

Profiles of Indian biotech companies

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Biotechnology Journal



Profiles of Indian biotech companies

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Profiles of four top biotech companies in India

Serum Institute of India - India's top BioPharma company



Institute Serum overtook Bangalore-based Biocon as India's biotech No.1 company in the

BioSpectrum-ABLE Biotech Industry Survey in 2006 in revenues. then it has retained the crown for three consecutive years.

annual

((Fig. 1 cyrus)) Cyrus Poonawalla O CyberMedia Publications

Founded by India's leading breeder of race horses, Cyrus Poonawalla, in 1966 just to make some vaccines, Serum Institute of India in Pune has today emerged as one of the world's leading producers of pediatric vaccine. Serum is also one of the largest global producers of measles and DTP vaccines in the world. Every second child born in the world gets the first shot of vaccination with the products made in Serum's Pune facility. Jndia's largest vaccine manufacturer, Serum Institute of India, is also one of the leading vaccines producer in the world. in Pune, Based Serum established a global presence in the vaccine market and exports its products to 140 countries. Leading the race in MMR and hepatitis B vaccines in India. Serum Institute of India was also auded for coming up with vaccine products in the country at affordable prices. ((Fig. 2-fermenter))



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In recent times, the company has achieved many milestones. 2007, it announced-the-launch-of its-indigenously-manufactured low-cost Haemophilus influenza type b (Hib) conjugate vaccine under - the -brand - name -of HibPRO in India. HibPRO has been priced at Rs 375 or just US \$ 8 for a single dose vial. HibPRO is a vaccine with clinically proven efficacy and safety at an affordable price. According to Dr Cyrus Poonawalla, "HibPRO has undergone series of clinical trials to prove its efficacy and safety in comparison with commercially available Hib conjugate vaccines. With the launch of HibPRO, Serum can extend the benefits of pentavalent or quadravalent vaccines at a very affordable price. These benefits are mainly fewer numbers of injections, lesser pain to the child and protection against multiple diseases such as Hib hepatitis B, diphtheria, pertussis and tetanus in one injection.

((Fig. 3 washing)) © CyberMedia

Publications

In the past, Serum's products were supplied to international

health agencies like WHO. UNICEF, PAHO and American Health Organization), and also to over 140 countries across the globe. Its vaccines are used in the national immunization programs of several countries. The measles/rubella vaccine is used in catch-up and mop-up campaigns of several countries to control the incidence of measles and rubella. A novel Hib vaccine. was launched in March 2007. Serum Institute has a capacity to produce over 100 million doses of this vaccine. The company supplies this new-age vaccine to GAVI (Global Alliance for Vaccines - - and - Immunization), -PAHO and UNICEF. According to Dr Poonawalla, "Serum Institute is - the - only - indigenous manufacturers of Hib, vaccine in India today unlike other vaccine manufacturers who import the bulk. Hib vaccine is manufactured in India." company supplies the vaccine at a low price compared to those offered by other leading alobal manufacturers. vaccine is available under the brand name SiiHIB Pro.

((quote)) "Serum Institute is the only indigenous manufacturers of HIB vaccine in India today unlike other vaccine manufacturers who import the bulk. HIB vaccine is fully manufactured in India."

From its inception, Institute pursued a lot of development research and activities, Established in 1977 as distinctly separate autonomous body. the main objective of Serum Institute of India Research Foundation is to conduct research in the fields of medical sciences and in natural and applied sciences. The several Foundation has outstanding achievements to its credit. The document "Information Support Immunization Programme in India" used by the health planners of the Indian government while outlining the seventh Five-Year Plan, was designed by the Foundation in the year 1984 and again in

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Biotechnology Journal

1989. Other notable successes include pilot production of measles vaccine on human diploid cells; industrial column chromatography and affinity chromatography for separation of immunoglobulins; monitoring of vaccine quality in the field; clinical trials of new products; clinical trial of a human diploid cell rabies vaccine with laboratory workers.



((Fig. 4 vaccine)) © PhotoDisc

In 2006, Serum Institute of India has set up Serum BioPharma Park, India's first biotech Special Economic Zone (SEZ), and developments on this project are still in the process. The park is adjoining Serum Institute's existing manufacturing unit and a sector-specific intended to develop biotechnology pharmaceutical products. SEZ will allow Serum Institute of to avail various tax benefits such as income tax and import duty on capital goods. This encouraged a lot of foreign companies to partner with Serum Institute of India to avail and share these benefits. The SEZ will be spread across 55 acres in Hadapsar, Pune. Serum Institute will have 5-6 units in the SEZ. The project is expected to be completed by 2010. "The SEZ, which has currently been allocated 55 acres of notified land in phase _ _ _ _ _ would, based on availabilities and opportunities, be gradually expanded to 250 acres. The SEZ will stimulate economic activities by offering larger employment opportunities, attract substantial investments for export production and render services abroad to earn more foreign exchange", Dr Poonawalla stated.

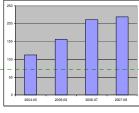


Table 1 Business revenues of the Serum Institute in Milion US-\$, 2004-2008

http://www.seruminstitute.com

A.2.2. Biocon: Aiming for innovation leadership

((Box))

Biocon's strength lies in reinventing. The group divested its industrial enzymes business a couple of years back and is now focused on building a global base through-

new drug discoveries, developments, and services.



((Fig. 5 kiran)) Dr Kiran Mazumdar-Shaw © CyberMedia Publications

From its humble beginnings in a garage in a Bangalore suburb in 1978 as a manufacturer of industrial enzymes. Biocon has traversed a long way to emerge as one of the companies to watch out for in the next decade. Not just because its founder, Kiran Mazumdar-Shaw, is more famous and the most visible face of

women entrepreneurs in India.
Because, in its new role as an innovative company. Biocon is betting big on developing an oral version insulin. And change the way diabetes is treated in India and the world. The phase 2 trials of oral insulin are currently on and regulatory approval for the imminent phase 3 trials will determine the shape of things to come for India's most watched biotechnology company.

Of course. Biocon has other businesses too. Realizing the importance of drug discovery services and clinical services. two of its subsidiaries — Syngene International and Cliniqene International — are helping to make Biocon emerge as an integrated player with the ability to offer a range of drug discovery and clinical trials to global companies.

performance remains on a growth track. At a time when many sectors face a severe slowdown, we believe that Biocon has a unique opportunity to leverage our affordable R&D base and forge partnerships that will deliver large contract research.

manufacturing and development opportunities over the next 5 years", said Biocon Chairman and Managing Director, Mazumdar-Shaw. recombinant insulin, INSUGEN. using Pichia pastoris expression, launched in 2004, and monoclonal antibody-based head and neck cancer drug, BioMAB EFGR in 2007, are keeping the company's profile, along with its statin products custom-made for a number of big pharma companies.

Biocon's focus is on novel biologics, mainly monoclonal antibodies



((Fig. 6 biocon)) © CyberMedia Publications

(mAbs), which have resulted in a robust and rapidly advancing pipeline. Some of its key

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include programs the development of Oral Insulin (IN -105) in the treatment of diabetes mellitus and a new mAb (T1h) targeted against CD6 in the treatment of rheumatoid arthritis (RA). Other programs that are expected to enter preclinical development include BVX-10 (a novel human anti - TNF) and BVX-20 (a novel human anti-CD20).

Biocon, in 2007, acquired a 70% controlling stake in German Pharma company, This acquisition helped GmbH. Biocon to market and distribute a range of pharmaceuticals including generics, biosimilars, biologics and innovative pharmaceutical products Germany and Europe.

Biocon's BVX-20 is a novel human monoclonal antibody that binds to CD20, a protein located on both normal and malignant Bcells. After binding, BVX-20 kills B-cells by recruiting the body's own immune system. BVX-20 is intended for use in the treatment patients with relapsed or chemotherapy-resistant follicular B-cell NHL and CD20- positive diffuse large B-cell NHL in combination with chemotherapy. This monoclonal antibody was developed in collaboration with Vaccinex, a US company, using ActivMab technology. The proof of concept has been shown in animal studies and the molecule is expected to start clinical trials in 2009.

((Fig. 7, sterile)) © CyberMedia

((quote)) "Biocon stands

committed to building big

Publications

brands of products" Kiran Mazumdar-Shaw

Another innovation from Biocon was the introduction of pre-filled syringes of two life saving drugs -(granulocyte-colony GCSF stimulating factor) and EPO (erythropoietin). These innovative products were introduced in mid-2008 for the first time in India. Biocon's pre-filled syringe device incorporates features that provide for simple and safe handing, a discrete appearance of injector and a retractable needle that reduces the chances of injuries during injection.



((Fig. 8 boy)) © CyberMedia **Publications**

Commenting on the launch of the pre-filled syringes, Mazumdar-

> explained, pharmaceutical industry has registered an increasing

demand in the <u>market</u>

http://www.biocon.co

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of pre-filled segment

syringe systems over the past ten years. These systems have the <u>endorsement</u> healthcare professionals worldwide. There is

growing trend of injectable drugs moving into the pre-fill syringe as a presentation format. Worldwide, pre-filled syringe volumes have reached more than two billion units. The opportunity for Indian biotech companies in pre-filled syringes is immense as India is being viewed as a lowcost, high-quality manufacturing base. It has the largest number of USFDA approved plants outside

((quote)) "The opportunity for Indian biotech companies in pre-filled syringes is immense as India is being viewed as a low-cost, high-quality manufacturing base.

The company's stock price has been stagnant for quite some quarters now. Nearly 60% of its revenues come from exports of biopharmaceutical various products and Biocon was forced to book a lot of mark-to-market losses on account of its decision to make forward contracts in US \$ at a much lower rate. However, Biocon is poised to grow in the years to come if the big bet on a slew of innovative products come off successfully.

"We are gearing up to increase our top-line performance in biopharma. So the year ahead should see us delivering a bettergrowth in terms of biopharma. We have grown by more than 100 percent in branded formulations sates compared to the previous year. We expect the growth to continue at this rate because the base is small. Biocon stands committed to build big brands of products like Insugen, BIOMAb-EGFR, and Statix.

Table 2:

Business

revenues of Biocon in

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Rasi Seeds: Changing the face of India's bioagriculture

((quote)) "[Rasi Seeds] aims to create genetic variability to suit various climatic zones with wider adaptability.



((Fig. 9 ramas)) M. Ramasami ©

Rasi Seeds was envisioned by M. Ramasami, and was initiated in the year 1973 at Attur in Salem district in the southern Indian state of Tamil Nadu. Rasi Seeds made rapid advances from seed production and supply ventures to commendable position in research and development (R&D) of the remarkable services of R. Krishnamurthy, renowned for his extra long staple superfine cotton variety Suvin and the popular Medium Staple variety LRA 5166.

Having excelled in R&D in cotton seeds, it went on to expand into a multi-crop, multi-location quality research movement and proved beneficial the community. The company aims to create genetic variability to suit various climatic zones with wider adaptability by producing hybrids of various staple lengths, high strength and a biotic stress tolerance in cotton. The R&D unit is recognized by the Department Scientific and Industrial Research, Ministry of Science and Technology, Government of India, New Delhi,



((Fig. 10 plant)) Rasi seeds plant © CyberMedia Publications

Rasi Seeds was the second largest seller of Bt cotton (genetically engineered insectresistant cotton) seeds in India in 2007.

company has a well-The maintained research farm of 140 acres, about 55,000 square feet contained green house, separate ginning facility for germplasm and other breeding lines, state-of-theart fiber testing lab (HVI), wellequipped seed testing laboratory, and a separate dehumidified refrigerated facility for germplasm and breeding lines. The company also has a state-of-the-art biotech facility for testing the presence of Bt gene.

Rasi is the recipient of a national award for R&D from the Department of Scientific and Industrial Research, Ministry of Technology, Science and Government of India, New Delhi. It is the second company to obtain approval for Bt cotton

Rasi Seeds <u>did</u>, extensive research for crop improvement incorporating latest technology in breeding techniques and is aiming for hybrids with earliness, high quality and drought tolerance. The RCH 2 cotton variant especially created history by its remarkable yield in farmers fields. The company released fourteen elite Bt cotton hybrids for commercial cultivation with approval of Genetic Engineering Approval Committee (GEAC), Ministry of Environment and Forests, Government of India. With that, Rasi emerged first in the number of Bt cotton hybrids released in India. Also many more hybrids are in the pipeline to cover different segments in The company, well known for its pioneering - efforts - in- -hybridcotton, proved itself again by ushering in the Bt cotton technology. The company technology. The co Monsanto in 1999 commercialize hybrid cotton with Bollgard technology. It was the second company in the Indian seed industry to do so with its hybrids and many more hybrids are in the pipeline to cover all <u>"Multi-</u> cotton-growing zones. national companies are very strong on the technology front. Among Indian seed companies, a few companies are struggling to attain technological capabilities, but they are very weak in financial status when compared to multi-national companies. The interference in the pricing of quality value-added hybrid seeds by state governments is creating a negative impact on indigenous seed companies in their efforts," M. Ramasami points out Rasi's ongoing projects include

sourcing and evaluation of germplasm lines; breeding for new lines with earliness, erect leaves, orange flint and orange vellow semi-dent grain colors; development of new single cross, modified single cross and threeway cross hybrids for evaluation and identification of high-yield hybrid combinations: and maintenance breeding parental purity. Rasi group also trends in the explores new corporate industry like and contract farming, which will provide a win-win solution to corporate farmer, spinner, ginner and the seed company.

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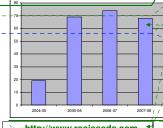
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Biotechnology Journal



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Table 3: Business revenues of Rasi Seeds in Milion US-\$, 2004 – 2008



http://www.rasiseeds.com

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A.2.4. India's iconic biotech company: Shantha Biotechnics

((Box)). Hyderabad-based Shantha Biotechnics is small compared to the two big giants of Indian biotechnology, Biocon and Serum Institute. However, the company, founded by an electrical engineer, Varaprasad Reddy, in 1993 and named after his mother to produce India's first recombinant hepatitis B vaccine, has an iconic status in Indian biotechnology sector. For Reddy_took_up_the challenge to prove to the world that an Indian company could make recombinant vaccines with world class quality. Today, the company supplies nearly half the global requirements of hepatitis B vaccine for immunization programmes

emerged as a major supplier of key health-care products to the world. Shantha is currently focusing its R&D efforts in the development of generic biologicals, novel therapeutic antibodies, proteins and vaccines. The company conducts exploratory research in the fields of oncology, infectious diseases and platform technologies.

Shanvac-B is the first Indian hepatitis B vaccine to be pre-

pnanyac- B is the first Indian hepatitis B vaccine to be prequalified by WHO, Geneva, for supplying to UN agencies globally. Today, Shantha caters to major international markets including Asia-Pacific, Africa, CIS and Latin America, in addition to supra- nations like UNICEF and PAHO.

Molecular Biology (CCMB), Hyderabad, we made the vaccine in India," surmised Reddy about the iconic start up.

((quote)) "I took up the challenge and founded the company with borrowed family funds. With help from scientists at the Center for Cellular and Molecular Biology (CCMB), Hyderabad, we made the vaccine in India."

When Shantha's Hepatitis B vaccine was introduce at one-tenth the price of the imported vaccine, it shook up the market. Prices crashed. Five other Indian companies too introduced the receombinant Hepatitis B vaccine and today India has the cheapest vaccine-in the world. Shantha is the company that most first-timer entrepreneurs in Indian biotech have looked up to since 1996.



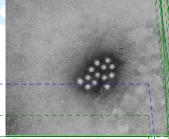
((Fig. 13 Reddy)) <u>Varaprasad</u>
Reddy © CyberMedia
Publications

From that small beginning, Shantha Biotechnics has



((Fig. 14 tank)) © CyberMedia Publications

While attending a global vaccine seminar in California in 1993, I had decided to make Hepatitis B vaccine in India. I tried to get the technology but US companies sniggered at an Indian organization's ability to make quality Hepatitis B vaccine. I took up the challenge and founded the company with borrowed family funds. With help from scientists at the Center for Cellular and



((Fig. 15 hepatits)) ((wiki commons))

Shantha has also got WHO prequalification for its combination vaccine of DP1+ Hepatitis B, Shantetra, enabling supplies to the UN Agencies. Shantha is currently working on therapeutic

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monoclonal antibodies pegylated proteins. The company expects to launch monoclonal antibodies and pegylated proteins by mid-2009.

cutting _To make technologies available to the common Shantha man. exploring constantly the possibilities of partnerships to facilitate innovations in research and development. The french healthcare company Merieux Alliance has currently a 60 Shantha percent stake in Biotechnics. Merieux bought the stake from Oman-based financial firms, which had invested in Shantha a few years ago. This alliance favors synergies in terms research and development between the group companies. Shantha Biotechnics also has access to the support provided by Merieux Alliances international network.

Shantha extends its excellent inexpertise, skill competences and development of vaccines and biologicals to carry out contract research services to its clients. Contract research is undertaken at Shantha's sprawling 50, 000 square feet R&D center. center is well-equipped with the latest-world class instruments and other support facilities.

Shantha already carried out substantial work for its clients. out contract research work undertaken is in the areas of gene cloning, monoclonal antibody development, expression and purification of recombinant proteins fermentation, fermentation and purification process optimization, development polyclonal antibodies, and development of WCB, MCB and analytical methods.

((Fig. 16-scientists)) © CyberMedia Publications

targets. infectious diseases and oncology as primary areas of interest for conducting R&D activities. It also collaborative research



premier national and international research

organizations such as the CCMB and the Indian Institute of Science, among many national Indian research institutions. A research tie-up with International Vaccine for Institute. Korea. the development and transfer of technology for various vaccines has complemented Shantha's research strengths.

Table 4: Business revenues of Shantha in Milion US-\$, 2004



by Narayanan Suresh and Ch. Srinivas Rao, Editors, BioSpectrum, Cyber-Media (India) Ltd, Bangalore 560 001, India E-mail:

sureshn@cybermedia.co.in

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Profiles of four top biotechnology companies in India

by

Narayanan Suresh and Ch. Srinivas Rao Editors

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2004-05	Rs 505 crore (\$112 million)		
2005-06	Rs 703 crore (\$156 million)		
2006-07	Rs 951 crore (\$211 million)		
2007-08	Rs 987 crore (\$219 million)		
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it got approval for commercial release of its RC 144 Bt RCH 377 Bt for the central zone, RCH 1	H 2 Bt for the central and sou 34 Bt and RCH 317 Bt RCH 3	th zones, RCH 118 Bt, RCH 138 Bt, RCH

and RCH 20 Bt and RCH 368 Bt RCH 371 Bt, RCH 111 Bt and RCHB 708 Bt for the south zone. Also

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((quote)) "[Rasi Seeds] aims to create genetic variability to suit various climatic zones with wider adaptability by producing hybrids of various staple lengths, high strength and a biotic stress tolerance in cotton."

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rasi seeds		

Changing the face of India bioagri

Rasi Seeds has been the first to engineer genetic variability to suit various agro climatic zones with wider adaptability by producing hybrids of various staple lengths, high strength and a biotic stress tolerance in cotton.

((Fig. 3 seeds)) ((wiki commons))

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2004-05 Rs 728 crore (\$162 million)		
2005-06 Rs 793 crore (\$176 million)		
2006-07 Rs 990 crore (\$220 million)		
2007-08 Rs 1090 crore (\$242 million)		

CEO: Dr. Kiran Mazumdar-Shaw (Chairman and Managing Director) **Business:** Manufacturer of biopharmaceuticals and industrial enzymes

Start-up Year: 1978

Address: 20th KM Hosur Road,

Electronic City, Bangalore - 560100, India

Tel.: +91 80 2808 2808 Fax:+91 80 2852 3423

Website: www.biocon.com

"Biocon stands committed to building big brands of products"

"We are gearing up to increase our top-line performance in biopharma. So the year ahead should see us delivering a better growth in terms of biopharma. We have grown by more than 100 percent in branded formulations sales compared to the previous year. We expect the growth to continue at this rate because the base is small. Biocon stands committed to build big brands of products like Insugen, BIOMAb-EGFR, and Statix."

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BIOCON

Aiming for Innovation Leadership

((Box))

Biocon's strength lies in reinventing. The group divested its industrial enzymes business a couple of years back and is now focused on building a global base through new drug discoveries, developments, and services.

⁻⁻ Dr Kiran Mazumdar-Shaw, CMD, Biocon



((Fig. 5Kerala coast)) © Flat Earth

From its humble beginnings in a garage in a Bangalore suburb in 1978 as a manufacturer of industrial enzymes, Biocon has traversed a long way to emerge as one of the companies to watch out for in the next decade. Not just because its founder, Mrs Kiran Mazumdar-Shaw, is more famous and the most visible face of women entrepreneurs in India. Because, in its new role as an innovative company, Biocon is betting big on developing an oral version insulin. And change the way diabetes is treated in India and the world. The phase 2 trials of oral insulin are currently on and regulatory approval for the imminent phase 3 trials will determine the shape of things to come for India's most watched biotechnology company.

Of course, Biocon has other businesses too. Realizing the importance of drug discovery services and clinical services, two of its subsidiaries---Syngene International and Clinigene International--- are helping to make Biocon emerge as an integrated player with the ability to offer a range of drug discovery and clinical trials to global companies.

"Biocon's operational performance remains on a growth track. At a time when many sectors face a severe slowdown, we believe that Biocon has a unique opportunity to leverage our affordable R&D base and forge partnerships that will deliver large contract research, manufacturing and co-development opportunities over the next 5 years," said Biocon Chairman and Managing Director, Mrs Kiran Mazumdar-Shaw. A recombinant insulin, INSUGEN, using *Pichia pastoris* expression, launched in 2004, and a monoclonal antibody-based head and neck cancer drug, BioMAB EFGR in 2007, are keeping the company's profile, along with its statin products custom-made for a number of big pharma companies.

Biocon's focus is on novel biologics, mainly monoclonal antibodies (Mabs), which have resulted in a robust and rapidly advancing pipeline. Some of its key programs include the development of Oral Insulin (IN -105) in the treatment of diabetes mellitus and a new MAb (T1h) targeted against CD6 in the treatment of rheumatoid arthritis (RA). Other programs that are expected to enter preclinical development include BVX-10 (a novel human anti - TNF) and BVX-20 (a novel human anti- CD20).

Biocon, in 2007, acquired 70 percent controlling stake in German Pharma company, AxiCorp Gmbh, for a consideration of €30 million. This acquisition helped Biocon to market and distribute a range of pharmaceuticals including generics, biosimilars, biologics and innovative pharmaceutical products in Germany and Europe.

Biocon's BVX-20 is a novel human monoclonal antibody that binds to CD20, a protein located on both normal and malignant B-cells. After binding, BVX -20 kills B-cells by recruiting the body's own immune system. BVX-20 is intended for use in the treatment of patients with relapsed or chemotherapy-resistant follicular B-cell NHL and CD20- positive diffuse large B-cell NHL in combination with chemotherapy. This monoclonal antibody was developed in collaboration with Vaccinex, a US company, using ActivMab technology. Proof of concept has been shown in animal studies and the molecule is expected to start clinical trials in 2009.

Another innovation from Biocon was the introduction of pre-filled syringes of two life saving drugs--- GCSF (granulocyte-colony stimulating factor) and EPO (erythropoietin). These innovative products were introduced in mid-2008 for the first time in India. Biocon's pre-filled syringe device incorporates features that provide for simple and safe handing, a discrete appearance of the injector and a retractable needle that reduces the chances of injuries during injection.

((Fig. 6 syringe))

Commenting on the launch of the pre-filled syringes, Mazumdar-Shaw explained, "The pharmaceutical industry has registered an increasing demand in the market segment of pre-filled syringe systems over the past ten years. These systems have the endorsement of healthcare professionals worldwide. There is a growing trend of injectable drugs moving into the pre-fill syringe as a presentation format. Worldwide, pre-filled syringe volumes have reached more than two billion units. The opportunity for Indian biotech companies in pre-filled syringes is immense as India is being viewed as a low-cost, high-quality manufacturing base. It has the largest number of USFDA approved plants outside the US."

((quote)) "The opportunity for Indian biotech companies in pre-filled syringes is immense as India is being viewed as a low-cost, high-quality manufacturing base. It has the largest number of USFDA approved plants outside the US."

The company's stock price has been stagnant for quite some quarters now. Nearly 60 per cent of its revenues come from exports of various biopharmaceutical products and Biocon was forced to book a lot of mark-to-market losses on account of its decision to make forward contracts in US \$ at a much lower rate. However, Biocon is poised to grow in the years to come if the big bet on a slew of innovative products come off successfully.

COMPANY STATS:

Business Revenue

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COMPANY STATS

Rasi Seeds

Business: Producer of agribiotechnology products

Bt cotton revenues

2004-05	Rs 86.87 crore (\$19 million)
2005-06	Rs 309.49 crore (\$69 million)
2006-07	Rs 333.33 crore (\$74 million)
2007-08	Rs 293.28 crore (\$68 million)

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Shantha Biotechnics		

India's iconic biotech company

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COMPANY STATS:

Business Revenue

2004-05	Rs 67 crore (\$ 15 million)	
2005-06	Rs 82 crore (\$ 18 million)	
2006-07	Rs 115 crore (\$ 26 million)	
2007-08	Rs 150 crore (\$33 million)	

CEO: Mr KI Varaprasad Reddy (Managing Director)

Start-up Year: 1993

Address:

Vasantha Chambers, III & IV Floor H.No.5-10-173, Fateh Maidan Road

Basheerbagh Hyderabad – 500 004 **Tel.:** 91-40-2323 4135 / 6 **Fax:** 91-40-2323 4103

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((Fig. 8 lab)) © Photo Disc

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Table 1: Business revenues of the Serum Institute in Milion US-\$, 2004-2008

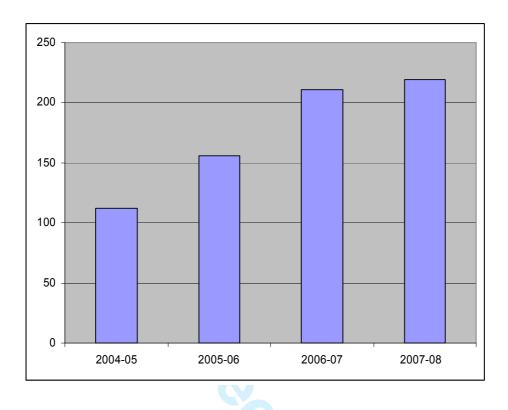


Table 1: Business revenues of Biocon in Milion US-\$, 2004 – 2008



Table 1: Business revenues of Rasi Seeds in Milion US-\$, 2004 – 2008

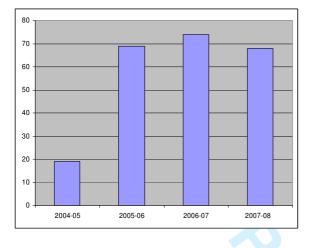


Table 1: Business revenues of Shantha in Milion US-\$, 2004 – 2008

