Stimulating usage problem generation: An urban mobility case study

Ouail Al Maghraoui, Flore Vallet, Jakob Puchinger, Bernard Yannou

Stimulating usage problem generation: An urban mobility case study

Ouail Al Maghraoui[1,2]; Flore Vallet[1,2]; Jakob Puchinger[1,2] ; Bernard Yannou[1]

[1] Laboratoire Genie Industriel, CentraleSupélec, Université Paris-Saclay
[2] IRT SystemX, Paris-Saclay

Abstract

Designers improve urban mobility solutions by investigating archetypal usage problems in existing mobility systems. User-centred design methods help accomplish this task, but lack effectiveness when not supported by appropriate tools. Here we posit that the use of a traveller-centred stimulus improves the effectiveness of travel problem generation. To test this hypothesis, an experiment is conducted with two control groups as a baseline for non-stimulated problem generation and two experimental groups that are provided with a traveller-centred stimulus. The two sets of groups are composed of one group of urban mobility experts and one group of non-experts. Results show that stimulated groups generate novel ideas with a greater variety covering most of the traveller experience dimensions than non-stimulated groups.

Keywords – User centred design, user participation, design problem(s), case study, stimulus

Introduction

Framing problems in design practice can be a hard task if designers are not familiar with the problem they are dealing with (Dorst, 2011). This is why designers systematically take time to first accumulate and order the knowledge they need to assimilate the problem at hand (Lawson, 2005: p 34). Maher and Poon (1996) and Dorst and Cross (2001) describe a design process as an alternation between relevant questions and answer exploration for the designer. This co-evolution model of design explains the developing relationship between the "problem space" and the "solution space", see also (Yu, Gu, Ostwald, & Gero, 2014); it has according tothem a close correlation with the occurrence of design creativity as it has also been shown by Wiltschnig et al. (2013). However, most of innovative design processes are practically described as a sequence of problem identification, ideation and solution design; let us mention Design Thinking, Radical Innovation Design (Yannou et a., 2016), Blue Ocean Strategy (Kim & Mauborgne, 2005), Business Model Canvas (Osterwalder et al., 2014). Kruger and Cross (2006) show that using a problem driven design strategy tends to produce the best results in terms of the balance of both overall solution quality and creativity. However, the problem itself can be understood differently among designers (Harfield, 2007). Indeed, in the BMC process (Osterwalder et al., 2014), the problem is described as a series of customer profiles defined as a triplet of pains, gains and jobs – personal and professional -. In general, the problem to start with is expressed by negative aspects of user experience as well positive and expected aspects. Yannou et al. (2016) and Lamé, Yannou, & Cluzel (2018) argue that the most tangible and less questionable way to model the design problem is to focus on user pains or problems in their activities or usage situations and that they can be detected by appropriate observations. In the same way, for the need-seeker innovation strategy described by Jaruzelski, Staack, and Goehle (2014), the idea that rather than looking for technological breakthroughs and pushing them on consumers (techno-push

innovation), designers can pull products from thorough analysis of the behaviour and problems met by users. Finally, TRIZ methodology (Savransky, 2000) also favours expressing the problem in negative terms as contradictions – these two performances are not possible at the same time -.

This is why, in this paper, we will focus on the negative aspects of traveller experience as a primary, necessary and less questionable way to express the design problem. Being conscious that a more holistic view of traveller experience would be to consider both negative and positive aspects.

The wider the spectrum of usage problems, the more successful the user-centred innovation is likely to be, as the system design will be made to meet users' wants and needs rather than manufacturer-centric goals (von Hippel, 2005). Involving users in the design process is consequently vital to any user-centred design endeavour (Abras et al., 2004).

User-centred design practice involves users in different ways and forms (Hanington, 2003). Most user-centred methods involve users in more than just usability-testing (Vredenburg et al., 2002) and also include diagnosis of existing systems, where users are asked to express the problems they experience using these systems, typically in the form of interviews or focus groups (Céret et al., 2013). However, diagnosing an existing system remains a technically-centred process that *uses* the knowledge of the users as an input to improve technical solutions or solve technical problems (Gasson, 2003).

Human-centred design aims to meet users' goals and interests (Boy & Narkevicius, 2014). Designers then become facilitators, setting the design framework where users can co-create with them (Sanders & Stappers, 2008). This human-systems integration process designing social-technical systems rather than purely technical ones involves the natural design ability that all users have (Boy & Narkevicius, 2014; Norman et al., 2016; Cross, 1999). However, for this participatory design practice to be successful, appropriate tools should be used in order to catalyse user voice (Sanders, 2002). Various methods have been employed in design context to stimulate participants to reflect on their experiences, for example ethnographic material (Buur, & Sitorus, 2007), mock ups (Ehn & Kyng, 1991) or cultural probes to provide inspirational data (Gaver, Dunne & Pacenti. 1999). In ideation sessions, users are supported with stimuli to unlock broader exploration of different areas of their knowledge network (Santanen et al., 2004). If external stimuli are proved to be useful to inspire designers, these may also cause fixation effects (Vasconscelos and Crilly, 2016). Stimuli for ideation present various representation modes, like for instance text, real objects, images or videos (Vasconscelos and Crilly, 2016).

This paper is a part of a research project dealing with human-centred innovation in the context of urban mobility. Urban mobility has recently gained increased attention from design communities, as it poses challenges when it comes to designing mobility systems as a simple set of products and services (Wartzack et al., 2017), and from manufacturers and transport operators as they seek to shift towards a more traveller-centred vision of urban mobility systems design (OECD, 2014).

People travel from A to B within a geographical area using multiple transportation means and services, and these systems are produced and operated by different providers (Mitchell et al., 2016), which leads to travellers experiencing multiple problems (travel problems) when using a combination of these systems in a door-to-door travel experience. This accounts for the unique challenges of the urban mobility context. Consequently, the process, models, knowledge, and expertise used in design need to take into account the complexity of urban mobility systems (Sussman et al., 2005) as an endeavour of designing a complex system (Buchanan, 1992).

Regarding problem identification (Morgan, 1997: p 13), focus groups bring out the global view that users have concerning a system that they use collectively, such as an urban mobility system (Grosvenor, 2000). However, transportation design research rarely considers travel problems identification as an design knowledge output (Coughlin, 2001; Kerschner & Aizenberg, 2004; Cunningham et al., 2000). Even when travellers are asked to express the problems they encounter, they are not supported to open up and tell more about their traveller experience. Their experience is often split into travel stages or reduced to the interaction that occurs between a traveller and an artefact. Without a traveller-centred stimulus, they end up expressing a handful of problems that cover a narrow range of dimensions of the traveller experience. Kelly & Matthews (2014) underline the importance of considering other relevant relationships in rich context experiences. The user in the context of urban mobility should be considered as a traveller in order to take into account his/her interaction with other travellers, with multiple systems through time and space in a door-to-door experience.

The research question we address in this paper is: *What is the effect of a traveller-centred stimulus on the effectiveness travel problems generation?*

To answer this question, an experiment is conducted with four different groups: two control groups are used as a baseline for a non-stimulated focus group, and two experimental groups are provided with a model adapted from TXCM—a Traveller eXperience Conceptual Model (Al Maghraoui et al., 2017). Working out from four main sources of problems (technical, personal, contextual, and activity-related), eleven categories are developed as archetypal perceived travel problems.

Section 1 examines the transportation research using user-centred methods to identify usage problems of urban mobility systems. It then reviews ideation effectiveness metrics to set a basis for evaluating travel problem generation. Section 2 discusses testing such a design tool in the form of an experiment. The traveller-centred design tool is then presented as the stimulus that focus group participants use for travel problem generation. The experimental setup shows how different ideation metrics are evaluated from the four focus groups. Section 3 analyses the results to uncover how each of the selected ideation effectiveness metrics is affected by the use of the traveller-centred design tool. This analysis then goes on to discuss the merits of involving users in developing design tools and how this practice can be improved for usage problem identification (sections 4 and 5).

1. Background

The knowledge that designers obtain from users can be acquired through the whole design process (Buur & Matthews, 2008). The ideas that designers get from users through design methods are not only about the solution but can encompass every single basic element of thought contributing to advancing design knowledge (Jonson, 2005). Good ideas need appropriate ideation components for users to produce the targeted knowledge (Hernandez et al., 2010).

Reviewing of the transportation research dealing with the identification of travel problems highlights how considering the point of view of travellers is crucial to diagnosing urban mobility systems. Reviewing selected metrics for assessing problems ideation sets a basis for evaluating travel problems as ideas.

1.1. Identification of travel problems

Using user-centred methods in transport systems research helps emerge insightful problems that travellers may experience during their use of urban mobility systems.

In diagnosing public transportation systems for users with cognitive disabilities, Fischer & Sullivan Jr. (2002) involved university researchers, assistive technology specialists, transportation planners, and technology developers. Traveller input came from answers to surveys and feedback from interviews with an assistive care community group. Sammer et al. (2012) led a more in-depth analysis of the specific needs and experiences of impaired-mobility travellers. In addition to surveys, they used face-to-face interviews to collect information about trips and personal attitudes to social and transport issues with their impairments, and thus set up a typology of problems based on respondents' answers.

Katzev (2003) approached transportation problems from the perspective of urban communities. In demonstrating how car-sharing could be a good solution for environmental and social issues, he studied car-sharing and car-owning communities through the lens of their mobility behaviour. The main metrics for trip behaviour were miles and frequencies. No substantial qualitative material about this behaviour was gathered other than the reasons people had for joining car-sharing communities. A deeper behaviour analysis was conducted by Sopjani et al.(2016) who canvassed new users of an electric carpooling system for their views and thoughts on how their habits have changed. This allowed them to create user profiles including variables such as lifestyle, perceived newness, and awareness.

Splitting service quality into different attributes, the trip into different stages, and users into different profiles, Woodcock et al.(2013) and Ettema et al. (2016) led productive investigations on user satisfaction with intermodal trips. Differentiation of service quality attributes allowed them to evaluate overall satisfaction regarding each travel stage and to set each quality attribute. However, they did not elicit the problems that contribute to travellers' dissatisfaction nor the causality between different travel stages (e.g. the effect of a bus delay on satisfaction with waiting time at the next transport mode).

The same limitations remerge when designing user-oriented information for transportation systems (Hörold et al., 2013). When the trip is modelled as a set of tasks and the information is designed on that basis, it loses fluidity through the whole journey, especially when travellers are not familiar with using the online smartphone platforms (Beul-Leusmann et al., 2013). Kremer et al. (2017) proposed a holistic view of user experience journeys in a bike-sharing system to tackle this lack of through-trip fluidity. They consider approaches such as emotional dynamics and interaction steps, but the process of defining usage problems still keep the travel stages separate.

Read et al. (2017) used a large set of human factors methods for transport analysis and design. Interviews helped uncover the decision-making process of travellers while crossing the railway system, and user scenarios unfolded the course of the crossing episode. However, in improving the crossing experience, the study limited the problems definition to "unplanned events that critically affect objectives". Consequently, not all of the essential problems related to the traveller's physical or psychological condition or to the design of the railway system's components were considered. Moreover, even when users actively participate as stakeholders in the format of focus groups, they only serve as a means for concept idea evaluation, and are not actually involved in the problems definition.

Transportation research is increasingly using focus groups as a design method to improve transportation solutions (Coughlin, 2001; Kerschner & Aizenberg, 2004; Cunningham et al., 2000; Santana et al., 2018). The common denominator to this scholarship is their pre-defined focus on traveller problem-solving. Indeed, they set the problem first, and then ask participants questions about their experience regarding the problem at stake.

In summary, urban mobility research does not usually integrate enough contextual complexity in identifying travel problems. Moreover, most often, it considers travel problems as fragmented travel episodes, ignoring their links to other episodes. Furthermore, user-centred methods have been used in cases but as a means to answer predefined research questions that under-involve users. Given the lack of traveller experience-relevant dimensions for setting travel problems, a solution to assist travel problems ideation needs metrics to be evaluated.

1.2. Effectiveness of travel problems ideation

The conclusions of an ideation experiment can diverge when the measures of quality of ideas are changed (Reinig et al., 2007). It is therefore important to carefully set the metrics that would reflect the effectiveness to be measured and the insights it brings besides quantity.

For an idea to be considered as a piece of design knowledge, it needs to accomplish its function. It should allow the designer to attain his design goal (Reich, 1995). The evaluation can concern either the ideation process or the ideation outcomes. Shah (2003) demonstrates the difficulties involved in measuring the effectiveness of cognitive ideation processes, and therefore proposes novelty, variety, quality, and quantity as basic metrics defining ideation outcome effectiveness. It is the designer's job to pick the right meaning for each metric depending on the nature of ideas to be evaluated, the design goal, and whether ideas are to be evaluated separately or in groups. One of the rare examples in the scholarship dealing with problems as ideation outcomes uses quantity, creative quality, and time spent in divergent thought on problem-finding as metrics (Basadur et al., 1982). However, in this example, the scope of problem-finding effectiveness is tailored to training for industrial actors in problem-solving creativity.

If ideas are design concepts, *quality* can be defined as the technical feasibility of an idea and how well it meets the design specifications (Shah et al., 2000). Dean et al. (2006) went a step further and defined workability, relevance, and specificity as sub-metrics for quality. These metrics remain relevant only for design concept generation, but in Shah's definition, the quality of an idea is a distance between the idea and some reference, regardless of the idea's nature. If the design goal is to identify usage problems, ideas should be grounded in users' real-world practice as a pragmatic piece of knowledge (Creswell, 2009).

Both *novelty* and *variety* need a basis of comparison in order to be measured (Verhaegen et al., 2013). Novelty sets the originality of an idea among other ideas or a group of ideas compared to another group of ideas (Peeters et al., 2010). Variety needs a tree-structured concept space as reference for how function is satisfied (Shah, 2003) but only works for design concept generation. Disregarding the nature of ideas, the tree structure stands for the genealogy of idea abstraction, which can be applied to every kind of idea. What is important is that there is an abstract structure of ideas. If the ideas of two groups of participants are to be compared in terms of novelty and variety, they need a concept space that is embedded in the reality of the problems. The genealogy of the problem space should reflect the diversity of usage reality and not just physical and working principles as for technical solution ideas.

Quantity is a generic metric that can be applied to any kind of ideas by counting. However, when the design tool to be evaluated uses examples, it becomes vital to consider design fixation (Jansson & Smith, 1991) in setting quantity metrics. As quantity sub-metrics for design fixation concerns, Atilola et al. (2016) set quantity of non-redundant ideas, number of repeated example features, and percentage of example features used. If travel problems are related to each other, then no redundant problem will be identified

as long as each problem is a cause or consequence of a previous one. Moreover, ideation flow would be sustained by the emergence of new problems that would themselves be used in generating other ones.

The scholarship considering usage problems as ideas fails to consider the effectiveness of framing usage problems as an ideation process and problems as ideation outcomes. Therefore, to answer the research question of this paper, an experiment is set up with metrics tailored to measure the effect of using a stimulus on the effectiveness of problem framing.

2. Research method

Identifying usage problems in urban mobility systems starts with an exploratory problem identification study, for which small-sized focus groups are a suitable ideation format (Morgan, 1997, p 13; Tang & Davis, 1995). The participants must be made to interact while responding to the facilitator's questions, because urban mobility problems are mostly experienced collectively. This study is therefore a small-scale design experiment that needs to be rigorously set (Cash et al., 2012).

Based on the problem framing (as ideation) effectiveness metrics in section 1.2, this paper evaluates a stimulus (a design tool) for emerging the travel problems (as ideation outcomes) generated in traveller focus groups. Quality of the outcomes is assumed as taken for granted, as the travellers themselves generate the ideas. In comparison with no stimulus, quantity ($H1$) and variety ($H2$) are hypothesized to improve, given the fact that the stimulus takes into account the complexity and travel stages in urban mobility. Novelty ($H3$) is assumed to be positive (**Figure 1.** .

Figure 1. The expected effect of the traveller-centred stimulus on effectiveness of problem framing

First, the treatment (the stimulus) is set (Nemeth, 2004, p.299). Then, the experimental procedure, variables, data collection, and analysis are presented.

2.1. Pilot test

In line with previous research work (Al Maghraoui et al., 2019), and compared to ethnographic material, mock ups or cultural probes, the choice of the text stimulus to stimulate the expression of people's experiences is quick and easy to mobilize in a limited time with a focus group. It is moreover adapted to the urban mobility context, beyond the experience of a single product.

A stimulus was designed and refined in the pilot test phase. Vasconcelos and Crilly (2016) suggest that stimuli have the following properties: modality of representation, fidelity of representation, quantity, proximity to the problem, diversity, novelty, and finally timing of stimulation.

In our case, a single text stimulus was chosen to facilitate the emergence of travel problems, and it was introduced in the middle of the process, when already engaged in problem generation.

The stimulus went through several iterations before being used in the experiment as the treatment. A conceptual model of traveller experience built upon travellers' observations, interviews, and the urban mobility literature (Al Maghraoui et al., 2019) generated a travel problems taxonomy. Subjective dimensions and travel-problem sources were identified from lead user interviews (Von Hippel, 1986) and generated a travel-problem sources network. Finally, eleven problematic sources were extracted to form the so-called "stimulus" used in the experiment (Table 1). A pilot experiment was conducted to test the format of the stimulus and define a logic for coding problems (Figure 2). The stimulus took the form of a taxonomy presented with instances for each of its categories. The taxonomy was composed of four main "sources of problems" related to state of the technical system, personal state and reactions, contextual elements, and activity-related constraints. The codes were used to label the problems generated.

This preliminary experiment consisted of two groups of three participants. Both groups were asked to identify usage problems with a major urban train line that all participants frequently use. One group was provided with the stimulus (**Table 1**) after 15 min of no-stimulus problem generation. The second group did the same exercise without any support. The outputs of this workshop allowed to formalize the logic with which problems were classified in the thirteen categories and subcategories for *variety* calculation. Moreover, we were able to refine some aspects of the experiment protocol using observations during the workshop, feedback from participants, and the problems generated (Table 2). Some findings are consistent with the highlights of Vasconcelos and Crilly (2016).

Table 1. Pilot test stimulus for potential sources of travel problems

Sources	Categories	Sub-categories	Code	Instances
Technical	Physical	Essential	TPE	Few seats in the bus, shaky railroad, no shelter at the bus stop, non-adjustable car seat, hilly city
		Accidental	TPA	Frozen and slippery ground, broken/cold seats, wagon overheated, door blocked
	Functional	Essential	TFE	20-min gap between two trains
		Accidental	TFA	Train late/cancelled, screen shows wrong information, train terminates before destination, portico out of order
Personal	State	Physical	PSP	Sick, with huge luggage, tired, in a wheelchair, pregnant, blind, deaf
		Emotional	PSE	Stressed, angry, surprised, disgusted
		Cognitive	PSC	Lost, confused, unable to read
	(Re)action		PA	Wait, find alternative, inform colleagues, get slowed down, slip/fall, hit pedestrians, sweat
Contextual	Weather		CW	Rain, cold, wind, sun, hot
	Behaviour of fellow travellers or the system's agents		CUB	Smoking, not respecting the queue, brusque movement in a shared lane, drivers shouting, disagreeable agent
	Simultaneous use		CSU	Crowds, queues, no parking places left, congestion, cycling with pedestrians

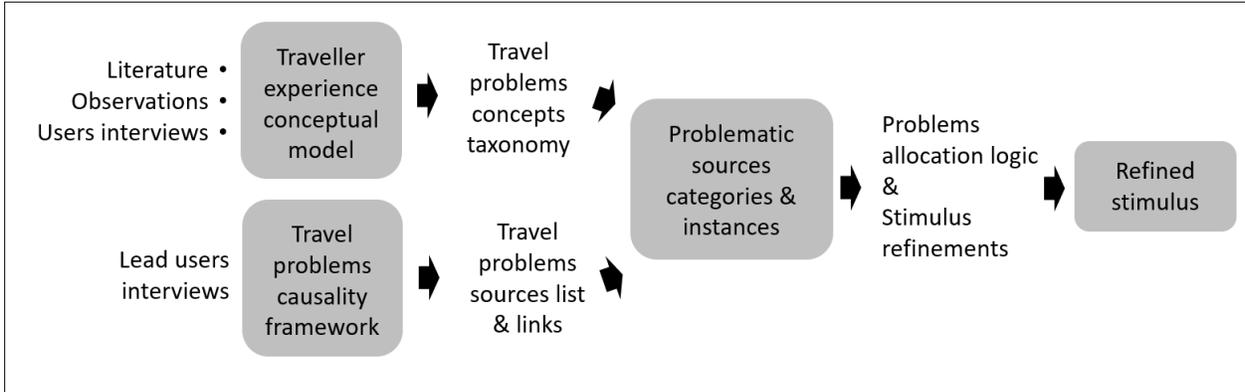| Activity-related | Condition | AC | Arrival time obligations (meeting), need to arrive in good condition, no parking spaces, no showers |
| | Effect | AE | Arrive late, miss flight, stressed at work, delay/cancel tasks |

Figure 2. Stimulus construction phases

Table 2. Refinements of the experimental protocol learned from the pilot experiment

Pilot experiment issue	Proposed modification
The limit between *accidental* and *essential* problems is not clear	Define accidental problems as problems that are not connected to the design of the system
The group with stimulus has less time because of the explanation phase	Propose a coffee break for the two other groups with a discussion topic far divorced from the transport problems
Several problem categories were not or only poorly covered by both groups	Highlight these categories as consequences or causes of the problems from other categories
Abstract categories confuse participants, see fidelity of the representation (Vasconcelos and Crilly, 2016)	Remove the taxonomy and leave only a list of eleven categories (some were merged)
Scholarly vocabulary confuses participants	Use regular language for labelling categories
Examples alter the preciseness and originality of the generated problems, see proximity to the problem (Vasconcelos and Crilly, 2016)	Explain the categories textually and give examples that are not related to the system to be diagnosed verbally
Written examples given to participants with the stimulus caused fixation, see proximity to the problem (Vasconcelos and Crilly, 2016)	Replace written examples with a simple description and give verbal examples
Both groups failed to identify *emotion, body, mind, do,* and *arrival* problems	Emphasize them as consequences of the commonly-identified categories
Participants with stimulus did not use the connections between categories	Replace the connections by an arrow that goes from categories commonly identified to the non-identified ones
Participants with stimulus continued generating problems until the end of the session whereas the other groups stop earlier	Use the evolution of problem generation as a dependent variable to evaluate impact of the stimulus on ideation dynamics (as in Tyl et al. (2014)

Participants said more than they wrote	Give the instruction: if someone wants to speak, they need to write down his/her idea as a problem
Some problems had a complex formulation that places them in more than one category	Set the problems labelling logic

The final stimulus consists of eleven categories of travel problems. They are presented to participants as potential archetypal sources of travel problems to stimulate their memory of using the urban mobility system under study. Each category is explained by a name and a description. Category blocks are presented as two sets. 'Design', 'operation', 'system problem', 'operation problem', 'weather', and 'people' represent the "objective" categories recognized by the pilot experiment participants from both groups, while 'do', 'body', 'mind', 'emotion', and 'arrival' represent the "subjective" categories where no problem was identified by either group (Table 3). There is a causality that operates between the two sets, which participants are invited to think through.

Table 3. Traveller experience stimulus: traveller-centred sources of travel problems

Category		Source of problems
Objective	**Design**	For me, the system is not well designed
	Operation	For me, the system is not well operated
	System problem	Problems occur accidentally with the system
	Operation problem	Problems occur accidentally with the system's operation
	Weather	The weather can cause me problems with my trip
	People	- The behaviour of the people around me can be a problem for me - Problems emerge when many people use the system at the same time
Subjective	**Do**	- When there is a problem with my trip, I react or do something about it - What I do with my trip can cause me problems with it
	Body	- My body feels troubled when there is a problem with my trip - I can be physically challenged in my trip
	Mind	- My mind feels troubled when there is a problem with my trip - My mind can prove a source of the problem for my trip
	Emotion	- My emotions feel troubled when there is a problem with my trip - My emotions can prove a source of the problem for my trip
	Arrival	- What I do when I arrive is affected by problems with my trip - My destination facilities & activities I do can cause problems in my trip

Because some problems were formulated in a complex way, they fit into more than one category. For example, "Last week we waited inside the train for more than 30 min" is labelled both "Do" and "Op problem" as the participants expressed what they did in the train that had an operational problem.

Other kinds of problem labels were not clearly identifiable, especially operation problems. For example, "the headways are not well planned. Sometimes two trains arrive within 4min when other times there is a 20 min gap, even at the same point of the day" is an operational problem insofar as it talks about a train that is behind or ahead of its schedule. On the other hand, it is an observation of a fault in the global train line system's operations. As the problem is formulated explicitly as "not well planned" and the delay issue

is labelled both "operation" and "Op problem", there is no room for interpretation on labelling. If a problem is not explicitly formulated, it is not labelled.

Less identifiable labels are found in problems formulated with the word "problem" without further explanation. For example, "problems with suspicious luggage" can be classified in almost all the categories. Indeed, it depends the meaning projected for the word "problem": if we are talking about the fear felt by a traveller when he or she sees unattended luggage, it would be labelled "emotion", whereas if we are talking about the delays it causes in train-line schedules, it would be labelled "op problem". To prevent generating this kind of problem, participants are told not to use the word "problem" or any other generic word that could be given any kind of meaning in the scope of travel problems identification.

Adverbs of time concerning the system's design or operation, such as "sometimes", "always", or "often", systematically label the problem as "system problem" or "operation problem".

2.2. Experiment design

The aim of this study is to test a stimulus that reflects the objective and subjective sources of traveller-perspective travel problems, and that has an observable impact in terms of effectiveness of travel problems generation (as ideation outputs). The stimulus is hypothesized as the *treatment* that would increase the *quantity,* the *variety*, and the *novelty* of travel problems due to the fact that it considers the traveller's perspective when built into the ensuing model.

2.2.1. Experimental procedure

The experiment consists of four teams, each made up of three participants. It takes place in two phases (15 and 30 min) following an introductory brief (Figure 3). All the teams are given the same initial input:

- A verbal brief setting the boundaries of the system to be evaluated.
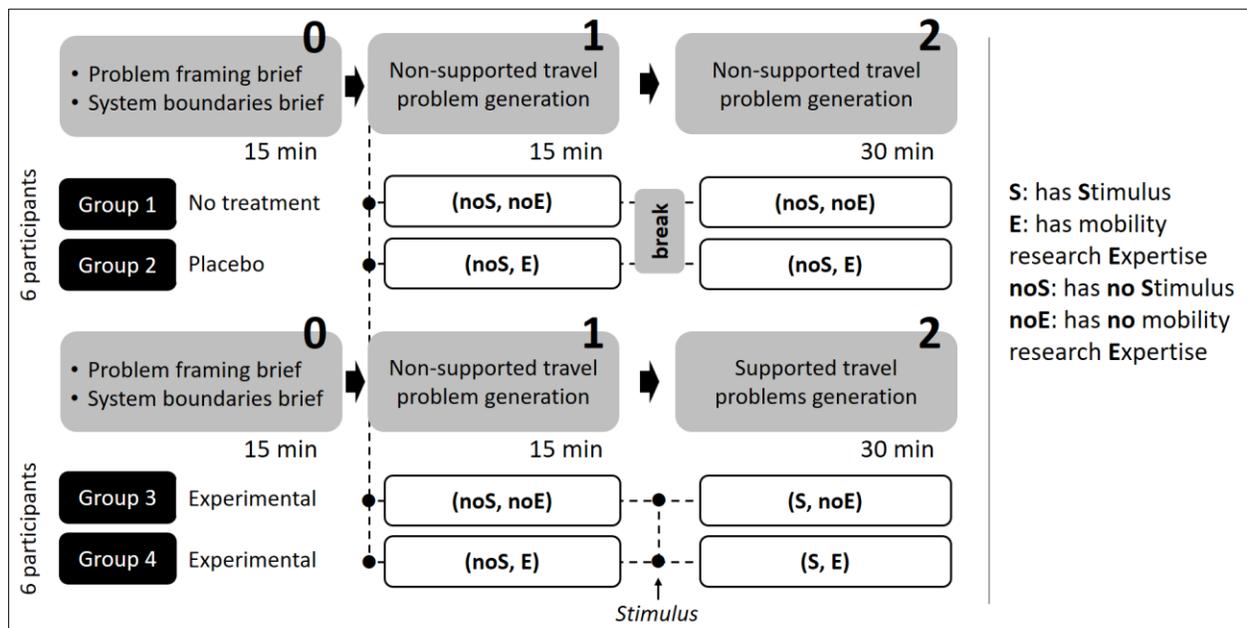- A verbal brief on how problems should be written down.

Figure 3. Experimental procedure

The brief is presented by a researcher who acts as facilitator and timekeeper (Figure 4). Each group has one participant who is responsible for recording the problems generated by his/her group as well as participating in the problem generation exercise.

Controlled variables are variables that are assumed to influence the experiment outputs but are outside the scope of this research. We elected to neutralize their effect (Nemeth, 2004, P.300). This experiment was exposed to two kinds of controlled variables:

- Variables related to participants as subjects and as users of the system of study: no background in design; identical commute and shared boundaries of travel.
- Variables related to problem framing (task-related): identical material and instructions, measure to avoid fixation, limited interactions with the facilitator, systematic recording of ideas.

The system of study is a rapid transit bus line connecting a public transport hub to a business area where all the participants commute to work every day. They all take the same route from the hub to their work location. The boundaries are made clear to the participants, and include their transition from the hub to the bus station, and through to their arrival at the office.

Figure 4. Setting of the experiment

The brief states how problems should be framed to facilitate allocations to categories for data analysis. The sole restriction was to avoid using generic words such as "problem" or "issue". The intent is to get as many details as possible on participants' experience with using the system of study. However, participants are not given written examples, as a measure to avoid fixation on how the example is framed and what dimension of the traveller experience it concerns (Vasconcelos and Crilly, 2016). They are only given a few verbal examples unrelated to the system of study, and only if asked for. Moreover, to allow a record of all the problems discussed, participants are asked to write down what they want to say before voicing their points. Questions are only allowed in the beginning, and not during the course of the activity, to avoid possible between-group variation in assimilation of the brief.

All groups use the same material. Each group is given the same set of pens and post-its, a table, and a computer open on an Excel spreadsheet that records a time label.

When Group 1 (G1, no treatment) and Group 2 (G2, placebo) are invited to have a coffee break and a discussion outside of the experiment scope, the two experimental groups are given additional input 15 minutes after the beginning of the problems generation session, i.e.:

- A verbal brief on how to use the stimulus.
- Two sheets of paper containing Table 3 and Figure 3.

During both experimental phases, a second researcher observed the synchronicity between what participants said and what they recorded. The objective was to ensure that most of the problems were reported.

2.2.2. Groups

Twelve participants with a mean age of 29 years (7 male, 5 female) were volunteers selected from the research institute the authors work in. All of them are working with both academic and industrial structures. They were personally invited two weeks before the workshop was held, and were all familiar with problems concerning this bus line and route.

Considering the independent variables (S, noS) and (E, noE), we used four focus groups composed of participants where the task was problem identification (Morgan, 1997, p.13). Moreover, the usage of public transportation systems needs to be discussed collectively in order to emerge problems that are commonly experienced by users (Grosvenor, 2000).

Groups 1 and 2 are control groups for *Stimulus* as a treatment (Solomon, 1949). Groups 1 and 3 are control groups for *urban mobility Expertise* as a placebo treatment (Adair et al., 1990).

Group sizes range between three and five participants per group, with no significant variability on the idea generation outputs (Baltes et al., 2002). Therefore, as it was hard to get users of the same system traveling the same route every morning and working at the same place all together on the experiment day, the minimal focus group size was adopted.

For analysis of the results, travel problems generated by G1 and G2 are aggregated into the noS group, G3 and G4 into the S group, G1 and G3 into the noE group, and G2 and G4 into the E group.

2.2.3. Independent and dependent variables

The summary of variables and hypotheses appear in **Table 4**.

The focus of the experiment is set on the stimulus and its effect on travel problem framing outputs. Therefore, the main independent variable is use of the stimulus. However, as the stimulus was designed using interviews of experts on urban mobility issues, "urban mobility expertise" is assumed to co-contribute to the effectiveness of travel problem framing outputs, we also set a placebo baseline (Adair et al., 1990). One example of expertise is agent-based transport simulation. The knowledge covered by this expertise is very likely to increase expert participants' consideration of varied travel problems objective problem categories.

Therefore, two variables to observe the experiment's output variations are:

- The use of the (task-related) stimulus: S and noS
- The urban mobility expertise of the (subject-related) participants: E and noE

To test the three parts of the experiment's hypothesis, dependent variables were selected for each part, as follows.

The use of the stimulus increases the quantity of travel problems (H1).

- Quantity of travel problems in the 1st phase (Q_1): the number of problems generated in the first phase of the experiment.
- Quantity of travel problems in the 2nd phase (Q_2): the number of problems generated in the second phase of the experiment. All ideas are counted as recorded on the excel tables.
- Rate of growth in quantity of travel problems (Q_3): $\frac{Q_2 - 2Q_1}{2Q_1}$, the growth ratio of travel problems between the two experiment phases (knowing that the second phase lasts twice as long as the first phase).

The use of the stimulus increases the variety of travel problems (H2).

Allocation to problem categories was performed by two independent researchers with a high enough inter-research Pearson's correlation rate (r=0.82) to fulfil the experiment conditions (Clark-Carter, 1997). Each problem was assigned from one to four labels out of the eleven pre-defined categories. Final category allocations were approved by the two researchers (Appendix 1).

- Coverage of travel problem categories in the 1st phase (V_1): percent coverage of travel problems among the predefined categories in the first phase of the experiment.
- Coverage of travel problem categories in the n the 2nd phase (V_2): percent coverage of travel problems among the predefined categories in the second phase of the experiment.
- Growth in travel problem variety (V_3): $V_2 - V_1$,: the growth in variety of travel problems between the two phases of the experiment.

The use of the stimulus increases the novelty of travel problems (H3).

Novelty only applies in categories that contain at least one problem for the group that it concerns. Novelty N_{ijk} in phase i of the experiment, in group j, proportionally to the total number of problems dispatched through the eleven categories (T_{ij}), is equal to 1 if the problem is unique to its category k (Equation 1(a)), equal to 0 if the problem is repeated four times or more in its category k (Equation 1(b)). Otherwise it is calculated as in Equation 1(c) (inspired from (Peeters et al., 2010) and (Linsey et al., 2011));

$$N_{ijk} = \begin{cases} (a) & 1 & , & n_{ijk} \leq \frac{T_{ij}}{11} \\ (b) & 0 & , & n_{ijk} \geq \frac{4T_{ij}}{11} \\ (c) & 2 \times \left(0.5 - \left(\frac{1}{10} \times \frac{n_{ijk} - \frac{T_{ij}}{11}}{\frac{T_{ij}}{11}}\right)\right), & \frac{T_{ij}}{11} < n_{ijk} < \frac{4T_{ij}}{11} \end{cases} ; \forall i \in \{1,2\}; \forall j \in [1,4]; \forall k \in [1,11] \quad (1)$$

n_{ijk} is the number of problems in phase i, in group j, per category k. T_{ij} is the total number of problems generated in phase i, by group j, through all eleven categories.
For example, $N_{248} = 1$ in phase 2, in Group 4, for the eighth category "body". Indeed, $n_{248} = 1$, which is less than $(\frac{26}{11})$ as maximal value to score a novelty of 1.

In phase *2*, in Group *1*, for the fourth category "operation", $N_{214} = 2 \times \left(0.5 - \left(\frac{1}{10} \times \frac{8 - \frac{26}{11}}{\frac{26}{11}} \right) \right) = 0.523$

- Novelty in the 1st phase (N_1)
- Novelty in the 2nd phase (N_2)
- Novelty growth (N_3): $N_2 - N_1$, the growth in novelty of travel problems between the two phases of the experiment.

Table 4. Summary of the experimental setup

Dimensions	Experiment values		
Hypotheses	• *The use of the stimulus increases quantity of travel problems (H1)* • *The use of the stimulus increases variety of travel problems (H2)* • *The use of the stimulus increases novelty of travel problems (H3)*		
Variables	**Independent**		**Dependent**
	noS: has no Stimulus *S*: has Stimulus *E*: has mobility research Expertise (placebo) *noE*: has no mobility research Expertise		Q_1: Quantity of travel problems– 1st phase Q_2: Quantity of travel problems– 2nd phase Q_3: Rate of growth in travel problems V_1: Coverage of travel problem categories– 1st phase V_2: Coverage of travel problem categories– 2nd phase V_3: Growth in variety of travel problems N_1: Novelty –1st phase N_2: Novelty –2nd phase N_3: Novelty growth
	Controlled		
	Participants - Design-discipline background -> no participant has this kind of profile - Trip route -> all participants do the same origin-destination trip using the same bus *Task* - The material used -> pens, post-its and a PC for all groups - Initial instruction -> same for all groups - Some ideas are discussed and not recorded -> Anyone who wants to speak needs to write the idea down first - Interaction with the facilitator influences assimilation of the initial brief -> Questions are only asked at the beginning of the session - Example fixation -> Give examples verbally, not on the stimulus sheet (for experimental groups), and only examples that are unrelated to the system under study		
Case study	A rapid transit bus line (91.06C) connecting a public transport hub to a business area		
Data	Collection	- Problems with timed recordings (in excel spreadsheets) - Observing participants behaviour	
	Coding	- Coding the collected problems (allocation to categories)	
	Timed counting	- Counting the problems through time	
	Analysis	- Comparison of quantity, novelty, and variety of problems generated between groups and sets of groups - Qualitative assessment of the experiment	

3. Results

The results of the experiment consider the sum of the two experimental groups (G3 and G4) as a single experimental group (S group). The sum of the placebo group (G2) and the no treatment group (G1) is analysed to gauge the influence of mobility expertise on the results (noS group).

First, quantity is examined by counting the problems generated between groups and over the two phases of the experiment. Then, variety is studied for each group, calculating the coverage of problems in each of the pre-defined categories. Finally, novelty is calculated for each group.

3.1. Effect on the quantity of travel problems

Table 5 presents the number of travel problems generated throughout the experiment (with 5-min intervals), and between phase 1 and phase 2 of the experiment for the four groups and per set of two groups. The groups together scored a total of 111 problems during the 50 minutes of the experiment.

The stimulus is designed to help participants dig deeper into their memory to generate more problems than the situations they would spontaneously remember. Therefore, it was hypothesized that the quantity of problems generated would be more for the S groups compared to noS group and would increase from the first phase to the second phase. However, there was no increase in quantity of travel problems from phase 1 to phase 2 nor from noS to S in phase 2. Indeed, the noS groups together generated 10 more problems than the S groups together, and scored better on quantity growth rate: -5% for NoS compared to -25% for S.

Table 5. Travel problem quantities as recorded

Time-frame (min)	G1	G2	G3	G4
0–5	3	0	2	2
5–10	5	2	4	4
10–15	5	6	4	4
Break				
20–25	1	0	1	1
25–30	1	5	3	4
30–35	5	6	2	3
35–40	3	6	4	2
40–45	4	3	2	2
45–50	2	4	4	2
Quantity / phase	**G1**	**G2**	**G3**	**G4**
1st phase (Q_1)	13	8	10	10
2nd phase(Q_2)	16	24	16	14
Growth rate (Q_3)	-38%	50%	-20%	-30%
Quantity / phase	**noS**		**S**	
1st phase(Q_1)	21		20	
2nd phase (Q_2)	40		30	
Growth rate (Q_3)	-5%		-25%	
Quantity / phase	**noE**		**E**	

1st phase (Q$_1$)	23	18
2nd phase(Q$_2$)	32	38
Growth rate (Q$_3$)	-30%	6%

During the initial phase, S and noS groups generated a comparable amount of travel problems (resp. 20 and 21), while E and noE scored a relatively different amount of problems (resp. 18 and 23). This difference was created between G1 and G2 (resp. 13 and 8). Indeed, G2 was late at typing down the problems generated and spent most of the first phase discussing and taking notes on post-its.

Three out of four groups experienced a decrease in problem quantity, which would be explained by cognitive inertia in ideation (Briggs & Reinig, 2010). However, G2 showed a different growth rate compared to the other groups. Indeed, at the beginning of the second experiment phase, the group voiced its ambition to score the highest among all the groups, which was noticeable in the 25–40 min interval of the experiment. So, if we exclude the atypical group (G2) from E-group analysis, it could be said that the non-expert group G3 profited more from the stimulus by generating two more problems than the expert group G4 (resp. 16 and 14).

All participants were asked to generate as many problems as they could with as much detail as possible. Variety and novelty were chosen to assess this second aspect of the problems generated.

3.2. Effect on the variety of travel problems

Table 6 highlights representative examples of travel problems within each of the predefined categories.

Table 7 presents the distribution of the generated travel problems through the eleven predefined categories, per group (1,2,3, and 4) and per set of groups (noS, S, E, and noE). The Kruskal and Wallis test on phase 1 confirmed that G1, G2, G3, and G4 showed identical distributions in terms of coverage of travel problem categories ($\chi^2_{.95}$=7.815, p=.559).

Table 6. Examples of travel problems in the eleven pre-defined categories

Category	Example from groups	Gr
Design	Signage problem: lack of visibility	**G1**
Operation	Low frequency after 19:00h	**G2**
Sys problem	Sometimes the display is blank	**G2**
Op problem	Buses cancelled at the end of the day without warning	**G1**
People	Many people waiting for the bus -> full bus	**G4**
Weather	Bus windows are not tinted, which amplifies the effect of the heat from the sun	**G2**
Do	Often people run from the train station to catch the bus, or from the bus to the train station, and that may cause panic for some users	**G2**
Body	Body aches and dizziness from fatigue or having to stand on the way	**G3**
Mind	The logic of opening the doors is not clear (the back doors are not always open)	**G3**
Emotion	When the bus is full, attitudes of a few people can be disturbing (sometimes people do not even say sorry when they push you …)	**G3**
Arrival	If we carry a lot of stuff, then the bus is not at all a good choice (bringing my lunch to work)	**G4**

The stimulus is designed to help participants uncover new aspects of their urban mobility experience. This includes their introspective experience and what happens with their activities before departure and after arrival. It was therefore hypothesized that the variety of problems generated would be more for group S compared to noS and would increase from the first phase to the second one. Variety was found to decrease for group S in the second phase (from 100% to 91%). This was due to problems generated by G3, in the first phase, that were rather expected in the second phase. However, taken separately, variety increased for G4 while decreasing for G3 (resp. +10% and -18%). Indeed, all the categories that were not covered in the first phase for both groups were covered in the second phase (emotion, arrival, and weather for G4; body for G3). Conversely, other categories were not covered in the second phase (system problem for G4; weather, arrival and system problem for G3). In the second phase, novelty was higher in group S than in group noS (resp. 91% and 82%).

Similarly to quantity, expert groups scored more variety than non-expert groups (+18% for E and -9% for noE), as both expert groups scored 100% novelty in the first phase.

Table 8 presents the distribution of the problems generated through the two sets of the eleven pre-defined categories. Group S clearly focused more on the Objective set of categories in the second phase than group noS did (46% for S and 15% for noS). On the other hand, this set of categories increased more for group S than group noS (resp. +17% and +6%). Moreover, the non-expert group (G3) used the stimulus more than the expert group (G4) (resp. +34% and -3%). For instance, Figure 5 shows the difference in evolution of travel problems in objective and subjective sets of categories for G1 and G3.

The categories that were not covered by the noS groups through the two phases together (i.e. scoring a total of three or less) were body, mind, emotion, and arrival. The only different category was "do" where G2 scored 6 problems at the second phase, as seen in the second-phase subjective categories score (22% compared to 4% for G1).

Table 7. Variety in travel problems generated

Phase 1	G1	G2	G3	G4	noS	S	noE	E	All
People	5	3	3	2	8	5	8	5	13
Weather	1	0	1	0	1	1	2	0	2
Design	4	1	3	2	5	5	7	3	10
Operation	5	5	1	3	10	4	6	8	14
Sys problem	1	0	1	2	1	3	2	2	4
Op problem	2	2	6	1	4	7	8	3	11
Do	0	0	1	2	0	3	1	2	3
Body	2	0	0	1	2	1	2	1	3
Mind	0	0	1	3	0	4	1	3	4
Emotion	0	1	1	0	1	1	1	1	2
Arrival	0	0	1	0	0	1	1	0	1
Total	20	12	19	16	32	35	39	28	67
Variety (V_1)	64%	45%	91%	73%	73%	100%	100%	82%	100%
Phase 2	G1	G2	G3	G4	noS	S	noE	E	All
People	4	4	4	4	8	8	8	8	16
Weather	2	5	0	2	7	2	2	7	9
Design	4	9	4	5	13	9	8	14	22

Operation	8	6	3	3	14	6	11	9	20
Sys problem	1	3	0	0	4	0	1	3	4
Op problem	6	5	4	3	11	7	10	8	18
Do	0	6	5	3	6	8	5	9	14
Body	0	1	3	1	1	4	3	2	5
Mind	1	2	4	1	3	5	5	3	8
Emotion	0	0	6	2	0	8	6	2	8
Arrival	0	0	0	2	0	2	0	2	2
Total	26	41	33	26	67	59	59	67	126
Variety (V$_2$)	64%	82%	73%	91%	82%	91%	91%	100%	100%
V growth (V$_3$)	0%	+36%	-18%	+10%	+9%	-9%	-9%	+18%	na

Table 8. Category coverage of travel problems generated

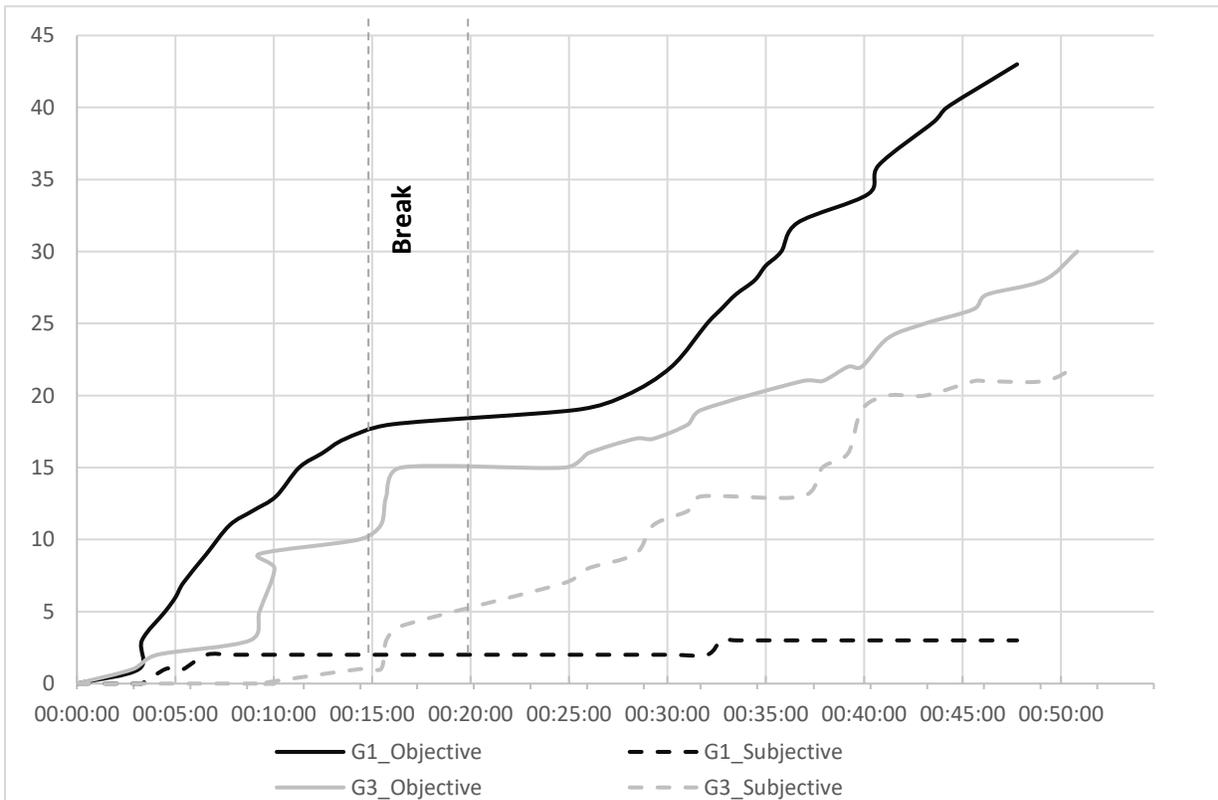| Phase 1	G1	G2	G3	G4	noS	S	noE	E
Objective	90%	92%	79%	62%	91%	71%	85%	75%
Subjective	10%	8%	21%	38%	9%	29%	15%	25%
Phase 2	**G1**	**G2**	**G3**	**G4**	**noS**	**S**	**noE**	**E**
Objective set	96%	78%	45%	65%	85%	54%	68%	73%
Subjective set	4%	22%	55%	35%	15%	46%	32%	27%
Subjective set growth	-6%	+14%	+34%	-3%	+6%	+17%	+17%	+2%

Figure 5. Comparison of the evolution of travel problems in objective & subjective sets for G1 & G3

3.3. Effect on the novelty of travel problems

Table 9 presents the novelty of travel problems in each of the pre-defined categories, per group (1,2,3, and 4) and per set of groups (noS, S, E, and noE).

The model underlying the stimulus assumes that each of the traveller experience aspects (translated into travel problem categories) are important for describing a traveller experience problem. This is why it was hypothesized that the stimulus would increase travel problem category novelty by showing participants new aspects of their traveller experience. Indeed, average novelty in the second phase was higher in teh S group than the noS group (resp. 94.8% and 91.8%). However, average novelty remained constant for the S group yet increased by 5% in the noS group. Once again, this was related to G2 that scored an increase of 17%, which is higher than all the other groups together, although it had the lowest novelty score in the first phase (75.3%). Group E and noE scored very similar on average novelty (resp. 94.5% and 94%) and growth in average novelty (resp. +2.6% and +1.6%).

The lowest novelty scores—scoring under 75%—, as highlighted in grey, were found mainly in the objective set of categories in both the first and the second phases of the experiment. Moreover, in the second phase, only G1 and G2 (noS groups) scored low on novelty. Group E scored low on novelty in the design category and group noS score low on novelty in the operation category. Figure 6 shows how the problems are distributed through the eleven pre-defined categories comparing S to noS groups (SD(S)=3.01, SD(noS)=5.03).

Table 9. Travel problem categories novelty per group

Phase 1	G1 (%)	G2 (%)	G3 (%)	G4 (%)	noS (%)	S (%)	noE (%)	E (%)
People	65	65	85.3	92.5	65	88.6	74.9	80.7
Weather	100	na	100	na	100	100	100	na
Design	76	100	85.3	92.5	85.6	88.6	80.5	96.4
Operation	65	28.3	100	78.8	51.3	94.9	86.2	57.1
Sys problem	100	na	100	92.5	100	100	100	100
Op problem	98	83.3	50.5	100	92.5	76.0	74.9	96.4
Do	na	na	100	92.5	na	100	100	100
Body	98	na	na	100	100	100	100	100
Mind	na	na	100	78.8	na	94.9	100	96.4
Emotion	na	100	100	na	100	100	100	100
Arrival	na	na	100	na	na	100	100	na
Novelty (N_1)	86	75.3	92.1	90.9	86.8	94.8	92.4	91.9
Phase 2	G1 (%)	G2 (%)	G3 (%)	G4 (%)	noS (%)	S (%)	noE (%)	E (%)
People	86.2	98.5	93.3	86.2	93.7	90.2	90.2	93.7
Weather	100	93.2	na	100	97	100	100	97
Design	86.2	71.7	93.3	77.7	77.3	86.4	90.2	74
Operation	52.3	87.8	100	94.6	74	97.6	79	90.4
Sys problem	100	100	na	na	100	na	100	100
Op problem	69.2	93.2	93.3	94.6	83.9	93.9	82.7	93.7

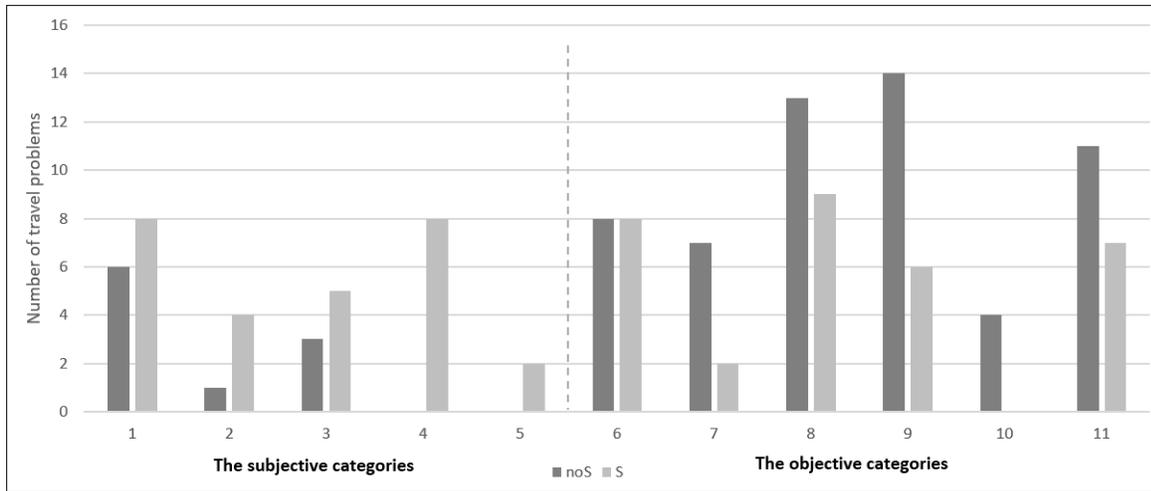|								
Do	na	87.8	86.7	94.6	100	90.2	100	90.4
Body	na	100	100	100	100	100	100	100
Mind	100	100	93.3	100	100	100	100	100
Emotion	na	na	80	100	na	90.2	97.6	100
Arrival	na	na	na	100	na	100	na	100
Novelty (N_2)	84.8	92.5	92.5	94.8	91.8	94.8	94	94.5
N growth (N_3)	-1.2	+17.1	-0.4	+3.8	+5	0	+1.6	+2.6

Figure 6. Travel problems distribution through the eleven pre-defined categories

3.4. Qualitative insights

Both the researcher who observed the groups during the experiment and the facilitator reported some insightful comments.

The first uncontrolled variable that influenced the course of the experiment was a technical problem that G4 and G1 experienced using the excel spreadsheet. Indeed, the time recording cells displayed the same time in some of the recorded problems in the first phase of the experiment. This momentarily interrupted the groups concerned, but the issue was quickly fixed. The problems that were not recorded at their genuine time have been distributed uniformly through the appropriate period of experiment time. G3 modified its fifth problem, which altered the G3 timeline but was fixed by roughly re-establishing the initial timeline.

The second important uncontrolled variable that influenced the experiment's outputs is a difference between the written reporting and the verbal expression of problems by participants. In the controlled variables, the fact that participants tend to say more than what they write was controlled. However, the difference between how they formulate the problems verbally and how they type them in the excel table was not controlled. Indeed, the category allocation depends solely on what is written down, and is neutralized—as far as practicable—from any interpretation. Therefore, if a participant verbally expresses a problem by talking in the first-person form, the problem would probably include a Cat2-categories label. For example, in G3, one of the comments was "I almost fell to the ground". This was reported as "catastrophic driving", which would add a "do" label to the problem if written down. Moreover, the

control assumed over spoken vs. written problems was not enough. Indeed, it was noted that some participants talk about a problem that is more of a personal perception, but do not type it down, showing a kind of auto-censorship. For instance, "I don't see fire extinguishers when I get into the bus" was recorded by the observer-researcher but could not be found in the excel tables. Making an audio recording of the complete workshop for each group would help avoid missing any of these unrecorded problems. However, it would also require identifying, from group conversations, what is considered a problem and what is not, whereas this is precisely the role of participants in the workshop.

G2 was observed to not be recording problems on the PC but rather on post-its. This explains the low number of problems in the first ten minutes (2 compared to 6 and 8 for other groups). Moreover, the times that are displayed in the time recording cells are different from the actual point in time the problems were verbally expressed by participants. Indeed, the delay includes the time for expression, the formulation proposed to the person responsible for typing it, and the time for typing it (that sometimes took more than a minute).

We observed a degree of snowballing between series of generated problems. This was sometimes expressed verbally by participants (e.g. "this joins that problem"). For instance, four of the first seven problems from G1 were related to crowding. The problems are expressed in general terms in the beginning and then expanded into other aspects of the traveller experience.

The competitive spirit of participants varied from one group to the other and was observed strongly in G2 which was the only group that kept asking how much time they had left. G4 was observed discussing a lot without recording, which affected their quantity score (G4 posted the lowest).

By the end of the second phase of the experiment, more silent moments were observed in all the groups.

4. Discussion

The hypotheses of the experiment are evaluated against the different dependent and independent variables. The value of the stimulus is discussed for different stakeholders who are involved in its usage in the urban mobility systems design process.

4.1. Evaluation of the hypotheses

Table 10 presents a roll-up of the dependent and independent variables that served to evaluate the experiment's hypotheses. Q_1, V_1, and N_1 are used to calculate Q_3, V_3, and N_3 respectively.

Table 10. Roll-up of values for the hypotheses variables from the mobility expertise perspective

Variables		noE		E	
		noS	S	noS	S
Quantity (H1)	Q_2	29	26	32	24
	Q_3	-38%	-20%	50%	-30%
Variety (H2)	V_2	64%	73%	82%	91%
	V_3	0%	-18%	36%	10%
Novelty (H3)	N_2	84.8%	92.5%	92.5%	94.8%
	N_3	-1.2%	-0.4%	17.1%	3.8%

When no urban mobility expert is involved (noE groups), invalidation is found in V_3 where the S group unexpectedly scored a high variety score in the first phase of the experiment. Validation is only found in V_2 and N_2. Q_2, Q_3, and N_3 are discussable. In Q_2, the difference between noS and S is only 3 problems, which represents a difference of 5.4% (29 (noE, noS) +26 (noE, S)). Moreover, the stimulus appeared to mitigate the deceleration in quantity for group S (Q_3: -20% for S compared to -38% for noS). Finally, there was no difference in decrease in novelty between the S and noS groups (N_3: -0.4% for S compared to -1.2% for noS). Nevertheless, novelty still decreased even with the stimulus, which invalidates the hypothesis on N_3 in H3. This means that providing a stimulus to non-expert travellers enhances their travel problems generation effectiveness in terms of variety and novelty but not necessarily quantity.

On the other hand, in E groups, the atypical results of G2 (noS, E) invalidated H1 on both Q_2 and Q_3. Group E scored 8 more problems than group S (14.3% of (32+24)) and an 80% difference in Q_3. Nevertheless, the (S, E) group scored better in V_2 and N_2 and its variety and novelty increased when provided with the stimulus, so we cannot conclusively confirm that the stimulus hinders expert participants in generating more problems.

Table 11 shows that, even excluding the atypical behaviour of G2 (noS, E) on H1, it nevertheless scored better than G1 (noS, noE) in all the other variables. This confirms the assumption of a positive influence of urban mobility expertise on ideation effectiveness.

Regarding the combination of stimulus plus urban mobility expertise, there was no noticeable difference in problem quantity in Q_2. However, the quantity growth was slightly higher in the noE group, which could mean that expertise hinders the stimulus effect on quantity. Expert participants also scored better in variety and novelty compared to non-expert participants, which means that expert travellers profit more than non-experts from the stimulus in terms of problem variety and problem novelty. This could be explained by the fact that expert travellers become more aware of the subjective categories when given the stimulus than the non-expert travellers.

Table 11. Roll-up of values for the hypotheses variables from the stimulus use perspective

Variables		noS		S	
		noE	E	noE	E
Quantity (H1)	Q_2	29	32	26	24
	Q_3	-38%	50%	-20%	-30%
Variety (H2)	V_2	64%	82%	73%	91%
	V_3	0%	36%	-18%	10%
Novelty (H3)	N_2	84.8%	92.5%	92.5%	94.8%
	N_3	-1.2%	17.1%	-0.4%	3.8%

According to the results in **Table 12**, H1 is invalidated. H2 and H3 are validated regarding V_2 and N_2 that are better with use of the stimulus than without. H2 is invalidated regarding V_3 when the stimulus is introduced. As N_3 remained constant through the experiment, H3 cannot be totally validated.

Table 12. Roll-up of values for the hypotheses variables comparing expertise and stimulus effects

Variables		noS	S
Quantity (H1)	Q_2	40	30
	Q_3	-5%	-25%

Variety (H2)	V_2	82%	91%
	V_3	+9%	-9%
Novelty (H3)	N_2	91.8%	94.8%
	N_3	+5%	0%

4.2. Value of the stimulus

Several stakeholders involved in diagnosing urban mobility systems could benefit from using a traveller-centred stimulus for emerging travel problems.

The first stakeholders to profit from the stimulus are the participants. The stimulus helps them remember sequences of their experience to tease out problems that do not intuitively come to mind as such. Indeed, they gain self-awareness of how their past mobility experience happened. A travel problem is not only related to what they watch as observers, but it is also about how they feel and how problems can have knock-on effects on what happens at the destination. The other categories together constitute a wider picture of an urban mobility experience. Moreover, by using the stimulus, participants produce a more balanced picture of their mobility experience as they led, giving similar attention to each of its aspects.

The second stakeholder to profit from the stimulus is the designer. Indeed, better-quality problem generation outcomes should translate into more relevant solutions (Yannou, 2015). The problems that are generated using the stimulus cover most of the aspects of traveller experience using verbatim from the users themselves expressing their subjective concerns. The translation that participants tend to operate on their personal perception to produce more objective and system-oriented problems is neutralized. Indeed, participants are invited to freely and openly express their thoughts and feelings, which liberates them from self-censorship. The effect on solution generation is that the problems are framed including subjective variables that might be correlated to participants' profiles. Solutions would thus be more personalized according to the specificity of each respondent's profile. For example, G4 provided this problem in the second phase: "*we feel less safe/comfortable when there are a lot of people around in the bus*". This feeling might be shared by everyone. By reviewing who the respondent is, the designer can know which user profile this problem fits, and design the solution accordingly (e.g. personalizing a proposed itinerary depending on comfort-feeling preferences). Moreover, the feeling is expressed regarding a situation that happens around the traveller, which concurrently links into a problem of unsafety and discomfort but also its cause, which is the crowd on the bus. The solution would, in this case, include both the capacity to increase the feeling of safety and comfort if the crowd happens and, at the same time, its capacity to reduce that crowd. This causality value can be further enhanced by proposing an ideation session that pushes participants to identify the links between problems they have and think of new consequences and causes as new problems to be reported.

The insights that a designer gains from travel problems can be exploited by a transportation operator when the data are quantitatively significant. Indeed, tailored surveys can be designed in response to outputs from focus groups conducted with specific samples of travellers. Having more detailed preferences matching with travellers' profiles would allow operators to add more human-centric performance indicators. The diagnosis of the mobility system they operate would then show them flaws that directly impact traveller satisfaction and connect these flaws to their original technical problems.

The two metrics that represent variety and novelty are meant to fill the gap left in ideation outputs evaluation by quantity alone. Indeed, Briggs & Reinig (2010) show that value in idea-quantity is insufficient to establish gains in idea-quality. Therefore, in asking travellers to state the problems they experience using some urban mobility solution, a support is needed so that they can generate problems that most reflect their experience. Classical design tools that are not tailored to the nature of the system to be diagnosed fail to produce problems that cover relevant dimensions of the user experience related to the system of study. For instance, Kremer et al.(2017), even with a user-centred approach, still lacks travel stages integration and considers a segmented evaluation of the experience without taking into account the destination as part of the experience nor the causality between subjective and technical problems.

For these reasons, this experiment highlights that it is vital to involve users (of the system to be diagnosed) in the design of stimuli for problem identification, not just design concepts generation.

The groups that did not receive the stimulus represented the classical way participants in focus groups are asked to generate problems. Results showed that these groups score less in variety of problems and novelty than groups that receive a traveller-centred stimulus.

The results of this experiment would be more reliable if the experiment was repeated several times over. This would allow to test whether G2 would confirm its (atypical) behaviour—especially for Q_3. Moreover, it would consolidate the conclusions made on novelty and variety. It is, however, difficult to recruit participants who are using a system on the same route and find a time-slot where everyone is available for the experiment.

4.3. The stimulus as a design support

In diagnosing urban mobility systems, we saw that usage problems are richer when they include contextual elements such as what happens before and after the travel. For instance, in *"Always crowded, so we arrive without motivation to work"* [Group 3] we can see the consequence of a crowded bus (operational accidental state involving people) on the mood (emotion) after the travel (arrival). In *"If we carry a lot of stuff, then the bus is not at all a good choice (bringing my lunch to IRT (work))"* [Group 4] we can see a reversed causality between what happens after travel (having lunch) on the condition of the travel in the bus that is not designed for travellers carrying objects. Moreover, we saw that the subjective experience of a travel brings out relevant ideas about how the system could be designed.

From what we learnt from this experiment, we propose a three-step approach to help participants in a problem framing focus group provide a complete and rich traveller experience feedback (Figure 7).
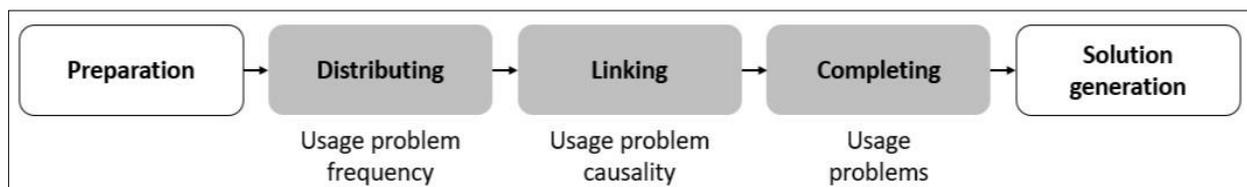

*Figure 7 : **Steps of problem framing in focus group***

A preparatory phase consists on letting participants freely talk about their travel problems and only ask them to write the problems down before talking.

1. The first phase defines the nature of the generated problems in the predefined categories so that we can address the distribution of all the problems and identify the less populated categories. Some real life photos could be added to the summary card to improve the visualization of some travel problems. We propose a summary card per category (Figure 8). We define a frequency score per category as the number of problems within this category. Figure 8 represents the 'Arrival' category.

2. The second phase identifies causality between categories. We define a causality score per category as the couple (Ca_i, Co_i) where Ca_i is the number of problems where the category is a cause and Co_i is the number of problems where the category is a consequence.

3. The third phase completes the less detailed categories in both problem frequency and causality. We propose to aim the mean frequency of the distribution for the less filled categories and to have at least one causation link outgoing and one incoming per category.

A final phase is an ideation phase that consists of generating solutions for each of the travel problems.
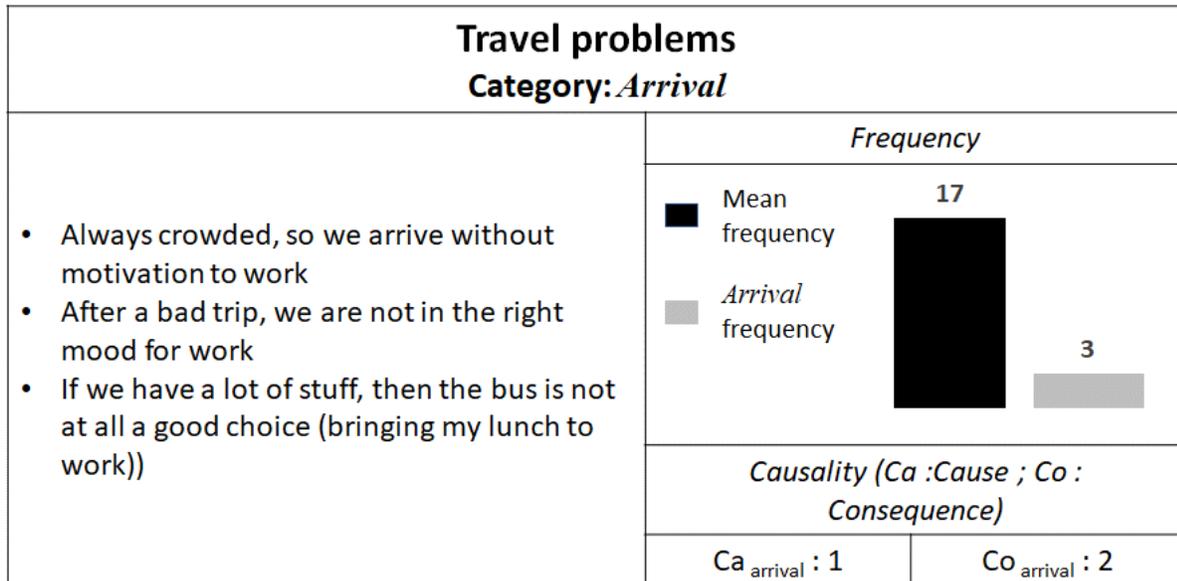

Travel problems
Category: *Arrival*

	Frequency
• Always crowded, so we arrive without motivation to work • After a bad trip, we are not in the right mood for work • If we have a lot of stuff, then the bus is not at all a good choice (bringing my lunch to work))	■ Mean frequency 17 ▨ *Arrival* frequency 3
	Causality (Ca :Cause ; Co : Consequence)
	Ca arrival : 1	Co arrival : 2

Figure 8: 'Arrival' card of travel problems

5. Conclusion and perspectives

This study shows that a stimulus that has been designed with users who have some expertise helps to generate greater variety and novelty of usage problems. The paper evaluates the effects of a traveller-centred stimulus on the effectiveness of travel problem generation. Many user centred methods are useful to uncover unspoken usage problems, by engaging communication with users (e.g. interviews, focus groups, think aloud…), understanding user behaviours (direct observations, video ethnography, shadowing …) or a combination of both (Daae & Boks, 2015). However, the methods need to be fitted to complex door-to-door mobility experiences of travellers, with multiple stages, interactions with artefacts and other people. Indeed, traveller experience involves more diverse issues than a user experience with a simple artefact in a private environment.

Moreover, focus groups appear to be on interesting format to help travellers elicit usage problems in a mobility context. It is an interesting compromise that enables to capture a broad range of problems

expressed by carefully recruited travellers, while keeping resources and time limited. It also ensures a form of group dynamics that could not be managed through direct observations 'on the move' or interviews.

In urban mobility, given the lack of traveller experience-relevant dimensions for setting travel problems, a proposed solution to tackle this issue needs metrics to measure travel problem generation effectiveness.

This study introduces a traveller-experience based stimulus. The stimulus is a textual description of two broad categories of travel problems, which are: (a) Objective problems related to Design, Operation, Weather, People; (b) Subjective problems broken down into Do, Body, Mind, Emotion and Arrival classes.

Participants tend to intuitively generate objective problems that are related to the system of study and to its usage-environment surroundings. The stimulus improves their ability to remember and frame more subjective problems related to what they do and how they react to their surroundings. Moreover, while increasing the *variety* and *novelty* of problems, using a stimulus for problem generation also decreases the number of problems generated. Mobility expertise, in turn, has a positive influence on problem generation effectiveness. On the other hand, expert participants benefit more from the stimulus than the non-experts in terms of variety and novelty, since they better exploit the subjective categories. In order to support the design phase of solutions, we also suggested to synthetize the travel problems thanks to cards related to each problem category.

Subjective traveller experience dimensions give an additional lever to travel problem generation in aligning travel solutions with traveller concerns. It gives solutions a better potential to satisfy traveller expectations on the quality of their experience using actual urban mobility systems. In addition, subjective problems, being causes and consequences of technical objective problems, emerge causality between the technical performance of urban mobility systems and its impact on traveller satisfaction.

The metrics that were used to evaluate such a stimulus do not consider travel problem causality links. Since participants do use a snowballing logic in generating problems, it would be relevant to add a metric that refines *novelty* in considering *causality*. This would reflect the dynamics of problem generation and help participants become aware of how they move from one problem to another and consciously orient their problem generation process (Santanen et al., 2004). Moreover, to expand the relevance of the experimental hypothesis to usage problem framing with different systems beyond urban mobility, the stimulus needs to be adapted by design to each system of study.

This research intends to help designers stimulate users to express more of their usage problems. It can also help decision-makers to link the technical performances of the systems they manage to the satisfaction of the final users. Furthermore, this article considers the limits of design practice when it comes to designing large-scale complex systems such as urban mobility systems. Here we also encompass the social interactions between users and considers the importance of what comes after the usage time-frame, which therefore broadens the boundaries of the system of study to all the elements that users effectively consider as usage problems. Causality should systematically be considered in further research into helping participants generate usage problems and how these can be exploited in conducting combined user satisfaction–system diagnosis surveys.

This approach contributes to optimising an existing transport system design. But we can also think of using our model of the two categories of traveller problems in design problems of new transport systems.

Indeed, such a data model could serve to build a large database of existing traveller problems along with socio-demographic data of the travellers. Based on real life experiences, such a database could then serve to generate a synthetic population of travellers for a given multi-agent simulation for assessing new mobility solutions in the light of the most frequent problems they meet. This is indeed a challenge in the transport domain to develop richer simulation models integrating preference attributes to the mode choice mechanism of agents (Kamel et al., 2019). First results show that taking into account user preferences in the case of shared mobility simulations substantially change the outputs of the future scenarios (Kamel et al., 2019).

Similar issues may be found whenever users have multiple profiles, involved in complex daily life activities in interaction with various products and services. We can mention specific industrial tasks where the elicitation of operators' pains is very important, see for instance the case of wastewater treatment processes (Buur & Matthews, 2008).

Nowadays, challenges in the design of health and care systems are gaining momentum, mainly due to an ageing population in the UK (Clarkson, 2018), but also in Europe. The developed approach could be helpful for healthcare design to support experience-based design with patients (Bate & Robert, 2006). The stimulus could support the integration of 'People perspective' in the design of healthcare systems, taking into account the "*diversity in the patient and carer population*" (Clarkson, 2018). This is in line with the intent to tackle usage problems with a systems perspective considering the systemic combination of people, processes, infrastructure, information, organisations and services (Clarkson, 2018).

References

Abras, C., Maloney-Krichmar, D., & Preece, J. (2004). User-centered design. In William Sims Bainbridge (Ed.), *Berkshire Encyclopedia of Human-Computer Interaction* (Vol. 37, pp. 445–456). Massachusetts: Berkshire Publishing Group LLC.

Adair, J. G., Sharpe, D., & Huynh, C. L. (1990). The Placebo Control Group. *The Journal of Experimental Education*, *59*(1), 67–86.

Al Maghraoui, O., Vallet, F., Puchinger, J., and Yannou, B. (2017). Framing key concepts to design a human centred urban mobility system. In : *21st International Conference on Engineering Design (ICED* 17), Vol. 3, 91-100, Vancouver, Canada.

Al Maghraoui O., Vallet F., Puchinger J., and Yannou B. (2019). Modeling traveler experience for designing urban mobility systems, *Design Science, 5*, E7.

Atilola, O., Tomko, M., & Linsey, J. S. (2016). The effects of representation on idea generation and design fixation: A study comparing sketches and function trees. *Design Studies*, *42*, 110–136.

Baltes, B. B., Dickson, M. W., Sherman, M. P., Bauer, C. C., & LaGanke, J. S. (2002). Computer-mediated communication and group decision making: A meta-analysis. *Organizational Behavior and Human Decision Processes*, *87*(1), 156–179.

Basadur, M. S., Graen, G. B., & Green, S. G. (1982). Training in creative problem solving in an industrial research organization. *Organizational Behavior and Human Performance*, *30*, 41–70.

Bate, P., & Robert, G. (2006). Experience-based design: from redesigning the system around the patient to co-designing services with the patient. *Quality & safety in health care*, *15*(5), 307–310.

Beul-Leusmann, S., Jakobs, E. M., & Ziefle, M. (2013). User-centered design of passenger information systems. *IEEE International Professional Communication Conference*.

Boy, G., & Narkevicius, J. (2014). Unifying Human Centered Design and Systems Engineering for Human Systems Integration. *Complex Systems Design & Management*, 151–162.

Briggs, R. O., & Reinig, B. A. (2010). Bounded Ideation Theory. *Journal of Management Information Systems*, *27*(1), 123–144.

Buchanan, R. (1992). Wicked Problems in Design Thinking. *Design Issues*, *Volume 8*(2nd issue), Page 5-21.

Buur, J., & Sitorus, L. (2007). *Ethnography as design provocation*. In Ethnographic Praxis in Industry Conference Proceedings, (1), 146-157.

Buur, J., & Matthews, B. (2008). Participatory innovation. *International Journal of Innovation Management*, *12*(3), 255–273.

Cash, P., Elias, E., Dekoninck, E., & Culley, S. (2012). Methodological insights from a rigorous small scale design experiment. *Design Studies*, *33*(2), 208–235.

Céret, E. ., Dupuy-Chessa, S. ., Calvary, G. ., Front, A. ., & Rieu, D. . (2013). A taxonomy of design methods process models. *Information and Software Technology*, *55*(5), 795–821.

Clark-Carter, D. (1997). *Doing quantitative psychological research: from design to report* (Psychology). UK: Taylor & Francis.

Clarkson, J. (2018). What has engineering design to say about healthcare improvement? *Design Science, 4*, E17.

Coughlin, J. (2001). *Transportation and older persons : Perceptions and Preferences*. Washington DC.

Creswell, J. (2009). Research Design: Qualitative, Quantitative and Mixed Methods Approaches. *Journal of Chemical Information and Modeling*, *53*(9), 1689–1699.

Cross, N. (1999). Natural intelligence in design. *Design Studies*, *20*(1), 25–39.

Cunningham, L., Young, C., & Lee, M. (2000). Methodological Triangulation in Measuring Public Transportation Service Quality. *Transportation Journal*, *40*(1), 35–47.

Daae J., Boks C. (2015). A classification of user research methods for design for sustainable behaviour, *Journal of Cleaner Production*, Vol 106, 680-689.

Dean, D. L., Hender, J. M., Rodgers, T. L., & Santanen, E. L. (2006). Identifying Quality, Novel, and Creative Ideas: Constructs and Scales for Idea Evaluation. *Journal of the Association for Information Systems*, *7*(10), 646–698.

Dorst, K. (2011). The core of "design thinking" and its application. *Design Studies*, *32*(6), 521–532.

Dorst, K., & Cross, N. (2001). Creativity in the design process: co-evolution of problem–solution. *Design Studies*, *22*(5), 425–437.

Ehn, P. & Kyng, M. (1991). C*ardboard Computers: Mocking-it-up or Hands-on the Future*. In J. Greenbaum and M. Kyng (eds) Design at Work: Cooperative Design of Computer Systems. Hillsdale, N.J.: Lawrence Erlbaum Associates. pp. 169-195.

Ettema, D. F., Abenoza, R. F., & Susilo, Y. O. (2016). Satisfaction with intermodal trips in Stockholm: How do service attributes influence satisfaction with the main mode and with the journey as a whole? *Transportation Research Board 95th Annual Meeting. No. 16-2247*, *46*(January), 1–16.

Fischer, G., & Sullivan Jr., J. F. (2002). Human-centered public transportation systems for persons with cognitive disabilities: Challenges and insights for participatory design. *Participatory Design Conference (PDC'02)*, 194–198.

Gasson, S. (2003). Human-Centered Vs. User-Centered approaches to information system design. *JITTA: Journal of Information Technology Theory and Application*, *5*(2), 29–46.

Gaver, W., Dunne, A. & Pacenti, E. (1999). Design: Cultural Probes. *interactions,* 6(1), 21-29.

Grosvenor, T. (2000). Qualitative Research in the Transport Sector. *TRB Transportation Research Circular E-C008*, 1–20.

Hanington, B. (2003). Methods in the Making: A Perspective on the State of Human Research in Design. *Design Issues,* 19(4), 9-18.

Harfield, S. (2007). On design "problematization": Theorising differences in designed outcomes. *Design Studies*, *28*(2), 159–173.

Hernandez, N. V., Shah, J. J., & Smith, S. M. (2010). Understanding design ideation mechanisms through multilevel aligned empirical studies. *Design Studies*, *31*(4), 382–410.

Hörold, S., Mayas, C., & Krömker, H. (2013). User-oriented information systems in public transport. *Contemporary Ergonomics and Human Factors 2013*, 160–167.

Jansson, D. G., & Smith, S. M. (1991). Design fixation. *Design Studies*, *12*(1), 3–11.

Jaruzelski, B., Volker S.,& Brad G.. (2014). *Proven paths to innovation success. Ten years of research reveal the best R&D strategies for the decade ahead*, Strategy+ Business, Booz&Co winter. 77, 1-18.

Jonson, B. (2005). Design ideation: The conceptual sketch in the digital age. *Design Studies*, *26*(6), 613–624.

Kamel, J., Vosooghi, R., Puchinger, J., Ksontini, F., Sirin, G. (2019). Exploring the impact of user preferences on shared autonomous vehicle modal split: a multi-agent simulation approach. *Transportation Research Procedia 37*, 115–122.

Katzev, R. (2003). Car Sharing: A New Approach to Urban Transportation Problems. *Analyses of Social Issues and Public Policy*, *3*(1), 65–86.

Kelly, J., & Matthews, B. (2014). Displacing use: Exploring alternative relationships in a human-centred design process. *Design Studies*, *35*(4), 353–373.

Kerschner, H., & Aizenberg, R. (2004). Focus group participants reflect on transportation. In *27th Proceedings of Transportation in an Aging Society* (Vol. 27, pp. 293–301). TRB.

Kim, C.W., Mauborgne, R. (2005). *Blue ocean strategy - How to create uncontested market space and make the competition irrelevant*, Boston, USA/MA: Harvard Business School press.

Kremer, S., Krahl, T., & Lindemann, U. (2017). User Experience Journeys. In *21st International Conference on Engineering Design (ICED17)* (Vol. 4, pp. 483–492). Vancouver, Canada,.

Kruger, C., & Cross, N. (2006). Solution driven versus problem driven design: strategies and outcomes. *Design Studies*, *27*(5), 527–548.

Lamé, G., Yannou, B., Cluzel, F. (2018). Analyzing RID methodology through the lens of innovative abduction, In International Design Conference, May 21-24, Dubrovnik, Croatia.

Lawson, B. (2005). *How Designers Think: The Design Process Demystified* (4th ed.). UK: Architectural Press is an imprint of Elsevier.

Linsey, J. S., Clauss, E. F., Kurtoglu, T., Murphy, J. T., Wood, K. L., & Markman, A. B. (2011). An Experimental Study of Group Idea Generation Techniques: Understanding the Roles of Idea Representation and Viewing Methods. *Journal of Mechanical Design*, *133*(3), 031008.

Maher, M. L., & Poon, J. (1996). Modelling design exploration as co-evolution. *Microcomputers in Civil Engineering*, 11, 195–210.

Mitchell, D., Claris, S., & Edge, D. (2016). Human-Centered Mobility: A New Approach to Designing and Improving Our Urban Transport Infrastructure. *Engineering*, *2*(1), 33–36.

Morgan, D. (1997). *The focus group guidebook (Vol. 1)*. Sage publications.

Nemeth, C. (2004). *Human Factors Methods for Design - Making systems Human centered*.

Norman, D. A., Stappers, P. J., Donald, C. A., & Norman, A. (2016). DesignX: Complex Sociotechnical Systems, 83–106.

OECD. (2014). *Transport for a changing World*. International Transport Forum Annual Summit, Report, [online] https://www.itf-oecd.org/2014-annual-summit-highlights-transport-changing-world-session-summaries, Accessed 24/04/17.

Osterwalder, A., Pigneur,Y., Bernarda, G., Smith, A. & Papadakos P.(2014). *Value Proposition Design*, Hoboken, New Jersey: John Wiley & Sons, Inc.

Peeters, J., Verhaegen, P., Vandevenne, D., & Duflou, J. R. (2010). Refined Metrics for Measuring Novelty in Ideation. *Proceedings of IDMME - Virtual Concept 2010*, (January), 1–4.

Read, G. J. M., Beanland, V., Lenne, M. G., Stanton, N. A., & Salmon, P. M. (2017). *Integrating Human Factors Methods and Systems Thingking for Transport Analysis and Design*. Loughborough University: CRC Press.

Reich, Y. (1995). Measuring the value of knowledge. *International Journal of Human-Computer Studies*, *42*(1), 3–30.

Reinig, B., Briggs, R., & Nunamaker, J. (2007). On the Measurement of Ideation Quality. *Journal of Management Information Systems*, *23*(4), 143–161.

Sammer, G., Uhlmann, T., Unbehaun, W., Millonig, A., Mandl, B., Dangschat, J., & Mayr, R. (2012). Identification of Mobility-Impaired Persons and Analysis of Their Travel Behavior and Needs. *Transportation Research Record: Journal of the Transportation Research Board*, *2320*(2320), 46–54.

Sanders, E. (2002). From user-centered to participatory design approaches. In J. Frascara (Ed.), *Design and the Social Sciences Making connections* (pp. 1–8). London: Taylor & Francis.

Sanders, E., & Stappers, P. J. (2008). Co-creation and the new landscapes of design. *CoDesign*, *4*(1), 5–18.

Santana, F. E., Cardoso, C. C., Ferreira, M. G. G., Catapan, M. F., Montanha, I. R., & Forcellini, F. A. (2018). Towards a more inclusive service development process for the wider population. *Design Studies*, *55*, 146–173.

Santanen, E. L., Briggs, R. O., & Vreede, G.-J. DE. (2004). Causal Relationships in Creative Problem Solving: Comparing Facilitation Interventions for Ideation. *Journal of Management Information Systems*, *20*(4), 167–198.

Savransky, S.D.(2000). Engineering of creativity - Introduction to TRIZ Methodology of Inventive Problem Solving, CRC Press.

Shah, J. (2003). Metrics for measuring ideation effectiveness. *Design Studies*, *24*(2), 111–134.

Shah, J., Kulkarni, S., & Vargas-Hernandez, N. (2000). Evaluation of Idea Generation Methods for Conceptual Design: Effectiveness Metrics and Design of Experiments. *Journal of Mechanical Design*, 122(4), 377-384.

Solomon, R. L. (1949). An extension of control group design. *Psychological Bulletin*, *46*(2), 137–150.

Sopjani, L., Stier, J. J., & Ritzén, S. (2016). User involvement in disruptive innovation – A study on users of a light electric vehicle sharing system. *Proceedings of the 23rd Innovation and Product Development Management Conference. Glasgow, UK*, (July 2017).

Sussman, J., Sgouridis, S., & Ward, J. (2005). New Approach to Transportation Planning for the 21st Century: Regional Strategic Transportation Planning as a Complex Large-Scale Integrated Open System. *Transportation Research Record: Journal of the Transportation Research Board*, *1931*(1), 89–98.

Tang, K. C., & Davis, a. (1995). Critical factors in the determination of focus group size. *Family Practice*, *12*(4), 474–475.

Tyl, B., Legardeur, J., Millet, D., & Vallet, F. (2014). A comparative study of ideation mechanisms used in eco-innovation tools. *Journal of Engineering Design*, *25*(10–12), 325–345.

Vasconcelos, L., & Crilly, N. (2016). Inspiration and fixation: Questions, methods, findings, and challenges. *Design Studies*, 42, 1-32.

Verhaegen, P. A., Vandevenne, D., Peeters, J., & Duflou, J. R. (2013). Refinements to the variety metric for idea evaluation. *Design Studies*, *34*(2), 243–263.

von Hippel, E. (2005). Democratizing innovation: The evolving phenomenon of user innovation. *Journal Fur Betriebswirtschaft*, *55*(1), 63–78.

Von Hippel, E. (1986). Lead Users: A Source of Novel Product Concepts. *Management Science*, 791–805.

Vredenburg, K., Mao, J.-Y., Smith, P. W., & Carey, T. (2002). A survey of user-centered design practice. *Proceedings of the SIGCHI Conference on Human Factors in Computing Systems Changing Our World, Changing Ourselves - CHI '02*, (1), 471.

Wartzack, S., Vietor, T., Sevtsuk, A., & Hartley, J. (2017). Design and Mobility: Call for a Thematic Collection of Articles for the Design Science Journal. *Design Science*, (Design and Mobility), 1.

Wiltschnig, S., Christensen, B. T., & Ball, L. J. (2013). Collaborative problem–solution co-evolution in creative design. *Design Studies,* 34, 515-542.

Woodcock, A., Topolavic, S., & Osmond, J. (2013). The Multi-faceted Public Transport Problems Revealed by a Small Scale Transport Study. In *Advances in human aspects of road and rail transportation* (pp. 321–330).

Yannou, B. (2015). Supporting need seeker innovation : the Radical Innovation Design (RID) methodology. In *ICED 15*.

Yannou B., Cluzel F. &Farel R.(2016). Capturing the relevant problems leading to pain and usage driven innovations: the DSM Value Bucket algorithm. *Concurrent Engineering - Research And Applications* (CERA), 1-16.

Yu R., Gu N., Ostwald M. J. &Gero J.(2014). Empirical support for problem–solution coevolution in a parametric design environment, *Artificial intelligence for engineering design analysis and manufacturing* 29(01),1-12.

Appendix

1. Travel problems recorded through the experiment

Category	Do	Body	Mind	Emotion	Arrival	People	Weather	Design	Operation	System problem	Operation problem
Code	do	bo	mi	emo	ar	pe	we	de	op	sys	opa

Problem categories codes

Time	Travel problems of G1	Code
0:03:08	Not enough seating	de
0:03:18	Bus always crowded	opa, pe
0:04:29	Temperature sometimes excessive, lack of air conditioning in some buses	bo, we, de
0:05:01	Signage problem: lack of visibility	de
0:05:24	Signage problem: late notification of mission change	op
0:06:35	No queuing, jostling at the entrance of the buses	pe, bo, op
0:07:46	Only the 91.06 bus dock is crowded in rush hour	pe, op
0:08:56	Drivers are uncomfortable at times (aggressive response to a request for information)	pe
0:10:07	Service schedules are difficult to read	de
0:11:18	Aggressive driving, sometimes dangerous. Sometimes sudden braking	pe, opa
0:12:28	Bus status not always satisfactory (buses added to increase frequency)	op
0:13:39	Stops not marked if bus full and no on-demand stops	op
0:16:00	Information screens inside still display excuses: information not available	sys
0:25:21	No adaptation to problems encountered in other modes of transport (train!)	op
0:27:53	Unsatisfactory service during off-peak hours	op
0:30:13	Lengthening journey times over time (between Massy and Corbeville)	we, opa
0:32:01	Unpleasant odours -> Maintenance, aeration, cleaning	op, sys

0:32:44	Buying tickets on the bus, complicated ticketing system	op, mi
0:33:28	Price difference between tickets brought on the bus and from the distributors	op
0:34:26	Buses cancelled at the end of the day without warning	opa
0:34:59	The application gives inaccurate timings	de
0:35:47	Bus shelters inefficient in rainy weather	de, we
0:36:37	Management of alerts in stations during snowy episodes	we, op
0:40:13	Sometimes drivers do not pay attention to on-demand stops	pe, opa
0:40:45	Sometimes drivers do not check for door clearance before closing	pe, opa
0:43:32	Unnecessary congestion of corridors for certain buses	de, op, pe
0:44:13	Sometimes, dangerous parking in Massy during peak hours (lack of space)	opa
0:46:34	Occasional altercations between the driver and passengers who have not validated their ticket	pe, opa
0:47:46	Lack of information for non-French-speaking passengers	de

Time	Travel problems of G2	Code
0:08:28	Frequency decrease after 9h45	op
0:09:49	Lack of coordination between train arrival and bus departure	op
0:10:42	Unexpected trip changes for 91.10 and you get stuck in the wrong route	opa
0:11:53	Some buses go overcrowded, followed directly by empty ones	op, pe
0:12:53	Bus frequency not properly managed (successive buses)	op
0:13:58	Lack of waiting line (especially in crowded times)	de, op, pe
0:14:50	Sometimes all doors are open, sometimes only front-boarding doors	opa
0:15:20	Driving crazy when crowded	emo, pe
0:26:23	Low frequency after 19:00	op
0:26:56	Poor dispatch of journeys between several lines	op
0:27:57	Sometimes the display is blank	sys
0:28:16	Sometimes the display information is inaccurate	opa
0:29:21	At 17h30 the buses are always overcrowded	pe, op
0:30:29	High travel times when overcrowded (sometimes double)	pe, op, opa
0:31:25	Sometimes validating the Navigo card is impossible because of crowds	pe, do
0:32:08	The smells are horrible, especially in hot weather	we, bo, sys
0:32:21	No aircon in the long buses	de
0:32:57	There's no alternative (other than walking), especially in bad weather	we, do
0:34:14	No information on service cancellation during bad weather (other than online), and on the stop there's no info	opa, we, op
0:35:10	No alternative solutions are proposed during disruptions	op
0:37:06	The application is not user-friendly	de, mi
0:37:13	The app is not in real-time	de
0:37:21	The app usually gives inaccurate timings	sys
0:38:45	Often people run from the train to catch the bus or from the bus to the train, and that may cause panic for some users	do

0:39:52	Bus windows are not tinted, which amplifies the effect of heat from the sun	we, de
0:40:48	Sometimes the door closes before you have the chance to leave	do
0:41:49	No displays in the train stations for the bus lines	de
0:43:49	Sometimes when you don't wave your hand, the bus driver keeps going (is it protocol??)	opa, pe, do
0:45:33	Recently they use old buses without head displays (only a small card)	opa, de
0:46:28	Lack of meaningful signs on the bus	de
0:46:54	Most people go on the bus and asks if it goes to Ecole Polytechnique (why not write it somewhere)	de, mi, do
0:49:41	The bus stop at Massy if too small to accommodate everyone in harsh weather conditions (burning sun and rain)	de, we

Time	Travel problems of G3	Code
0:02:50	Schedules indicated on the stop are not always respected (or rather most of the time)	opa
0:04:05	No real-time bus pass information (no app)	de
0:08:48	Sometimes the bus does not even stop!! Lack of time or overload?!	opa
0:09:16	Shocking driving	opa, pe
0:10:02	There is no air-conditioning and even in winter I think they put the heating off	we, de, opa
0:12:11	Normally the frequency in rush hours is estimated at 5-min intervals between 2 passages, which is unfortunately never the case	op
0:14:20	The bus map is not easy to understand, especially for people who take the bus for the first time	mi, de
0:15:26	The bus display is often out of order	sys
0:15:43	Always crowded, so we arrive without motivation to work	opa, pe, ar, emo
0:16:28	The driver does not pay too much attention to people who want to board, and sometimes we miss the stations where we want to get off	do, pe, opa
0:24:48	Stress related to travel time (we wonder if we will not miss a connection, including the train)	emo, do, mi
0:25:59	Start of a stressful day once you take the bus knowing that there will also be more problems before you take the next transport	emo, opa
0:28:22	Take a wrong destination because of the display (destination difference between A and B for example) on the bus	do, opa
0:29:17	Body aches and dizziness from fatigue or having to stand on the way	bo, do
0:31:03	The logic of opening the doors is not clear (the back doors are not always open)	mi, op
0:31:43	When the bus is full, attitudes of a few people can be disturbing (sometimes people do not even say sorry when they push you ...)	emo, pe
0:36:51	The working conditions of the driver also affect the bus user (imposed travel time for example)	pe, op
0:37:53	Sometimes I prefer walking than taking the bus just to stay sane	emo, do
0:39:11	Bus recognition trouble due to brand change	mi, de
0:39:53	It feels like we play sports when we take the bus, so it feels like a physical and emotional effort	bo, mi, do

0:41:13	The dock managers are sometimes disturbing and sometimes make weird decisions and give misinformation	pe, opa; emo
0:43:05	Off rush hour and weekends, there are not enough buses	op
0:45:34	Why don't we have Wi-Fi by bus, or a little music to relax people !	de, emo
0:46:14	No voice messages to inform people or manage the trip	de
0:49:07	No respect for signboarded times	opa
0:50:50	Maybe think of products that limit the contaminations between people (transmission of diseases)	bo, pe, de

Time	Travel problems of G4	Code
0:04:23	Many people waiting for the bus -> full bus	pe
0:04:56	No synchronization between the train and this bus line even though it is important as it passes by all the schools	op
0:05:23	No respect for time schedules, no clear schedules	mi, op
0:07:29	Bad interior design (security), no balance, no place to grab -> safety	de, bo
0:08:28	Waiting line not clear -> people get in with no order	pe, do, mi
0:09:43	Not practical for getting in and out (front boarding and back boarding)	de, do
0:10:59	Summer schedules + Sundays -> fewer buses	op
0:12:14	Screens don't work most of the time -> Can't know which is the stop	sys, mi
0:13:29	Waiting times for the next bus don't appear all the time	sys
0:16:00	Buses don't always stop at bus stops (in case another bus is already passing by or full)	opa
0:25:00	We don't always find a place to sit	do
0:25:25	Stations are not well prepared for sun/rain	de, we
0:25:49	Not prepared for disabled people when the bus is full. How do they take the bus?	de, do, pe
0:26:14	After a bad trip, we are not in the right mood for work	emo, ar
0:27:04	Sometimes the bus stops at an unsuitable place for getting off	opa
0:30:55	Bad synchronization between buses in both directions and cars trying to pass	pe, op
0:32:27	Pedestrian passageways neither safe nor practical (near work)	de
0:35:04	Some drivers refuse to accept travellers with no ticket and no cash to pay	pe, opa
0:37:58	Prices don't motivate people to take the bus, partially as tickets are expensive (imagine taking the car for two days and the bus for the rest of the week)	mi, op
0:39:31	The bus doesn't always depart from its proper station at Massy	opa
0:42:55	Buses are not well equipped for hot spells/cold snaps	we, de
0:44:38	If we carry a lot of stuff, then the bus is not at all a good choice (bringing my lunch to work)	do, ar, de
0:48:00	The bus could be a good choice on Friday evenings to avoid the traffic	op
0:50:00	We feel less safe/comfortable when there are a lot of people around on the bus	pe, bo, emo