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# Blockchains and the economic institutions of capitalism

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10 Abstract. Blockchains are a new digital technology that combines peer-to-peer

11 network computing and cryptography to create an immutable decentralised public

12 ledger. Where the ledger records money, a blockchain is a cryptocurrency, such as

13 Bitcoin; but ledger entries can record any data structure, including property titles,

14 identity and certification, contracts, and so on. We argue that the economics of

15 blockchains extend beyond analysis of a new general purpose technology and its

16 disruptive Schumpeterian consequences to the broader idea that blockchains are 17 an institutional technology. We consider several examples of blockchain-based

an institutional technology. We consider several examples of blockchain-baeconomic coordination and governance. We claim that blockchains are an

19 instance of institutional evolution.

#### 20 1. Introduction

Blockchains were invented anonymously and released publicly (under the alias

Satoshi Nakamoto: see Nakamoto 2008) as the technology underpinning Bitcoin,
 a cryptocurrency. Blockchain was the technology that enabled Bitcoin finally

to resolve the double-spending problem that hitherto bedevilled all previous

attempts to create a digital currency, and thus to emerge as the first native

internet-based currency (Evans 2014; Narayan *et al.* 2016).<sup>1</sup> A blockchain is a

way to combine peer-to-peer networks, such as the internet, with cryptography

28 (public key messaging and hash functions) to create an immutable time-stamped

29 public ledger (Swan 2015; Pilkington 2016). The technological novelty of a

30 blockchain is that can create consensus about the true state of a ledger (which

31 might, for instance, record exchanges, contracts, ownership, identity or data)

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<sup>1</sup> As a specific technology for digital cryptocurrencies, a blockchain (e.g. the Bitcoin blockchain) is a technical solution to the double-spending problem (the 'Byzantine General's problem') using a decentralised database with network-enforced processes based on a proof-of-work consensus mechanism for updating the database.

without needing to trust any centralised or intermediating party – such as an
auditor, a corporation, a market exchange or a government – and is in this sense
referred to as '*distributed* ledger technology' or a '*trustless* consensus engine'
(Swanson 2014, original emphasis).

Cryptocurrencies have certainly attracted the attention of economists (Böhme 36 et al. 2015), particularly those concerned with digital money payments platforms 37 (Mills et al. 2016; White 2015). Cryptocurrencies and blockchains together, in 38 the past several years, have notably entered the hype-cycle of media, business 39 and government attention (Tapscott and Tapscott 2016; Walport 2016). We 40 argue that *blockchains* are the true innovation here, and however valuable 41 cryptocurrencies do (or do not) turn out to be, they are simply the first 42 instantiation of the technology. An economic analysis of blockchains should 43 44 therefore proceed in terms of not only money on the blockchain, but also of all other possible data structures that could be on the blockchain as well. 45 The problem with an economic analysis of blockchains qua cryptocurrencies is 46 that the underlying technology is entirely separate from money and payments, 47 which were just the problem domain in which it first emerged. Blockchains 48 are understood better from an economic perspective as a public database or 49 ledger technology, and ledgers are significant because they are a foundational 50 institutional technology of market capitalism. This paper proposes a new way 51 of understanding the economic significance of blockchains from the perspective 52 that they are a new institutional technology. 53

Analysing the economic effect of blockchains as a new technology focuses 54 55 attention on the question: What type of technology is this? There have been two broad categories of answer. The first is that blockchain is a general purpose 56 57 technology, meaning that it is expected to have broad transformative application across many sectors of the economy and contribute to multifactor productivity 58 growth (Bresnahan and Traitenberg 1995; Lipsey et al. 2005).<sup>2</sup> This perspective, 59 whether stated implicitly or explicitly, underpins the case for hype surrounding 60 the prospects of blockchain technology as an 'engine of growth'. A second per-61 spective places a different emphasis on the way in which the arrival of blockchain 62 technology might impact the economy by viewing it through a Coasian, rather 63 than a Schumpeterian, lens. Along this line, Catalini and Gans (2016) portray 64 the 'simple economics of blockchain' as the analysis of a new technology that 65 lowers transaction costs through costless verification and without the need for 66 costly intermediation, which they suggest will improve the efficiency and scope 67 68 of markets, moving them closer to a direct peer-to-peer ideal. This distinction comes down to whether the blockchain is understood to contribute to production 69 technology (the general purpose technology view) or to exchange technology (the 70 market-enhancing view). Our argument is that the blockchain - or distributed 71

<sup>2</sup> Other recent examples of GPTs are, for instance, 3D printing, smart robots and machine learning, artificial intelligence, virtual reality, nanomaterials and gene editing.

72 ledger technology – is neither a production nor an exchange technology per se,

although this is largely how it has been portrayed, but is better understood from

74 the economic perspective as an *institutional technology*.

Why does this distinction matter? Surely with the flood of start-up companies 75 doing 'X, but on the blockchain', and as X ranges across an ever wider range 76 of applications and sectors, a case can be made that blockchains are indeed a 77 general purpose technology that will improve the productive efficiency of some 78 79 economic operations. Furthermore, irrespective of the extent of hype (high), or levels of adoption (growing, but still very low), or the actual speed and cost of 80 each transaction (for instance, with the current blocksize constraints and without 81 the use of sidechains. Bitcoin is still orders of magnitude slower and more costly 82 than global payment platforms such as Mastercard/Visa or Paypal), blockchain 83 84 is plainly a technology that will lower the transaction costs of some exchanges. Those who take a long position on blockchain technology are in effect arguing 85 that it will improve the efficiency of economic systems by disintermediating 86 many current patterns of exchange and production, thus improving economic 87 efficiency. They see this as disruptive, in the Schumpeterian sense, because it 88 disturbs the existing economic rents that can be controlled and captured by large 89 intermediaries providing centralised trust, whether corporate or government. 90

Our claim that the significance of blockchain as an institutional technology 91 amounts to the idea that blockchain is actually a new way of coordinating 92 economic activity. That is, this technology is actually a new type of economic 93 institution. This is different from the production or exchange efficiency perspec-94 95 tives, which are in effect arguing that it offers margins of improvement to existing economic institutions by raising multifactor productivity or lowering transaction 96 97 costs. Put bluntly, our argument is that until 2009, the economic institutions of capitalism consisted - in the conjoint schemas of Hayek, Williamson, Buchanan, 98 North and Ostrom - of firms, markets, commons, clubs, relational contracts 99 and governments, and that these institutions collectively furnished money, law, 100 property rights, contracts and finance through organisations and networks of 101 production and exchange (Hodgson 2015). But since 2009, there has been an 102 additional mechanism for groups of people to coordinate their economic activity, 103 i.e. through the institutional mechanism of a blockchain. 104

We do not claim to know whether the technological development and 105 adoption of blockchains will increase market efficiency (cf. Catalini and Gans 106 2016) or improve productivity in firms and governments (cf. Böhme et al. 2015; 107 Walport 2016). It is unclear at this early stage whether any of the current hype 108 surrounding blockchain is justified. Rather, we argue that blockchain ought to 109 be of special interest to institutional economists because it appears to offer a 110 new way of coordinating economic activity owing to the underlying technology 111 possessing many institutional aspects of market capitalism itself: viz. property 112 rights (ledger entry and private keys), exchange mechanisms (public keys and 113 peer-to-peer networks) (native money (crypto-tokens), law (code) and finance 114

(initial coin offerings). The argument of this paper is that blockchains are actuallyan institutional technology, and should be analysed from this perspective.

117 Section 2 reviews blockchain technology and how it works. Section 3 118 distinguishes between technological and institutional innovations and argues that 119 distributed ledger technology is best understood as an institutional innovation 120 (i.e. a governance technology). Section 4 places our argument in the context of 121 the evolving institutions of capitalism.

## 122 2. The institutional technology of ledgers and the crypto-technology of blockchains

Blockchain is the technology that underpins Bitcoin, the first successful
cryptocurrency. The breakthrough was the creation of a distributed ledger, such
that each node in the network has a copy of the ledger, and there is a mechanism
– a cryptographically secure and crypto-economically incentivised mechanism –
to ensure consensus about the true state of the ledger without the need to trust
a centralised node or authority.

A ledger is an ancient accounting technology to record (i.e. maintain consensus 130 about) who (or what) owns what, of who (or what) has agreed to what, of 131 what counts as a what, and to record when anything of value is transacted. 132 As the fundamental instruments of transactional legitimation, ledgers are an 133 elemental technology of modern market capitalism and statecraft (Allen 2011; 134 Nussbaum 1933; Yamey 1949). So a significant shift in ledger technology -135 from a centralised method of producing consensus in the ledger (using trust) to a 136 distributed approach to consensus (using the blockchain) - could transform the 137 138 transactional mechanics of a modern economy.

The basic qualities a ledger possesses are clarity (i.e. legibility), consistency 139 140 and consensus as a factual and agreed-upon recording of the basic datum of an economy: of identity, property, contract and value, and usually recording 141 time and sometimes location. A ledger is basically a recording of the state 142 of an economy, and changes in the ledger register changes in the economy 143 in consequence of economic actions and transactions. But the other quality a 144 ledger must possess is that it is trusted. A well-trusted ledger creates a low 145 transaction cost economy, a precondition for economic efficiency and prosperity 146 (Nooteboom 2002; North 1990). Trust is highest when the ledger is centralised 147 and strong, and so ledgers for property titling, contracts, money and suchlike 148 149 have long cemented government at the centre of modern capitalism. The need for 150 high-quality trusted ledgers is, in this sense, the same expression of the need for 151 high-quality central government institutions (non-corrupt, efficient) and large 152 centralised aggregating organisations. But large central governments and large aggregator corporations come at a cost, both in overhead processes associated 153 with statecraft (Scott 1998), and in distorted incentives (the subject of public 154 choice economics). Manufacturing trust is necessary, but often expensive. 155

The technology of blockchain combines mathematical cryptography, open-156 source software, computer networks and incentive mechanisms. A blockchain 157 is a cryptographically secured and crypto-economically incentivised class of dis-158 tributed ledger – in plain language, a decentralised database. By having a public 159 distributed ledger the blockchain substitutes public verification and consensus for 160 auditing by a trusted third party. Many of the technical specifics need not concern 161 us here, details of which can be found in Buterin (2014b), Nakamoto (2008), 162 Pilkington (2016), Swan (2015), Swanson (2014) and Wood (2014c). But three 163 aspects of how they work are instrumental to our perspective of blockchains as 164 a new institutional technology: first, a blockchain is a database that produces 165 trustless consensus; second, blockchains operate on the internet, and so the possi-166 bilities of economic coordination are limited by the extent of the blockchain; and 167

third, blockchains are a database, and anything digital can exist on a blockchain.

#### 169 Blockchains are consensus engines

A ledger is a way of producing consensus about the facts that are necessary for 170 commerce to function. Moreover, the institutional and organisational outline of 171 172 a modern economy is a consequence of those ledgers needing to be centralised (i.e. in government, in layers of bureaucracy, in large corporations). A blockchain 173 is a new approach to building and using ledgers, i.e. to producing consensus. 174 The new part is to have figured out a way to use distributed ledgers (as 175 opposed to centralised ledgers) securely and effectively and thus to produce 176 consensus without requiring centralised trust, overturning the old technology 177 of ledgers that needed to be centralised in order to be trusted. A blockchain 178 is a 'trustless' distributed ledger. Cryptographically secured blockchains are 179 said to be 'trustless' because they do not require third-party verification (i.e. 180 trust), but instead use high-powered crypto-economic<sup>3</sup> incentive protocols to 181 verify the authenticity of a transaction in the database (i.e. to reach consensus). 182 This is how blockchains can disintermediate a transaction (a consequence of 183 which is lowered transaction costs), resulting in new forms of organisation 184 and governance. Examples are the 'distributed autonomous organisations' 185 (DAOs) and 'initial coin offerings' (ICOs) that disintermediate the allocation 186 of venture capital;<sup>4</sup> 'Steem' disintermediating user-generated content production 187 and rewards (Larimer et al. 2016); and 'Backfeed'<sup>5</sup> disintermediating open 188

3 'Crypto-economic' refers to any decentralised cryptographic protocol that 'uses economic incentives to ensure that it keeps going and doesn't go back in time or incur any other glitch' (Buterin 2015). The proof-of-work Bitcoin mining protocols are crypto-economic in this sense.

4 The DAO (http:/daohub.org/) is a crowd-sourced investment fund running on the Ethereum blockchain. It is an example of a DAO (Decentralised Autonomous Organisation). 'A DAO is effectively a community, with its resources organised according torules agreed in advance and set out in its code' (Allen and Overy 2016: 3).

5 'Backfeed' is a protocol for building decentralised organisations, or distributed governance systems, through a proof-of-value consensus mechanism. It runs on the Ethereum blockchain. See http://backfeed.cc/.

source collaboration. In each case, blockchain provides the 'technology stack'
to coordinate the economic actions of an emergent community without the need
for a trusted (third-party, centralised, intermediating) coordinator.

192 By contrast, centralised ledger technologies, as deployed by governments and large corporations, are trust-based technologies because their functioning 193 194 is conditional upon trust in their legitimacy and accuracy. The problem is that trust, and the high-quality institutions required to support it, can be 195 expensive to manufacture conventionally. Klein (1997) contains several case 196 studies demonstrating how trust is necessary to facilitate trade - yet establishing 197 that trust can be very expensive, often involving large, visible and irreversible 198 investments (De Long 1991; Klein and Leffler 1981). In the case of third-party 199 2.00 enforcement via the nation state, this requires a monopoly on coercive powers (Olson 1993), and an implicit promise (a social contract) not to abuse that 201 202 power. In consequence, enormous rents are locked up behind these centralised monopolies of trust. Trustless technologies are thus an important step in 203 unlocking and releasing that value and in overcoming the hazards involved 204 205 in manufacturing trust. By removing the need for powerful central third-party validation, verification and enforcement mechanisms, cryptographically secured 206 blockchain technologies are in principle safe transaction environments, even in 207 the presence of powerful or hostile third parties trying to prevent users from 208 participating, and they achieve this with high transparency as well as furnishing 209 scope for exit, when irreconcilable disagreements arise, through a 'fork' in the 210 code.<sup>6</sup> 211

#### 212 Blockchains are limited by the extent of the internet

Blockchains are ledgers (or databases) and anything that can be coded into a 213 ledger can be recorded on a blockchain. The most obvious data are numbers 214 recording units of account. But strings of numbers can be used to represent 215 216 identities, or programs, and in this way ledgers can become units of computation. 217 Blockchain protocols are mechanisms to arrive at consensus about which numbers or programs are the true and agreed-upon ones, and once time-stamped 218 219 these enter as a block into a continuous chain, linked to all previous blocks (hence block-chain) all the way back to the genesis transaction. 220

Blockchains are a technology that operates on the internet, i.e. on networks of computers. In the same way the internet was the next generation beyond (unlinked) computers, blockchains are claimed to be the next generation beyond the internet. What blockchains bring to the internet are *public ledger protocols*. What this does, in effect, is to turn the internet into a 'public computer', or a 'world computer' (Wood 2014c). This was not initially obvious in the seminal

<sup>6 &#</sup>x27;Forking' is a term of art in software engineering when a copy of the source code is made to start (i.e. fork) a new line of development. In open source software, forking does not require developer permission. See https://bitcoin.org/en/glossary/hard-fork (accessed 30 April 2017).

version of blockchain, built to solve a specific problem – but by adding a general
scripting language with programmable functionality blockchains can become a
platform for creating 'smart ledgers' (Swanson 2014).

An example of a smart ledger is *Ethereum* (Buterin 2014b, De Filippi 230 and Mauro 2014). If Bitcoin can be described as a specialised technology, 231 232 a cryptographically secure transaction-based state machine, then Ethereum attempts to build the generalised technology (a virtual machine) on which 233 all transaction-based state machine concepts may be built. It is a platform 234 for zero-trust computing (Wood 2014c). The generalised Ethereum blockchain 235 technology is the Turing-complete scripting language and protocols for building 236 decentralised applications that run on the Ethereum blockchain using its own 237 native cryptocurrency (Ether). In Ethereum agents can write and execute 238 smart contracts (a self-executing digital contract), from which can be created 239 decentralised applications including Distributed Autonomous Organisations 240 (DAOs).<sup>7</sup> Smart contracts and DAOs enable the internet of things (IoT), which 241 must ultimately require a decentralised register because its scale will vastly exceed 242 any possible centralised ledger. 243

Blockchains enable the basic technology of a public ledger to evolve into a public computer for economic coordination. Vitalik Buterin (2015), co-founder of Ethereum, provides this definition of blockchains:

A blockchain can upload programs and leave the programs to self-execute, 247 where the current and all previous states of every program are always publically 248 249 visible, and which carries a very strong cryptoeconomically secured guarantee that programs running on the chain will continue to execute in exactly the way 250 that the blockchain protocol specifies. ... Blockchains are not about bringing 251 to the world any one particular ruleset, they're about creating the freedom to 252 create a new mechanism with a new ruleset extremely quickly and pushing it 253 254 out. They're Lego Mindstorms for building economic and social institutions.

Blockchains are platforms for building bespoke economic coordination using distributed ledgers augmented with computationally embedded features such as programmable money (cryptocurrencies), programmable contracts (i.e. smart contracts) and organisations made of software (DAOs). These are building blocks of new forms of economic governance. This is the sense in which blockchains are an institutional technology.

#### 261 Blockchains are digital databases

Third, blockchains are a generalised economic institution in the same way a market is. Just as we can identify a market mechanism without specifying what is actually exchanged in that market, this is also true of a blockchain. Anything configurable or able to be represented in a digital database can be

<sup>7</sup> Buterin (2014a), Wood (2014a, 2014b).

on a blockchain. Blockchains are of course a very new technology – viz, the 266 Bitcoin blockchain has been operating continuously since 2009 and the Ethereum 267 blockchain only since 2015 - and so beyond the initial proof of concept by 268 putting money on the blockchain (i.e. cryptocurrencies).<sup>8</sup> much entrepreneurial 269 attention being paid to the technology is focused on testing experimentally what 270 271 else can be put on the blockchain, and the associated costs and benefits of that action (Allen 2016; De Filippi 2015). The number of blockchain start-2.72 up companies and the amount of venture capital invested has grown rapidly 273 recently,<sup>9</sup> ranging across a large domain of applications including: identity, 274 property and asset titles, financial securities, intellectual property, insurance, 275 IoT, certification, health records, smart contracts, prediction markets, gambling, 2.76 2.77 notaries, logistics platforms, provenance, wallets, social networks, and media and open science, among others. 278

#### 279 3. What sort of technology is blockchain?

It is said that blockchains are a new general purpose technology (Pilkington 280 2016), of the same class of technological trajectories as, for instance, electricity, 281 282 transistors, computers, the internet, mobile phones and so on (Perez 2009). 283 Popular articles on blockchains often represent the technology as the next generation of the internet, or as the 'internet of value' (e.g. Swan 2015; Tapscott 284 and Tapscott 2016). Such tropes are intended to foreshadow blockchains as 285 being similarly large, disruptive and widespread as comparable to computers 286 or the internet. Yet an economic analysis of blockchain technology needs to 287 consider carefully just what sort of technology it really is. If blockchains are 288 a general purpose technology, then their significance is in being next in a 289 line of transformative information technologies, each powering a productivity 290 revolution: e.g. transistors, computers, the internet and now blockchains. If so, 291 then what matters is the estimate of the productivity dividend they might bring 292 (i.e. whether it is large or small and how it is distributed). But if blockchains 293 2.94 are better understood as a new *institutional technology*, then what we have is the arrival of a new species of economic coordination –  $\dot{a}$  la Williamson (1985) 295 and North (1990) – firms, markets, relational contracting and now blockchains. 296 If this is the case, then what matters is what economic activities will shift to 297 this mode of coordination, which is to say that the interesting question is the 298 299 reorganisation of the institutional boundaries of economic coordination.

300 We can thus examine the economics of blockchain technology through a 301 Schumpeterian lens of the productivity consequences of adopting and diffusing

<sup>8</sup> See https://coinmarketcap.com/ for a listing of prices and trade volumes. As of April 2017, the market cap of all cryptocurrencies was about \$USD 23 billion.

<sup>9</sup> AngelList (https://angel.co/blockchains) lists over 500 blockchain start-ups, with an average valuation at \$USD 4 million, as at March 2017.

302 a new information and communications technology, or through an institutional lens of efficient governance. A general purpose technology (GPT)-focused 303 analysis will emphasise the gains in total factor productivity (TFP) to existing 304 economic operations, as well as its creative-destructive effect on firms, markets, 305 industries and jobs. But an institutionally focused analysis of blockchains as a 306 new coordination technology focuses on a different aspect, viz. how blockchains 307 compete with firms, markets and economies as institutional alternatives for 308 coordinating the economic actions of groups of people. 309

#### 310 Two sorts of technology

Blockchain is a new technology, and the invention, adoption and use of this 311 new technology can be examined using economic theory. But there are two 312 distinct (vet commensurable) approaches to the meaning of technological change: 313 the neoclassical approach, and the institutional or evolutionary approach. In 314 the neoclassical production-function model, technological change is a change 315 in factor productivity. In the institutional/evolutionary approach, technologies 316 also include 'social technologies', or institutions and organisations, as rules for 317 coordinating people, and so institutional change is also a type of technological 318 change (Nelson and Sampat 2001). In the social technology approach, 319 technological change is a change in institutional efficiency. 320

In the neoclassical model, blockchain technology is factor augmenting. 321 Its adoption drives economic growth by improving efficiencies, or reducing 322 inefficiencies, using a superior technology to achieve a particular task, e.g. as 323 a payments system or asset transfer register (Catalini and Tucker 2016). People 324 adopt the new technology because of these marginal productive efficiency gains. 325 326 Technological change makes one or more input factors more productive (i.e. it is factor augmenting) and so the aggregate measure of technological change 327 is TFP. TFP is equivalently a measure of economic growth and real income 328 because the rewards of increased factor productivity accrue to the owners of those 329 factors. Technological change in any general purpose technology (say electricity, 330 computers or blockchains) is factor augmenting. The benefit of adopting 331 electricity or computers does not accrue just to the owners of those technologies, 332 but under competition accrues to *all factors* that use those technologies, because 333 their marginal productivity (and therefore marginal revenue product) has been 334 enhanced. Blockchain innovations increase TFP by reducing the production costs 335 associated with any endeavour to produce a particular output. An example is 336 private or permissioned blockchains that reduce the cost of doing a particular 337 338 thing (such as reconciliation, or international money transfers). Here blockchain 339 technology reduces a production cost by eliminating an intermediate cost or lowering the cost of a process, such as verification (Catalini and Gans 2016). 340 We can model blockchain as a productivity-enhancing technological change by 341 treating it as the latest in a long line of general-purpose technologies. And while 342 the specifics of the size of the aggregate effect and the form of the distributional 343

gains and losses are *ex ante* unknowable, as are the shape of the entrepreneurial opportunities and also forms of consumer surplus, what can be inferred is that the new technology will contribute to economic growth and prosperity because, by making existing factors more productive, it 'economises' on scarce resources.

But there is another way that economising can occur, which is by economising 348 349 not on production costs, but on transaction costs. This idea was elucidated by Ronald Coase (1937, 1960) to explain the existence of the firm and the existence 350 of the law. The basic insight of new institutional economics was asking why some 351 transactions occur in firms (hierarchies) rather than in markets? The answer was 352 353 that because of transaction costs in dealing with uncertainty, asset specificity, and frequency of dealings, some transactions are conducted more efficiently 354 in hierarchies rather than in markets (Williamson 1979, 1985). Transaction 355 costs thus determine the efficiency of different governance institutions. The 356 basic insight that transaction cost economics can bring to the economics of 357 blockchain is to ask the same, but now extended, question; why do (or might) 358 some transactions occur in blockchains, rather than in firms or markets? 359

360 Transaction costs are the costs of coordinating economic activities, and reductions in transaction costs do impact TFP measures. The mechanism of 361 their effect, however, is different. Effective institutional innovations reduce 362 the transaction costs of coordinating economic activities. Improvements in 363 institutional orders reduce transaction costs, and drive investment in those 364 economic orders, which eventually manifest as increases in economic activity per 365 input unit, and so as TFP growth. In the neoclassical approach, technological 366 change lowers production costs. In the new institutional approach, technological 367 change lowers transaction costs. 368

So the question is - which type of technological change is blockchain? Which 369 type of costs - production costs or transaction costs - does it affect most signifi-370 371 cantly? Now, blockchain is manifestly an information technology – as a software protocol based on cryptography, a blockchain is a new technology for public 372 databases of digital information - but blockchain is also manifestly a GPT. So at 373 first sight it seems to be a productivity-enhancing technology that economises on 374 production costs. Yet when we dig deeper into the nature of blockchain-based 375 economising, it is often a consequence of transaction cost efficiencies. 376

#### 377 Blockchains are a technology for economic coordination

With a productivity enhancing innovation, the new technology enables more to 378 379 be done with less. The new technology should outcompete the old technology 380 on some important margin. If, however, we focus on blockchains as a 381 cryptocurrency and payments system, e.g. Bitcoin, on many margins it seems a vastly inferior technology. With the current state of the technology (with 382 an average blocksize less than 1MB, and without sidechains) it is slower than 383 credit card-based payments platforms such as Visa, and has a lower capacity 384 channel. But new technologies are usually worse on some dimensions, and 385

their value often accrues to properties that were poor or non-existent in the 386 competing technology. With cryptocurrency payments the relevant feature is the 387 deep architectural change in how payments work, now entirely peer-to-peer. 388 This has costs, including transactions being irreversible (although for some that 389 is a powerful benefit). But the benefits relate to what is no longer required, 390 namely corporate or government permissioning, monitoring and regulation of 391 private finance (replaced by a crypto-wallet that can pay anyone, anywhere, 392 who also has such a wallet). As such, the productivity gains come from the 393 organisational efficiency gains, from stripping out layers of activity no longer 394 needed because trusted third parties are not required, or can be achieved more 395 efficiently using native capabilities in the blockchain technology stack, such as 396 multisig protocols.<sup>10</sup> 397

Distributed ledgers are a technology of decentralisation. Centralisation can 398 be an efficient source of order and control at small scales, but complex self-399 organising systems tend toward decentralisation as they grow because the 400 coordination costs eventually overwhelm any centralised node, causing fragility. 401 402 Loss of centralised control is a cost, but the benefit is that decentralised systems are more robust. Distributed systems still require system-wide coordination, 403 however; this is usually achieved through adaptation, for example through the 404 price system in a market (Havek 1945).<sup>11</sup> Blockchains create distributed systems 405 by eliminating centralisation, which was needed previously for reconciliation or 406 consensus on a ledger with an alternative technology for achieving consensus 407 about economic data. The implication is that by providing an alternative 408 organisational mechanism to reach agreement about economic facts, which 409 are used in turn to coordinate economic activity, this technology offers an 410 alternative way of coordinating economic activity. Distributed ledgers are a 411 technology for economic coordination that is a potential substitute for the 412 413 economic coordination provided by markets, hierarchies, relational contracting and governments. Blockchains are in this sense an institutional innovation. The 414 relevant margin of economic analysis is therefore not with TFP and growth, but 415 rather with substitute mechanisms of economic coordination and governance. 416 To unpack the relevant margins of governance efficiency that blockchains have 417 over firms, markets, networks, relational contracting and governments, consider 418 the underlying problem of the economics of efficient governance. 419

#### 420 A transactions cost explanation of the economic efficiency of blockchains

421 The comparative economic efficiency of blockchains can be understood as 422 a simple extension of Williamson's (1985) operationalisation of Coase's 423 transactions cost analysis with respect to the comparative efficiency of firms

11 Tokens within the blockchain can be thought of as being an 'inbuilt' price mechanism.

<sup>10</sup> An explanation of multisig protocols is available here: https://coincenter.org/entry/what-is-multi-sig-and-what-can-it-do (accessed 30 March 2017).

424 versus markets. Williamson argued that a hierarchical organisation and relational contracting are ways to control opportunism in the presence of bounded 42.5 rationality and asset specificity, by internalising the (transaction) costs of 426 427 opportunism. Control of opportunism is not the only economic reason that firms exist (Hodgson 2004; Langlois 1995) but it is one force that allocates 428 429 economic activity across comparative economic institutions. Blockchains can also control opportunism, but they do so by harnessing market mechanisms and 430 internalising them within a closed and guaranteed payments system. Williamson 431 432 (1979) argued that under common behavioural, technological and organisational conditions, firms minimise the transaction costs of controlling opportunism, and 433 are thus efficient ways to organise economic activity. A similar claim is that 434 435 blockchain platforms can minimise opportunism by a combination of radical public transparency coupled with cryptographic enforcement and execution 436 through smart contracts and their agents (e.g. DAOs) (Swanson 2014). 437

To the extent that opportunistic behaviour becomes searchable public 438 information (overcoming bounded rationality), the private costs of opportunism 439 440 are now higher. And to the extent that detailed contracts can be written and executed indefinitely in he future, the counter-party risks associated with 441 investment in specialised assets are reduced. The implication is that blockchain-442 based platforms for coordinating economic activity may compete effectively 443 with hierarchies (which exploit incomplete contracts to overcome opportunism) 444 and relational contracting (which requires trust between parties, and exploits 445 the expectation of repeated exchanges) on some important margins. Where 446 447 blockchains can mitigate opportunism through crypto-economic incentives and mechanisms at a relatively low transaction cost they will be more efficient 448 449 (i.e. transaction-cost minimising) institutions for coordinating economic activity compared to organisational hierarchies and relational contracts (which are in 450 451 turn, à la Williamson, more efficient than markets).

A possible counterargument is that while firms are made of *incomplete* 452 contracts (Hart 1989), blockchain-based smart contracts and DAOs are by 453 construction a domain of *complete contracts* (Wright and De Filippi 2015).<sup>12</sup> 454 This sharpens the distinction between blockchains, firms, relational contracts 455 and markets. In the Coasian view, a firm is a 'nexus of contracts', but 456 specifically a nexus of incomplete contracts (Hart and Moore 1990: Jensen and 457 Meckling 1976; Williamson 1985). In a world with zero transaction costs, all 458 contracts would be complete and all economic coordination would be through 459 market transactions. Incomplete contracting models (Tirole 1999) usually invoke 460

<sup>12</sup> Abramowicz (2016: 362) observes that 'cryptocurrencies cannot solve the problem of incomplete contracts, and as long as contracts are incomplete, humans will need to resolve ambiguities'. Yet building on Wright and De Filippi's (2015) approach to 'Lex Cryptographica', Abramowicz proposes a model of peer-to-peer law in which cryptocurrency protocols incentivise collective human judgment both to make law and to resolve disputes with incomplete contracts.

transaction costs arising from: (1) uncertainty, or unforeseen contingencies, 461 as information problems; (2) the costs of writing contracts; (3) the costs of 462 enforcing contracts. The implication is that blockchains may not compete head-463 464 to-head with firms, but rather may carve out those parts of firms that can be rendered as complete contracts where they lower transaction costs on any of 465 these three margins. For instance, blockchain-enabled smart contract-facilitated 466 transactions should in principle experience fewer efficiency problems due to 467 information asymmetries - adverse selection (prior to a transaction) and moral 468 hazard (following a transaction). Smart contracts could also be effective ways to 469 load significant numbers of low-probability state contingencies into contracts. 470 These could function like open-source libraries able to be inserted into machine-471 readable contracts, reducing the complexity cost of writing large state-contingent 472 473 contracts, and so lowering transaction costs. Both *ex ante* contractual discovery and *ex post* contractual renegotiation costs (i.e. bargaining and haggling costs) 474 are an expected consequence of incomplete contracts. Such contracts have 475 dynamic benefits, enabling adaptation, but in the shadow of these expected 476 but uncertain costs all parties will contract less than is optimal. Blockchains 477 potentially enable the known parts of these relationships to be carved out 478 efficiently from the unknown parts, and executed automatically based upon state 479 conditionals, increasing the range to which economic coordination can extend 480 into the future. 481

In new institutional economic analysis, organisational form is shaped by the 482 need to control opportunism (Williamson 1985: 64-7). The proximate cause 483 of opportunism is the conjoint pay-offs to idiosyncratic investment - i.e. asset 484 specificity, a normal part of all economic production requiring the coordination 485 486 of joint inputs. But the ultimate cause of opportunism is the intent and ability of agents to exploit trust. Williamson calls this 'self-interest seeking with guile', 487 488 and emphasises the connection with bounded rationality. With full rationality, complete information and costless transactions, all agents can comprehensively 489 contract with no need for trust. But with bounded rationality (i.e. imperfect 490 information and costly transactions) the economic margin of contracting is 491 trust - i.e. contract up to the point where the marginal cost of supplying 492 trust (accumulating agent-specific experience, monitoring reputation) equals the 493 marginal benefit of that trust (the surplus, compared to the next best institutional 494 495 alternative). In this view, blockchains are an additional mechanism for controlling opportunism, eliminating the need for trust by using crypto-enforced 496 497 execution of contracts through consensus and transparency. Opportunism is significantly reduced in DAOs compared to in-the-world Williamsonian firms. As 498 499 Catalini and Gans (2016) emphasise in their claims that blockchain technology lowers verification costs, the lowered costs of opportunism also extend the 500 domain of the market and shrink the domain of organisations. So, if the 501 Williamson model of firms and markets is correct that economic activity and 502 investment is stymied by threats and engagement of opportunism, blockchains 503

are an institutional innovation. If governance exists for reasons other than
opportunism, however, then distributed ledger technologies may well be a source
of productivity growth, but not the institutional revolution argued here.

507 Alchian and Demsetz (1972) suggest another possible avenue whereby a blockchain governance revolution may unfold at the margin of the economic 508 509 efficiency of organisations versus markets. They proposed an alternative transaction costs theory of the firm that emphasised monitoring costs in team 510 production. When production is more efficient with shared inputs than non-511 shared ones, it may be more efficient to establish sets of agreements that 512 characterise firms as the team use of inputs plus the centralised position of 513 some party in the contractual arrangements of all other inputs, than to govern 514 these transactions using markets. The Alchian and Demsetz model argues for 515 the efficiency of centralised monitoring. What blockchains introduce, however, 516 is a new prospect of *distributed monitoring*, undermining the main argument for 517 the comparative efficiency of the firm in the context of the generalised efficiency 518 of production with shared inputs. In essence the blockchain is not simply a 519 trustless technology, it is a self-monitoring technology too. To illustrate this 520 point consider Alchian's (1983) definition of a firm:<sup>13</sup> 521

A firm is a (1) coalition of interspecific resources, some of which are owned in common (2), and some of which are compensated according to some criteria other than separably additive outputs and other than by directly measured marginal productivity (3) of saleable products.

For Alchian (1983) asset specificity and quasi-rents are the defining features of 526 the firm. The firm has to own specific assets to prevent ex post opportunistic 527 expropriation. This necessitates a non-market-related monitoring and reward 528 529 system within the firm. The blockchain, however, has the potential to resolve, or at least largely ameliorate, those issues. For example, Bitcoin relies on a proof-of-530 531 work algorithm that is analogous to the Alchian and Demsetz (1972) monitoring 532 problem: has task A been performed or not? While this is a valuable function, it 533 is possible to extend the principle.

For example, Backfeed,<sup>14</sup> a social protocol that builds upon blockchain-534 based infrastructure and the smart-contract platform provided by Ethereum, 535 implements an alternative and more generic consensus algorithm called proof-of-536 value that relies on human evaluation to discover the value of every contribution 537 as perceived according to the distinctive value system of each individual 538 network. Steem,<sup>15</sup> a blockchain-based social media organisation, performs a 539 similar function though community-voting using its native cryptocurrency. 540 Individual members of a community or organisation evaluate the contributions 541

<sup>13</sup> This paper is an extension and partial correction to the earlier Alchian and Demsetz (1972) paper.

<sup>14</sup> See http://backfeed.cc/

<sup>15</sup> See https://steem.io/.

of others, who will be rewarded (according to the value they bring to the 542 community) with economic tokens (transferable) and a reputation score (non-543 transferable) that indicates the influence they hold within the organisation.<sup>16</sup> 544 545 The Backfeed protocol that substitutes for monitoring deploys a market-like mechanism (reputation and price) to allow for the collaborative creation and 546 distribution of value in peer networks. The system relies on a specific protocol to 547 enable distributed peer networks to contribute to an organisation. Through the 548 blockchain-based Backfeed protocol they can coordinate themselves indirectly, 549 mutually exploiting their specialised knowledge (à la Havek 1945). A peer-to-550 551 peer evaluation system determines the perceived value of each contribution in a decentralised fashion in order to allocate influence and rewards accordingly. 552

Backfeed is an experimental protocol that is itself built on an experimental 553 platform – Ethereum – and Steem is a proof-of-concept social media platform. 554 They may or may not succeed. They are interesting, however, because they appear 555 to be a new type of economic institution. These blockchain protocols enable 556 a decentralised reputation system to distribute authority among community 557 558 members dynamically in order to organise individuals organically into a meritocracy with a decentralised topology. The values of every individual 559 that partake in the organisation, weighted according to the influence they 560 each hold within that organisation, constitute - in aggregate - the overall 561 value system of the organisation. As the dynamics of the organisation evolve, 562 with new contributors coming and old contributors leaving, the influence of 563 every individual will change, and so ultimately will the value system of that 564 organisation. The blockchain-based Backfeed protocol has firm-like, market-like 565 and government-like properties, yet is a distinct form of economic governance. 566

The Williamson model of the firm (opportunism) and the Alchian and Demsetz 567 model of the firm (monitoring) both provide theoretical reasons to expect that 568 569 blockchain technology may erode the margin of the comparative efficiency of firms. Catalini and Gans (2016) make a similar point, indicating that blockchain 570 shifts the margin of institutional efficiency toward markets. The point we have 571 made in this paper is that all of these theoretical arguments can be sound, but 572 that the Williamson, Alchian and Demsetz, or the Gans and Catalini predictions 573 about the shifted boundaries of firms and markets may not follow because they 574 failed to consider a further option: namely that the dynamic at work is not a 575 reallocation of economic activity across a given set of institutions - markets, 576 hierarchies, relational contracting - but rather the mass adoption of this new 577 578 technology may lead to an evolution of the economic institutions of capitalism 579 itself.

16 The reputation score in the Backfeed protocol can increase in two ways: (1) by making a contribution that is perceived as valuable by the community; and (2) by making a useful evaluation of someone else's contribution. Hence, individuals are judged not only by their actions (or contributions), but also by their judgment (or evaluations) of the actions of others.

#### 580 4. Blockchains and institutional economic evolution

Blockchain-based distributed ledger technology adds an additional category 581 to the suite of Williamson's (1985) 'economic institutions of capitalism' -582 viz. markets, hierarchies and relational contracting - with a new type of 583 economic order: a decentralised collaborative organisation (DCO).<sup>17</sup> A DCO is 584 a self-governing organisation with the coordination properties of a market, the 585 governance properties of a commons and the constitutional, legal and monetary 586 properties of a nation state. It is an organisation, but it is not hierarchical. It 587 has the coordination properties of a market through the token systems that 588 coordinate distributed action, but it is not a market because the predominant 589 activity is production, not exchange. And it has the unanimous constitutional 590 properties of a rule-of-law governed nation state, by complicit agreement of 591 all 'citizens' who opt in to such a decentralised collaborative organisation, 592 and the automatic execution of the rules of that DCO through smart contract 593 enforcement (Atzori 2015).18 594

The central argument of this paper has been that much of the extant hype 595 around blockchain as a new digital technology that will drive productivity 596 growth – just as previous generations of ICT have done – actually misrepresents 597 598 its nature as a technology. We have argued that the interesting thing about blockchain is that it is an institutional innovation. From this perspective, its 599 significance is as an evolutionary development in the institutions of market 600 capitalism (Hodgson 2015). An economy with blockchain technology is 601 institutionally more varied and complex than an economy without it. From an 602 analytic perspective, the relevant question is the margin upon which blockchain 603 institutions compete with alternative modes of economic coordination - markets, 604 hierarchies and relational contracting (Williamson 1979, 1991), as well as 605 clubs, commons and government (North 1990; Ostrom 1990, 2005). We have 606 suggested that transaction costs provide a lens through which to understand 607 the comparative institutional advantage of blockchains and the co-evolutionary 608 609 dynamics with other institutions of market capitalism.

One path by which the institutions of market capitalism may adapt to 610 blockchain technologies is through the substitution of economic governance from 611 firms, markets, and relational contracts with blockchains. The same economic 612 activity is institutionally reallocated. Currency transactions or settlement of 613 financial trades move 'to the blockchain' for instance. But another path is that 614 615 blockchains-based coordination may enable new types of economic activity that were previously not able to be governed by firms, markets or governments 616 617 because the transaction costs were too high to justify the expected benefits.

17 See Ostrom (2005) and Stringham (2015) on the evolution of private or community-level rule-governed economic orders.

18 Reijers et al. (2016) argue that blockchain governance is a special type of social contract mechanism, and thereby suffers the same basic problems that are invariably resolved through political action.

In this case, a more institutionally varied economy (now containing blockchain 618 coordination) can support new types of economic activity. In this instance the 619 economy becomes more institutionally and economically complex. The Ethereum 620 blockchain-based examples of Backfeed and Steem discussed above illustrate 621 this, bringing economic coordination and governance institutions to spaces that 622 currently are either served poorly or served not at all by extant coordination 623 mechanisms of markets, hierarchies and governments. In other words, the impact 624 of blockchain technology may be less to improve the efficiency of existing 625 economic orders (for example dis-intermediating payments and finance) than 626 to expand the scope and depth of economic governance through the evolution 627 of new types of coordinating institutions that are native to blockchains. 628

The evolutionary character of modern institutional economic analysis is 629 Veblenian and Darwinian (Hodgson 1998; Hodgson and Knudsen 2010) or 630 game theoretic (Schotter 2008). What it is not, generally, is Schumpeterian, for 631 the simple reason that institutions are understood as coordinating rules, rather 632 than as disruptive new technologies. But what is interesting about blockchain 633 technology is that the current mix of hype and scepticism about its status 634 as a new information technology or general purpose technology (GPT) has 635 largely overlooked a further possibility: viz. that it is an *institutional technology*. 636 New technologies of governance are relatively rare but it is important to 637 identify them because unlike most GPTs, where the main dynamic effect is 638 diffuse productivity gains, an institutional technology introduces a new mode 639 of economic coordination and governance. We have argued in this paper that 640 blockchain technology, while just one of a many Schumpeterian technologies 641 driving economic evolution, ought nevertheless to be of particular interest to 642 institutional economists, whether from a transaction costs perspective in seeking 643 to understand the boundaries of firms and markets, or from the perspective of 644 645 the evolution of economic institutions.

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