Machinery, electric | 0.2904 | 22.3 |
| 323 | Leather products | 0.2876 | 22.1 |
| 384 | Transport equipment | 0.2815 | 21.5 |
| 353 | Petroleum refineries | 0.2755 | 21.0 |
| 382 | Machinery, except electrical | 0.2667 | 20.3 |
| 352 | Other chemicals | 0.2656 | 20.2 |
| 369 | Other non-metallic mineral products | 0.2647 | 20.1 |
| 321 | Textiles | 0.2640 | 20.1 |
| 341 | Paper and products | 0.2636 | 20.0 |
| 342 | Printing and publishing | 0.2629 | 20.0 |
| 324 | Footwear, except rubber or plastic | 0.2576 | 19.5 |
| 362 | Glass and products | 0.2558 | 19.4 |
| 356 | Plastic products | 0.2503 | 18.9 |
| 331 | Wood products, except furniture | 0.2503 | 18.9 |
| 390 | Other manufactured products | 0.2428 | 18.3 |
| 332 | Furniture, except metal | 0.2400 | 18.1 |
| 381 | Fabricated metal products | 0.2352 | 17.7 |
| 322 | Wearing apparel, except footwear | 0.2299 | 17.3 |
| 311 | Food products | 0.2298 | 17.3 |

Table A3. Learning Index for the Jordanian Manufacturing Clusters

N.B. Method of estimation pooled GLS with Cross-section specific regressors and in presence of period specific effects. White diagonal methodology is used to obtain covariance estimators which are robust to heteroskedasticity across periods.

| ISIC Code | ISIC Description | Estimated β | LIV (%) |
|--------------|-------------------------------------|-------------------|---------|
| 371 | Iron and steel | 0.1992 | 14.8 |
| 313 | Beverages | 0.1726 | 12.7 |
| 351 | Industrial chemicals | 0.1628 | 11.9 |
| 355 | Rubber products | 0.1549 | 11.3 |
| 341 | Paper and products | 0.1397 | 10.2 |
| 384 | Transport equipment | 0.1372 | 10.0 |
| 390 | Other manufactured products | 0.1337 | 9.7 |
| 383 | Machinery, electric | 0.1328 | 9.6 |
| 385 | Professional & scientific equipment | 0.1276 | 9.2 |
| 381 | Fabricated metal products | 0.1188 | 8.6 |
| 331 | Wood products, except furniture | 0.1156 | 8.3 |
| 311 | Food products | 0.1127 | 8.1 |
| 321 | Textiles | 0.1003 | 7.2 |
| 323 | Leather products | 0.0940 | 6.7 |
| 322 | Wearing apparel, except footwear | 0.0807 | 5.8 |

Table A4. Learning Index for the Moroccan Manufacturing Clusters

N.B. Method of estimation pooled GLS with Cross-section specific regressors and in presence of period specific effects. Panel Corrected Standard Error (PCSE) methodology is used to obtain covariance estimators which are robust to heteroskedasticity across periods.

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| ISIC Code | ISIC Description | Estimated β | LIV (%) |
|--------------|-------------------------------------|-------------------|---------|
| 353 | Petroleum refineries | 0.3083 | 23.8 |
| 351 | Industrial chemicals | 0.2316 | 17.4 |
| 352 | Other chemicals | 0.2205 | 16.5 |
| 372 | Non-ferrous metals | 0.2172 | 16.2 |
| 355 | Rubber products | 0.2076 | 15.5 |
| 383 | Machinery, electric | 0.2059 | 15.3 |
| 382 | Machinery, except electrical | 0.2038 | 15.2 |
| 321 | Textiles | 0.1958 | 14.5 |
| 341 | Paper and products | 0.1919 | 14.2 |
| 362 | Glass and products | 0.1906 | 14.1 |
| 390 | Other manufactured products | 0.1878 | 13.9 |
| 356 | Plastic products | 0.1876 | 13.9 |
| 324 | Footwear, except rubber or plastic | 0.1842 | 13.6 |
| 369 | Other non-metallic mineral products | 0.1833 | 13.6 |
| 313 | Beverages | 0.1783 | 13.2 |
| 342 | Printing and publishing | 0.1778 | 13.1 |
| 332 | Furniture, except metal | 0.1770 | 13.1 |
| 311 | Food products | 0.1761 | 13.0 |
| 384 | Transport equipment | 0.1713 | 12.6 |
| 331 | Wood products, except furniture | 0.1644 | 12.1 |
| 381 | Fabricated metal products | 0.1583 | 11.6 |
| 322 | Wearing apparel, except footwear | 0.1244 | 9.0 |

Table A5. Learning Index for the Omani Manufacturing Clusters

N.B. Method of estimation pooled GLS with Cross-section specific regressors and in presence of period specific effects. Panel Corrected Standard Error (PCSE) methodology is used to obtain covariance estimators which are robust to heteroskedasticity across periods.

| | - | - | |
|--------------|-------------------------------------|-------------------|---------|
| ISIC Code | ISIC Description | Estimated β | LIV (%) |
| 390 | Other manufactured products | 0.3918 | 31.2 |
| 361 | Pottery, china, earthenware | 0.3884 | 30.9 |
| 313 | Beverages | 0.3713 | 29.4 |
| 355 | Rubber products | 0.3679 | 29.0 |
| 323 | Leather products | 0.3632 | 28.6 |
| 372 | Non-ferrous metals | 0.3614 | 28.5 |
| 356 | Plastic products | 0.3602 | 28.4 |
| 341 | Paper and products | 0.3585 | 28.2 |
| 369 | Other non-metallic mineral products | 0.3574 | 28.1 |
| 351 | Industrial chemicals | 0.3511 | 27.5 |
| 382 | Machinery, except electrical | 0.3499 | 27.4 |
| 322 | Wearing apparel, except footwear | 0.3490 | 27.4 |
| 384 | Transport equipment | 0.3428 | 26.8 |
| 311 | Food products | 0.3204 | 24.9 |
| | | | |

Table A6: Learning Index for the Tunisian Manufacturing Clusters

N.B. Method of estimation pooled GLS with Cross-section specific regressors. Panel Corrected Standard Error (PCSE) methodology is used to obtain covariance estimators which are robust to heteroskedasticity across periods.

| ISIC | | | |
|------|-------------------------------------|-------------------|---------|
| Code | ISIC Description | Estimated β | LIV (%) |
| | D 11 1 / | 0.7100 | (17 |
| 355 | Rubber products | 0.7198 | 64.7 |
| 362 | Glass and products | 0.7072 | 63.3 |
| 324 | Footwear, except rubber or plastic | 0.6767 | 59.8 |
| 313 | Beverages | 0.6724 | 59.4 |
| 314 | Tobacco | 0.6170 | 53.4 |
| 369 | Other non-metallic mineral products | 0.6072 | 52.3 |
| 385 | Professional & scientific equipment | 0.5565 | 47.1 |
| 352 | Other chemicals | 0.5551 | 46.9 |
| 356 | Plastic products | 0.5530 | 46.7 |
| 321 | Textiles | 0.5360 | 45.0 |
| 311 | Food products | 0.5334 | 44.7 |
| 332 | Furniture, except metal | 0.5159 | 43.0 |
| 372 | Non-ferrous metals | 0.5104 | 42.4 |
| 383 | Machinery, electric | 0.5042 | 41.8 |
| 322 | Wearing apparel, except footwear | 0.4623 | 37.8 |
| 384 | Transport equipment | 0.4531 | 36.9 |
| 341 | Paper and products | 0.4483 | 36.4 |
| 361 | Pottery, china, earthenware | 0.4427 | 35.9 |
| 342 | Printing and publishing | 0.4393 | 35.6 |
| 351 | Industrial chemicals | 0.4345 | 35.1 |
| 331 | Wood products, except furniture | 0.4302 | 34.7 |
| 354 | Misc. petroleum and coal products | 0.4288 | 34.6 |
| 323 | Leather products | 0.4233 | 34.1 |
| 382 | Machinery, except electrical | 0.3927 | 31.3 |
| 371 | Iron and steel | 0.3683 | 29.1 |
| 381 | Fabricated metal products | 0.2578 | 19.6 |

Table A7. Learning Index for the Korean Manufacturing Clusters

N.B. Method of estimation pooled GLS with Cross-section specific regressors and in presence of cross sections specific effects. Panel Corrected Standard Error (PCSE) methodology is used to obtain covariance estimators which are robust to heteroskedasticity across periods.

| ISIC | ISIC Description | Estimated β | LIV (%) |
|------|---------------------------------------|-------------------|---------|
| Code | ISIC Description | Estimated p | LIV (%) |
| 372 | Non-ferrous metals | 0.5630 | 47.7 |
| 352 | Other chemicals | 0.5600 | 47.4 |
| 355 | Rubber products | 0.5009 | 41.5 |
| 361 | Pottery, china, earthenware | 0.4939 | 40.8 |
| 351 | Industrial chemicals | 0.4721 | 38.7 |
| 385 | Professional and scientific equipment | 0.4550 | 37.1 |
| 382 | Machinery, except electrical | 0.4418 | 35.8 |
| 356 | Plastic products | 0.4261 | 34.4 |
| 371 | Iron and steel | 0.4235 | 34.1 |
| 369 | Other non-metallic mineral products | 0.4173 | 33.5 |
| 311 | Food products | 0.4069 | 32.6 |
| 384 | Transport equipment | 0.4023 | 32.2 |
| 331 | Wood products, except furniture | 0.4009 | 32.0 |
| 381 | Fabricated metal products | 0.3911 | 31.1 |
| 341 | Paper and products | 0.3773 | 29.9 |
| 362 | Glass and products | 0.3664 | 28.9 |
| 324 | Footwear, except rubber or plastic | 0.3526 | 27.7 |
| 342 | Printing and publishing | 0.3516 | 27.6 |
| 383 | Machinery, electric | 0.3430 | 26.8 |
| 321 | Textiles | 0.3103 | 24.0 |
| 313 | Beverages | 0.2912 | 22.4 |
| 390 | Other manufactured products | 0.2729 | 20.8 |
| 332 | Furniture, except metal | 0.2262 | 17.0 |
| 353 | Petroleum refineries | 0.2194 | 16.4 |
| 323 | Leather products | 0.1859 | 13.7 |
| 322 | Wearing apparel, except footwear | 0.1306 | 9.5 |
| 314 | Tobacco | 0.0940 | 6.7 |
| 354 | Misc. petroleum and coal products | 0.0938 | 6.7 |

Table A8. Learning Index for the Turkish Manufacturing Clusters

N.B. Method of estimation pooled GLS with Cross-section specific regressors and in presence of cross sections specific effects. Panel Corrected Standard Error (PCSE) methodology is used to obtain covariance estimators which are robust to heteroskedasticity across periods.

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